### UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, DC 20549

### **FORM 10-Q**

☑ Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the Quarterly Period Ended September 30, 2023

o Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Commission File No. 0-15950

### FIRST BUSEY CORPORATION

(Exact name of registrant as specified in its charter)

Nevada37-1078406(State or other jurisdiction of incorporation or organization)(I.R.S. Employer Identification No.)100 W. University Ave.61820Champaign, Illinois(Zip code)

Registrant's telephone number, including area code: (217) 365-4544

N/A

(Former name, former address, and former fiscal year, if changed since last report)

Securities registered pursuant to Section 12(b) of the Act:

Class

Common Stock, \$.001 par value

| Title of each class  | Trading Symbol (s)   | Name of each exchange on which registered  |
|--|--|--|
| Common Stock, \$.001 par value   | BUSE   | The Nasdaq Stock Market LLC  |
|  |  | n 13 or 15(d) of the Securities Exchange Act of 1934 during the (2) has been subject to such filing requirements for the past 90 days. |
| Indicate by check mark whether the registrant has submitted elect (§232.405 of this chapter) during the preceding 12 months (or for su   |  | required to be submitted pursuant to Rule 405 of Regulation S-T vas required to submit such files). Yes $\square$ No 0                 |
|  |  | ccelerated filer, smaller reporting company, or an emerging growth," and "emerging growth company" in Rule 12b-2 of the Exchange       |
| Large accelerated filer $\square$ Accelerate   | ed filer 0   | Non-accelerated filer o  |
| Smaller reporting company ☐ Emerging   | growth company $\square$                                   |  |
| If an emerging growth company, indicate by check mark if the refinancial accounting standards provided pursuant to Section 13(a) of Indicate by check mark whether the registrant is a shell company (as Indicate the number of shares outstanding of each of the issuer's cla | the Exchange Act. 0<br>defined in Rule 12b-2 of the Exchan | ,  |

Outstanding at November 2, 2023

55,258,904

### FIRST BUSEY CORPORATION FORM 10-Q September 30, 2023

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### **GLOSSARY**

We use acronyms, abbreviations, and other terms throughout this Quarterly Report, as defined in the glossary below:

| Term                        | Definition  |
|-----------------------------|---|
| 2020 Equity Plan            | First Busey's 2020 Equity Incentive Plan  |
| ACL                         | Allowance for credit losses   |
| Amended 2020 Equity Plan    | First Busey's Amended 2020 Equity Incentive Plan  |
| Annual Report               | Annual report filed with the SEC on Form 10-K pursuant to Section 13 or 15(d) of the Exchange Act   |
| AOCI                        | Accumulated other comprehensive income (loss)   |
| ASC                         | Accounting Standards Codification   |
| ASU                         | Accounting Standards Update   |
| Basel III                   | 2010 capital accord adopted by the international Basel Committee on Banking Supervision   |
| Basel III Rule              | Regulations promulgated by U.S. federal banking agencies – the OCC, the Federal Reserve, and the FDIC – to both enforce implementation of certain aspects of the Basel III capital reforms and effect certain changes required by the Dodd-Frank Wall Street Reform and Consumer Protection Act |
| bps                         | basis points  |
| CAC                         | Cummins-American Corp.  |
| CECL                        | ASU 2016-13, codified as ASC Topic 326 "Financial Instruments-Credit Losses," which established the Current Expected Credit Losses methodology for measuring credit losses on financial instruments   |
| COVID-19                    | Coronavirus disease 2019  |
| DSU                         | Deferred stock unit   |
| ESPP                        | Employee Stock Purchase Plan  |
| Exchange Act                | Securities Exchange Act of 1934, as amended   |
| Fair value                  | The price that would be received to sell an asset, or paid to transfer a liability, in an orderly transaction between market participants at the measurement date, as defined in ASC Topic 820 "Fair Value Measurement"   |
| FASB                        | Financial Accounting Standards Board  |
| FDIC                        | Federal Deposit Insurance Corporation   |
| Federal Reserve             | Board of Governors of the Federal Reserve System  |
| FHLB                        | Federal Home Loan Bank  |
| First Busey                 | First Busey Corporation, together with its wholly-owned consolidated subsidiaries; also, "Busey," the "Company," "we," "us," and "our"  |
| First Busey Risk Management | First Busey Risk Management, Inc.   |
| FirsTech                    | FirsTech, Inc.  |
| FOMC                        | Federal Open Market Committee   |
| GAAP                        | U.S. Generally Accepted Accounting Principles   |
| LIBOR                       | London Interbank Offered Rate   |
| Nasdaq                      | National Association of Securities Dealers Automated Quotations   |
| NMTC                        | New Markets Tax Credit  |
| OCI                         | Other comprehensive income (loss)   |
| OREO                        | Other real estate owned   |
| PCD                         | Purchased credit deteriorated   |
| PPP                         | Paycheck Protection Program   |

| Term             | Definition   |
|------------------|--|
| PSU              | Performance-based restricted stock unit  |
| Quarterly Report | Quarterly report filed with the SEC on Form 10-Q pursuant to Section 13 or 15(d) of the Exchange Act |
| RSU              | Restricted stock unit  |
| SBA              | U.S. Small Business Administration   |
| SEC              | U.S. Securities and Exchange Commission  |
| SOFR             | Secured Overnight Financing Rate published by the Federal Reserve                                    |
| TDR              | Troubled debt restructuring  |
| U.S.             | United States of America   |
| U.S. Treasury    | U.S. Department of the Treasury  |
|                  |  |
|                  |  |

# PART I—FINANCIAL INFORMATION ITEM 1. FINANCIAL STATEMENTS

## FIRST BUSEY CORPORATION CONSOLIDATED BALANCE SHEETS (Unaudited)

(dollars in thousands)

|   |    | As of                 |    |                      |  |  |  |
|---|----|-----------------------|----|----------------------|--|--|--|
|   | s  | September 30,<br>2023 | Γ  | December 31,<br>2022 |  |  |  |
| Assets  |    |                       |    |                      |  |  |  |
| Cash and cash equivalents:  |    |                       |    |                      |  |  |  |
| Cash and due from banks   | \$ | 122,574               | \$ | 117,513              |  |  |  |
| Interest-bearing deposits   |    | 215,345               |    | 109,651              |  |  |  |
| Total cash and cash equivalents   |    | 337,919               |    | 227,164              |  |  |  |
| Debt securities available for sale  |    | 2,182,841             |    | 2,461,393            |  |  |  |
| Debt securities held to maturity  |    | 882,614               |    | 918,312              |  |  |  |
| Equity securities   |    | 8,782                 |    | 11,535               |  |  |  |
| Loans held for sale   |    | 3,051                 |    | 1,253                |  |  |  |
| Portfolio loans (net of ACL of \$91,710 at September 30, 2023, and \$91,608 at December 31, 2022)   |    | 7,764,450             |    | 7,634,094            |  |  |  |
| Premises and equipment, net   |    | 122,538               |    | 126,524              |  |  |  |
| Right of use assets   |    | 11,500                |    | 12,829               |  |  |  |
| Goodwill  |    | 317,873               |    | 317,873              |  |  |  |
| Other intangible assets, net  |    | 38,470                |    | 46,423               |  |  |  |
| Cash surrender value of bank owned life insurance   |    | 181,955               |    | 180,485              |  |  |  |
| Other assets  |    | 406,257               |    | 398,792              |  |  |  |
| Total assets  | \$ | 12,258,250            | \$ | 12,336,677           |  |  |  |
| Liabilities and stockholders' equity  |    |                       |    |                      |  |  |  |
| Liabilities   |    |                       |    |                      |  |  |  |
| Deposits:   |    |                       |    |                      |  |  |  |
| Noninterest-bearing   | \$ | 2,918,574             | \$ | 3,393,666            |  |  |  |
| Interest-bearing  |    | 7,413,788             |    | 6,677,614            |  |  |  |
| Total deposits  |    | 10,332,362            |    | 10,071,280           |  |  |  |
| Securities sold under agreements to repurchase  |    | 183,702               |    | 229,806              |  |  |  |
| Short-term borrowings   |    | 12,000                |    | 351,054              |  |  |  |
| Long-term debt  |    | 21,000                |    | 30,000               |  |  |  |
| Subordinated notes, net of unamortized issuance costs   |    | 222,666               |    | 222,038              |  |  |  |
| Junior subordinated debt owed to unconsolidated trusts  |    | 71,946                |    | 71,810               |  |  |  |
| Lease liabilities   |    | 11,783                |    | 12,995               |  |  |  |
| Other liabilities   |    | 212,633               |    | 201,717              |  |  |  |
| Total liabilities   |    | 11,068,092            |    | 11,190,700           |  |  |  |
|   |    |                       |    |                      |  |  |  |
| Outstanding commitments and contingent liabilities (see Notes $\underline{4}$ and $\underline{9}$ ) |    |                       |    |                      |  |  |  |
| Stockholders' equity  |    |                       |    |                      |  |  |  |
| Common stock, (\$.001 par value; 100,000,000 shares authorized)                                     |    | 58                    |    | 58                   |  |  |  |
| Additional paid-in capital  |    | 1,324,438             |    | 1,320,980            |  |  |  |
| Retained earnings   |    | 224,698               |    | 168,769              |  |  |  |
| AOCI  |    | (290,730)             |    | (273,278             |  |  |  |
| Total stockholders' equity before treasury stock  |    | 1,258,464             |    | 1,216,529            |  |  |  |
| Treasury stock at cost  |    | (68,306)              |    | (70,552              |  |  |  |
| Total stockholders' equity  |    | 1,190,158             |    | 1,145,977            |  |  |  |
| Total liabilities and stockholders' equity  | \$ | 12,258,250            | \$ | 12,336,677           |  |  |  |
| Shares  |    |                       |    |                      |  |  |  |
| Common shares issued  |    | 58,116,969            |    | 58,116,970           |  |  |  |
| Less: Treasury shares   |    | (2,774,952)           |    | (2,837,846           |  |  |  |
| -   |    | 55,342,017            |    | 55,279,124           |  |  |  |
| Common shares outstanding   |    | 33,342,01/            |    | 33,2/9,124           |  |  |  |

## FIRST BUSEY CORPORATION CONSOLIDATED STATEMENTS OF INCOME (Unaudited)

(dollars in thousands, except per share amounts)

|  | Т        | hree Months En | ded Sep | tember 30, |         | Nine Months Ended September 30, |          |         |  |  |  |
|--|----------|----------------|---------|------------|---------|---------------------------------|----------|---------|--|--|--|
|  |          | 2023           |         | 2022       |         | 2023                            |          | 2022    |  |  |  |
| Interest income  |          |                |         |            |         |                                 |          |         |  |  |  |
| Interest and fees on loans   | \$       | 99,844         | \$      | 76,081     | \$      | 284,423                         | \$       | 202,530 |  |  |  |
| Interest and dividends on investment securities:                           |          |                |         |            |         |                                 |          |         |  |  |  |
| Taxable interest income  |          | 20,549         |         | 17,436     |         | 60,224                          |          | 47,370  |  |  |  |
| Non-taxable interest income  |          | 685            |         | 813        |         | 2,136                           |          | 2,482   |  |  |  |
| Other interest income  |          | 1,591          |         | 1,085      |         | 3,890                           |          | 1,720   |  |  |  |
| Total interest income  |          | 122,669        |         | 95,415     |         | 350,673                         |          | 254,102 |  |  |  |
| Interest expense   |          |                |         |            |         |                                 |          |         |  |  |  |
| Deposits   |          | 37,068         |         | 3,565      |         | 78,576                          |          | 7,835   |  |  |  |
| Federal funds purchased and securities sold under agreements to repurchase |          | 1,327          |         | 459        |         | 3,772                           |          | 665     |  |  |  |
| Short-term borrowings  |          | 1,964          |         | 190        |         | 12,527                          |          | 426     |  |  |  |
| Long-term debt   |          | 425            |         | 372        |         | 1,331                           |          | 859     |  |  |  |
| Senior notes   |          | _              |         | _          |         | _                               |          | 637     |  |  |  |
| Subordinated notes   |          | 3,103          |         | 3,738      |         | 9,300                           |          | 9,243   |  |  |  |
| Junior subordinated debt owed to unconsolidated trusts                     |          | 991            |         | 786        |         | 2,849                           |          | 2,148   |  |  |  |
| Total interest expense   |          | 44,878         |         | 9,110      |         | 108,355                         |          | 21,813  |  |  |  |
| Net interest income  |          | 77,791         |         | 86,305     |         | 242,318                         |          | 232,289 |  |  |  |
| Provision for credit losses  |          | 364            |         | 2,364      |         | 1,944                           |          | 3,764   |  |  |  |
| Net interest income after provision for credit losses                      |          | 77,427         |         | 83,941     |         | 240,374                         |          | 228,525 |  |  |  |
|  | <u> </u> |                |         |            |         |                                 |          |         |  |  |  |
| Noninterest income   |          |                |         |            |         |                                 |          |         |  |  |  |
| Wealth management fees   |          | 14,235         |         | 12,508     |         | 43,594                          |          | 42,422  |  |  |  |
| Fees for customer services   |          | 7,502          |         | 7,627      |         | 21,560                          |          | 26,122  |  |  |  |
| Payment technology solutions   |          | 5,226          |         | 5,080      |         | 15,772                          |          | 15,045  |  |  |  |
| Mortgage revenue   |          | 311            |         | 438        |         | 871                             |          | 1,697   |  |  |  |
| Income on bank owned life insurance  |          | 1,001          |         | 958        |         | 3,682                           |          | 2,716   |  |  |  |
| Realized net gains (losses) on securities                                  |          | (33)           |         | (74)       |         | (207)                           |          | 52      |  |  |  |
| Unrealized net gains (losses) recognized on equity securities              |          | (252)          |         | 78         |         | (2,753)                         |          | (2,376) |  |  |  |
| Other income   |          | 3,018          |         | 4,318      |         | 8,349                           |          | 12,046  |  |  |  |
| Total noninterest income   |          | 31,008         |         | 30,933     |         | 90,868                          |          | 97,724  |  |  |  |
| Noninterest expense  |          |                |         |            |         |                                 |          |         |  |  |  |
| Salaries, wages, and employee benefits                                     |          | 39,677         |         | 39,762     |         | 119,867                         |          | 117,226 |  |  |  |
| Data processing  |          | 5,930          |         | 5,447      |         | 17,472                          |          | 15,800  |  |  |  |
| Net occupancy expense of premises  |          | 4,594          |         | 4,705      |         | 13,896                          |          | 14,492  |  |  |  |
| Furniture and equipment expenses   |          | 1,638          |         | 1,799      |         | 5,065                           |          | 5,874   |  |  |  |
| Professional fees  |          | 1,542          |         | 1,579      |         | 4,573                           |          | 4,693   |  |  |  |
| Amortization of intangible assets  |          | 2,555          |         | 2,871      |         | 7,953                           |          | 8,833   |  |  |  |
| Interchange expense  |          | 1,786          |         | 1,574      |         | 5,509                           |          | 4,606   |  |  |  |
| FDIC insurance   |          | 1,475          |         | 882        |         | 4,483                           |          | 3,108   |  |  |  |
| Other expense  |          | 11,748         |         | 12,117     |         | 31,735                          |          | 35,572  |  |  |  |
| Total noninterest expense  | <u> </u> | 70,945         |         | 70,736     |         | 210,553                         |          | 210,204 |  |  |  |
| Income before income taxes   |          | 37,490         |         | 44,138     |         | 120,689                         |          | 116,045 |  |  |  |
|  |          |                |         |            |         |                                 |          |         |  |  |  |
| Income taxes   | ф.       | 6,824          | <u></u> | 8,477      | <u></u> | 23,873                          | œ.       | 22,121  |  |  |  |
| Net income   | \$       | 30,666         | \$      | 35,661     | \$      | 96,816                          | <b>3</b> | 93,924  |  |  |  |
| Basic earnings per common share  | \$       | 0.55           | \$      | 0.64       | \$      | 1.75                            | \$       | 1.70    |  |  |  |
| Diluted earnings per common share  | \$       | 0.54           | \$      | 0.64       | \$      | 1.72                            | \$       | 1.67    |  |  |  |
| Dividends declared per share of common stock                               | \$       | 0.24           | \$      | 0.23       | \$      | 0.72                            | \$       | 0.69    |  |  |  |

## FIRST BUSEY CORPORATION CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS) (Unaudited)

(dollars in thousands)

|  | Three Months Er | ded September 30, | Nine Months End | led September 30, |
|--|-----------------|-------------------|-----------------|-------------------|
|  | 2023            | 2022              | 2023            | 2022              |
| Net income   | \$ 30,666       | \$ 35,661         | \$ 96,816       | \$ 93,924         |
| OCI:   |                 |                   |                 |                   |
| Unrealized/Unrecognized gains (losses) on debt securities:   |                 |                   |                 |                   |
| Net unrealized holding gains (losses) on debt securities available for sale, net of taxes of \$10,746, \$27,631, \$6,728, and \$84,519, respectively                               | (26,950)        | (69,306)          | (16,872)        | (211,988)         |
| Net unrealized gains (losses) on debt securities transferred to held to maturity from available for sale, net of taxes of \$0, \$0, \$0, and \$13,812, respectively                | _               | _                 | _               | (34,644)          |
| Reclassification adjustment for realized (gains) losses on debt securities available for sale included in net income, net of taxes of \$(9), \$(21), \$(59), and \$8, respectively | 24              | 53                | 148             | (20)              |
| Amortization of unrecognized losses on securities transferred to held to maturity, net of taxes of \$(420), \$(515), \$(1,346), and \$(1,396), respectively                        | 1,056           | 1,291             | 3,379           | 3,500             |
| Net change in unrealized/unrecognized gains (losses) on debt securities  | (25,870)        | (67,962)          | (13,345)        | (243,152)         |
| Unrealized gains (losses) on cash flow hedges:   |                 |                   |                 |                   |
| Net unrealized holding gains (losses) on cash flow hedges, net of taxes of \$2,220, \$4,061, \$3,412, and \$8,604, respectively  | (5,577)         | (10,192)          | (8,563)         | (21,587)          |
| Reclassification adjustment for realized (gains) losses on cash flow hedges included in net income, net of taxes of \$(652), (\$104), \$(1,776), and \$199, respectively           | 1,638           | 266               | 4,456           | (498)             |
| Net change in unrealized gains (losses) on cash flow hedges  | (3,939)         | (9,926)           | (4,107)         | (22,085)          |
| Net change in AOCI   | (29,809)        | (77,888)          | (17,452)        | (265,237)         |
| Total comprehensive income (loss)  | \$ 857          | \$ (42,227)       | \$ 79,364       | \$ (171,313)      |

## FIRST BUSEY CORPORATION CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY (Unaudited)

(dollars in thousands, except per share amounts)

Three Months Ended September 30, 2023

|  |            |                 |                                  |                      | *               |                   |                                  |
|--|------------|-----------------|----------------------------------|----------------------|-----------------|-------------------|----------------------------------|
| -  | Shares     | Common<br>Stock | Additional<br>Paid-in<br>Capital | Retained<br>Earnings | AOCI            | Treasury<br>Stock | Total<br>Stockholders'<br>Equity |
| Balance, June 30, 2023   | 55,290,847 | \$ 58           | \$<br>1,325,173                  | \$<br>207,660        | \$<br>(260,921) | \$<br>(70,022)    | \$<br>1,201,948                  |
| Net income   | _          | _               | _                                | 30,666               | _               | _                 | 30,666                           |
| OCI, net of tax  | _          | _               | _                                | _                    | (29,809)        | _                 | (29,809)                         |
| Repurchase of stock  | (65,123)   | _               | _                                | _                    | _               | (1,278)           | (1,278)                          |
| Issuance of treasury stock for ESPP                                    | 11,291     | _               | (106)                            | _                    | _               | 290               | 184                              |
| Net issuance of treasury stock for RSU/PSU/DSU vesting and related tax | 105,002    | _               | (3,593)                          | _                    | _               | 2,704             | (889)                            |
| Cash dividends on common stock at \$0.24 per share                     | _          | _               | _                                | (13,267)             | _               | _                 | (13,267)                         |
| Stock dividend equivalents on RSUs/PSUs/DSUs                           | _          | _               | 361                              | (361)                | _               | _                 | _                                |
| Stock-based compensation   | _          | _               | 2,603                            | _                    | _               | _                 | 2,603                            |
| Balance, September 30, 2023  | 55,342,017 | \$ 58           | \$<br>1,324,438                  | \$<br>224,698        | \$<br>(290,730) | \$<br>(68,306)    | \$<br>1,190,158                  |

### Nine Months Ended September 30, 2023

|  |            |                 |                                  | •                    | •               |                   |                                  |
|--|------------|-----------------|----------------------------------|----------------------|-----------------|-------------------|----------------------------------|
|  | Shares     | Common<br>Stock | Additional<br>Paid-in<br>Capital | Retained<br>Earnings | AOCI            | Treasury<br>Stock | Total<br>Stockholders'<br>Equity |
| Balance, December 31, 2022   | 55,279,124 | \$<br>58        | \$<br>1,320,980                  | \$<br>168,769        | \$<br>(273,278) | \$<br>(70,552)    | \$<br>1,145,977                  |
| Net income   | _          | _               | _                                | 96,816               | _               | _                 | 96,816                           |
| OCI, net of tax  | _          | _               | _                                | _                    | (17,452)        | _                 | (17,452)                         |
| Repurchase of stock  | (110,123)  | _               | _                                | _                    | _               | (2,209)           | (2,209)                          |
| Issuance of treasury stock for ESPP                                    | 51,885     | _               | (451)                            | _                    | _               | 1,335             | 884                              |
| Net issuance of treasury stock for RSU/PSU/DSU vesting and related tax | 120,137    | _               | (4,083)                          | _                    | _               | 3,094             | (989)                            |
| Net issuance of treasury stock for warrants exercised                  | 994        |                 | (17)                             |                      |                 | 26                | 9                                |
| Cash dividends on common stock at \$0.72 per share                     | _          | _               | _                                | (39,806)             | _               | _                 | (39,806)                         |
| Stock dividend equivalents on RSUs/PSUs/DSUs                           | _          | _               | 1,081                            | (1,081)              | _               | _                 | _                                |
| Stock-based compensation   | _          | _               | 6,928                            | _                    | _               | _                 | 6,928                            |
| Balance, September 30, 2023  | 55,342,017 | \$<br>58        | \$<br>1,324,438                  | \$<br>224,698        | \$<br>(290,730) | \$<br>(68,306)    | \$<br>1,190,158                  |

(continued)

### FIRST BUSEY CORPORATION

### CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY (Unaudited) (Continued)

(dollars in thousands, except per share amounts)

Three Months Ended September 30, 2022

|  |            |             |                                  |                      | -,              |                   |                                  |
|--|------------|-------------|----------------------------------|----------------------|-----------------|-------------------|----------------------------------|
|  | Shares     | nmon<br>ock | Additional<br>Paid-in<br>Capital | Retained<br>Earnings | AOCI            | Treasury<br>Stock | Total<br>Stockholders'<br>Equity |
| Balance, June 30, 2022   | 55,335,703 | \$<br>58    | \$<br>1,317,675                  | \$<br>124,685        | \$<br>(211,107) | \$<br>(69,354)    | \$<br>1,161,957                  |
| Net income   | _          | _           | _                                | 35,661               | _               | _                 | 35,661                           |
| OCI, net of tax  | _          | _           | _                                | _                    | (77,888)        | _                 | (77,888)                         |
| Repurchase of stock  | (130,000)  | _           | _                                | _                    | _               | (3,088)           | (3,088)                          |
| Issuance of treasury stock for ESPP                                | 10,993     | _           | (77)                             | _                    | _               | 283               | 206                              |
| Net issuance of treasury stock for RSU/DSU vesting and related tax | 15,738     |             | (434)                            | _                    | _               | 405               | (29)                             |
| Cash dividends on common stock at \$0.23 per share                 | _          | _           | _                                | (12,707)             | _               | _                 | (12,707)                         |
| Stock dividend equivalents on RSUs/DSUs at \$0.23 per share        | _          | _           | 281                              | (281)                | _               | _                 | _                                |
| Stock-based compensation   | _          | _           | 2,476                            | _                    | _               | _                 | 2,476                            |
| Balance, September 30, 2022  | 55,232,434 | \$<br>58    | \$<br>1,319,921                  | \$<br>147,358        | \$<br>(288,995) | \$<br>(71,754)    | \$<br>1,106,588                  |

Nine Months Ended September 30, 2022

|  |            |                 | TVIIIC IVIOI                     | tii3 | Ended Septemb        | <br>, 2022      |                   |                                  |
|--|------------|-----------------|----------------------------------|------|----------------------|-----------------|-------------------|----------------------------------|
| •  | Shares     | Common<br>Stock | Additional<br>Paid-in<br>Capital |      | Retained<br>Earnings | AOCI            | Treasury<br>Stock | Total<br>Stockholders'<br>Equity |
| Balance, December 31, 2021   | 55,434,910 | \$<br>58        | \$<br>1,316,984                  | \$   | 92,463               | \$<br>(23,758)  | \$<br>(66,635)    | \$<br>1,319,112                  |
| Net income   | _          | _               | _                                |      | 93,924               | _               | _                 | 93,924                           |
| OCI, net of tax  | _          | _               | _                                |      | _                    | (265,237)       | _                 | (265,237)                        |
| Repurchase of stock  | (388,614)  | _               | _                                |      | _                    | _               | (9,912)           | (9,912)                          |
| Issuance of treasury stock for ESPP                                | 50,033     | _               | (271)                            |      | _                    | _               | 1,288             | 1,017                            |
| Net issuance of treasury stock for RSU/DSU vesting and related tax | 136,105    | _               | (4,383)                          |      | _                    | _               | 3,505             | (878)                            |
| Cash dividends on common stock at \$0.69 per share                 | _          | _               | _                                |      | (38,159)             | _               | _                 | (38,159)                         |
| Stock dividend equivalents on RSUs/DSUs at \$0.69 per share        | _          | _               | 870                              |      | (870)                | _               | _                 | _                                |
| Stock-based compensation   | _          | _               | 6,721                            |      | _                    | _               | _                 | 6,721                            |
| Balance, September 30, 2022  | 55,232,434 | \$<br>58        | \$<br>1,319,921                  | \$   | 147,358              | \$<br>(288,995) | \$<br>(71,754)    | \$<br>1,106,588                  |

## FIRST BUSEY CORPORATION CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)

(dollars in thousands)

|  | aca sept | tember 30, |
|--|----------|------------|
| Net income   |          | 2022       |
| Adjustments to reconcile net income to net cash provided by (used in) operating activities:  Provision for credit ioses  Amortization of intangible asses  Amortization of intangible asses  Amortization of mortgage servicing rights  Amortization of MNTC  Depreciation and amortization of premises and equipment  Net amortization (accretion) op portfolio loans  Net amortization (accretion) op portfolio loans  Net amortization (accretion) of premium (discount) on investment securities  Net amortization (accretion) of premium (discount) on investment securities  Net amortization (accretion) of premium (discount) on it me deposits  Net amortization (accretion) of premium (discount) on it me deposits  Net amortization (accretion) of premium (discount) on it me deposits  Net amortization (accretion) of premium (discount) on it me deposits  Impairment of RECO and Servicing rights  Impairment of Insed asses held for sale  Impairment of Record assess held for sale  Impairment of leases  Unrealized (gains) losses recognized on equity securities, net  (Gain) loss on sales of debt securities, net  (Gain) loss on sales of debt securities, net  (Gain) loss on sales of debt securities, net  (Gain) loss on sales of premises and equipment  (Gain) loss on sales of mortigage loans  (Gain | \$       | 93,92      |
| Provision for credit losses  | Ф        | 93,92      |
| Amortization of intangible assets         7,955           Amortization of mortgage servicing rights         2,155           Amortization of NNTC         6,474           Depreciation and amortization of premises and equipment         7,055           Net amortization (accrection) of premium (discount) on investment securities         11,351           Net amortization (accrection) of premium (discount) on time deposits         2023           Net amortization (accrection) of premium (discount) on FHLB advances and other borrowings         76           Impairment of OREO and other repossessed assets         115           Impairment of mortgage servicing rights         11           Impairment of next gases recognized on equity securities, net         2,755           (Gain) loss on sales of equity securities, net         2,755           (Gain) loss on sales of equity securities, net         2,000           (Gain) loss on sales of equity securities, net         40           (Gain) loss on sales of premises and equipment         40           (Gain) loss on sales of premises and equipment         40           (Gain) loss on sales of premises and equipment         40           (Gain) loss on sales of premises and equipment         40           (Gain) loss on sales of premises and equipment         40           (Gain) loss on sales of premises and equipment         40   |          | 2.70       |
| Amortization of mortgage servicing rights Amortization of NATC Amortization of NATC Amortization of NATC Obereatiation and amortization of premises and equipment Net amortization (accretion) on portfolio loans Net amortization (accretion) on portfolio loans Net amortization (accretion) of premium (discount) on investment securities Net amortization (accretion) of premium (discount) on investment securities Net amortization (accretion) of premium (discount) on investment securities Net amortization (accretion) of premium (discount) on FHLB advances and other borrowings Net amortization (accretion) of premium (discount) on FHLB advances and other borrowings Net amortization (accretion) of premium (discount) on FHLB advances and other borrowings Net amortization (accretion) of premium (discount) on FHLB advances and other borrowings Net amortization (accretion) of premium (discount) on FHLB advances and other borrowings Net amortization (accretion) of premium (discount) on FHLB advances and other borrowings Net amortization (accretion) of premium (discount) on FHLB advances and other borrowings Net amortization (accretion) of premium (discount) on FHLB advances and other borrowings Net amortization (accretion) of premium (discount) on FHLB advances and other borrowings Net amortization (accretion) of premium (discount) on FHLB advances and other borrowings Net amortization (accretion) of premium (discount) on FHLB advances and other borrowings Net (Gain) loss on sales of equity securities, net  (Gain) loss on sales of OREO (Gain) loss on sales of OREO (Gain) loss on sales of OREO (Gain) loss on sales of DREO (Gain) loss on sales of plens seas equipment (1979 (Gain) loss on sales of plens seas equipment (1979 (Gain) loss on sales of plens seas equipment of bank owned life insurance (Gain) loss on sales of plens seas equipment (1970 (Gain) loss on sales of plens seas equipment (1970 (Gain) loss on sales of plens seas equipment (1970 (Gain) loss on sales of plens seas equipment (1970 (Gain) loss on sales of plens sea |          | 3,76       |
| Amortzation of NMTC Depreciation and amortzization of premises and equipment Net amortzization (accretion) on portfolio loans Net amortization (accretion) on portfolio loans Net amortization (accretion) of premium (discount) on investment securities Net amortization (accretion) of premium (discount) on time deposits Net amortization (accretion) of premium (discount) on FHLB advances and other borrowings Net amortization (accretion) of premium (discount) on FHLB advances and other borrowings Net amortization (accretion) of premium (discount) on FHLB advances and other borrowings Net amortization (accretion) of premium (discount) on FHLB advances and other borrowings Net amortization (accretion) of premium (discount) on FHLB advances and other borrowings Net amortization (accretion) of premium (discount) on FHLB advances and other borrowings Net amortization (accretion) of premium (discount) on FHLB advances and other borrowings Net amortization (accretion) of premium (discount) on FHLB advances and other borrowings Net amortization (accretion) of premium (discount) on FHLB advances and other borrowings Net amortization (accretion) on Premium (discount) on FHLB advances and other borrowings Net amortization (accretion) on Premium (discount) on FHLB advances and other borrowings Net amortization (accretion) on Premium (discount) on FHLB advances and other borrowings Net amortization (accretion) on premium (discount) on FHLB advances and other borrowings Net amortization (accretion) on premium (discount) on FHLB advances (accretion) on premium (discount) on Prem |          | 8,83       |
| Depreciation and amortization of premises and equipment         5,956           Net amortization (accretion) on portfolio loans         5,239           Net amortization (accretion) of premium (discount) on investment securities         11,351           Net amortization (accretion) of premium (discount) on Ithe deposits         (223           Net amortization (accretion) of premium (discount) on Ithe deposits         76           Impairment of OREO and other repossessed asses         11           Impairment of OREO and other repossessed asses         11           Impairment of Iscal assets held for sale  |          | 2,75       |
| Net amortization (accretion) on perfolio loans         5,386           Net amortization (accretion) of premium (discount) on investment securities         11,351           Net amortization (accretion) of premium (discount) on investment securities         623           Net amortization (accretion) of premium (discount) on FHLB advances and other borrowings         766           Impairment of OREO and other repressered assets         113           Impairment of Tixed assets held for sale         ————————————————————————————————————   |          | 4,66       |
| Net amortization (accretion) of premium (discount) on investment securities         13.35           Net amortization (accretion) of premium (discount) on irine deposits         72.25           Net amortization (accretion) of premium (discount) on FHLB advances and other borrowings         76.6           Impairment of OREO and other repossessed assets         11.35           Impairment of Inced assets held for sale         ————————————————————————————————————   |          | 8,03       |
| Net amortization (accretion) of premium (discoun) on time deposits         762           Net amortization (accretion) of premium (discoun) on FHLB advances and other borrowings         766           Impairment of OREO and other propossessed assets         113           Impairment of fixed assets held for sale         —           Impairment of mortgage servicing rights         —           Impairment of losses         —           Unrealized (gains) losses recognized on equity securities, net         —           (Gain) loss on sales of debt securities, net         —           (Gain) loss on sales of DREO         —           (Gain) loss on sales of Portgage         —           (Gain) loss on sales of OREO         —           (Gain) loss on sales of Portgage         —           (Gain) loss on sales of Portgage         —           (Gain) loss on sales of Portgage         —           (Gain) loss on sales of OREO         —           (Gain) loss on sales of OREO <td></td> <td>2,52</td>  |          | 2,52       |
| Net amortization (accretion) of premium (discount) on FHLB advances and other borrowings         766           Impairment of OREO and other repossesed assets         113           Impairment of fixed assets held for sale   |          | 15,82      |
| Impairment of OREO and other repossessed assets         113           Impairment of fixed assets held for sale         —           Impairment of leases         —           Unrealized (gains) losses recognized on equity securities, net         2,753           (Gain) loss on sales of equity securities, net         20           (Gain) loss on sales of loans, net         603           (Gain) loss on sales of loans, net         603           (Gain) loss on sales of OREO         20           (Gain) loss on sales of OREO         20           (Gain) loss on permises and equipment         (197           (Gain) loss on sales of OREO         2,923           (Increase) decrease in cash surrender value of bank owned life insurance         2,923           (Increase) decrease in cash surrender value of bank owned life insurance         2,923           Provision for deferred income taxes         2,000           Stock-based compensation         6,925           Mortgage loans originated for sale         2,863           Proceeds from sales of mortgage loans         27,418           (Increase) decrease in other assets         15,072           Increase (decrease) in other labilities         17,325           ext cash provided by (used in) investing activities         6,165           Proceeds from paydowns and maturities of   |          | (31        |
| Impairment of fixed assets held for sale         ————————————————————————————————————  |          | 1,1        |
| Impairment of mortgage servicing rights         —           Impairment of leases         —           Unrealized (gains) losses recognized on equity securities, net         —           (Gain) loss on sales of equity securities, net         207           (Gain) loss on sales of bebt securities, net         207           (Gain) loss on sales of DREO         4           (Gain) loss on sales of OREO         4           (Gain) loss on sales of premises and equipment         (199           (Gain) loss on life insurance proceeds         (755           (Increase) decrease in cash surrender value of bank owned life insurance         (2,923           Provision for deferred income taxes         (2,000           Stock-based compensation         6,926           Mortgage loans originated for sale         (28,663           Proceeds from sales of mortgage loans         27,418           (Increase) decrease in other liabilities         17,102           (et cash provided by (used in) operating activities         17,102           (et cash provided by (used in) poperating activities         17,102           (et cash provided by (used in) investing activities         17,102           (et cash provided by (used in) investing activities         6,163           Purchases of equity securities         6,163           Proceeds fro  |          | 6          |
| Impairment of leases   |          | 4:         |
| Unrealized (gains) losses recognized on equity securities, net         2,755           (Gain) loss on sales of equity securities, net         20           (Gain) loss on sales of bebt securities, net         600           (Gain) loss on sales of loths, net         600           (Gain) loss on sales of DREO         4           (Gain) loss on sales of Premises and equipment         (197           (Gain) loss on life insurance proceeds         (7,59           (Increase) decrease in cash surrender value of bank owned life insurance         (2,932           Provision for deferred income taxes         (2,000           Stock-based compensation         (3,863           Proceeds from sales of mortgage loans         (28,663           Proceeds from sales of mortgage loans         (15,072           Increase (decrease) in other liabilities         17,70           Increase (decrease) in other liabilities         17,70           Increase of equity securities         (6,169           Purchases of equity securities         (6,169           Purchases of equity securities         (6,169           Proceeds from sales of equity securities         (3,095           Proceeds from paydowns and maturities of debt securities available for sale         (3,095           Proceeds from phaydowns and maturities of debt securities available for sale         (3  |          |            |
| (Gain) loss on sales of equity securities, net         20           (Gain) loss on sales of beats securities, net         20           (Gain) loss on sales of loans, net         60           (Gain) loss on sales of OREO         4           (Gain) loss on sales of premises and equipment         (19           (Gain) loss on sales of premises and equipment         (29.23           (Gain) loss on life insurance proceeds         (2,903           (Increase) decrease in cash surrender value of bank owned life insurance         (2,903           Provision for deferred income taxes         (2,000           Stock-based compensation         (3,925           Mortgage loans originated for sale         (28,663           Proceeds from sales of mortgage loans         (27,416           Increase) decrease in other assets         (15,072           Increase (decrease) in other liabilities         17           Purchases of equity securities         (6,163           Purchases of equity securities         (6,163           Proceeds from sales of equity securities available for sale         (7,796           Proceeds from paydowns and maturities of debt securities held to maturity         38,172           Proceeds from paydowns and maturities of debt securities of debt securities held to maturity         38,172           Proceeds from the redemption of FHLB and o   |          |            |
| (Gain) loss on sales of debt securities, net         207           (Gain) loss on sales of loans, net         (603           (Gain) loss on sales of OREO         2           (Gain) loss on sales of premises and equipment         (197           (Gain) loss on life insurance proceeds         (755           (Increase) decrease in cash surrender value of bank owned life insurance         (2,923           Provision for deferred income taxes         (2,000           Stock-based compensation         6,926           Mortgage loans originated for sale         (28,663)           Proceeds from sales of mortgage loans         27,418           (Increase) decrease in other assets         (15,072           Increase (decrease) in other liabilities         17,732           et cash provided by (used in) operating activities         17,732           et cash provided by (used in) investing activities         (6,169           Purchases of equity securities         (6,169           Proceeds from paydowns and maturities of debt securities had to maturity         38,172           Proceeds from paydowns and maturities of debt securities available for sale         23,344           Proceeds from paydowns and maturities of debt securities available for sale         38,052           Proceeds from paydowns and maturities of debt securities available for sale         38,052  |          | 2,3        |
| (Gain) loss on sales of DREO         4           (Gain) loss on sales of PREO         4           (Gain) loss on sales of premises and equipment         (197           (Gain) loss on sales of premises and equipment         (759           (Increase) decrease in cash surrender value of bank owned life insurance         (2,923           Provision for deferred income taxes         (2,000           Stock-based compensation         6,928           Mortgage loans originated for sale         (26,603           Proceeds from sales of mortgage loans         (15,072           Increase) decrease in other assets         (15,072           Increase (decrease) in other liabilities         17,172           et cash provided by (used in) operating activities         17,172           et cash provided by (used in) investing activities         (6,169           Purchases of equity securities         (6,169           Proceeds from sales of equity securities         (6,169           Proceeds from paydowns and maturities of debt securities held to maturity         3,167           Proceeds from paydowns and maturities of debt securities available for sale         25,344           Proceeds from phydowns and maturities of debt securities available for sale         3,957           Proceeds from the redemption of FHLB and other bank stock         3,957           Osh p   |          | (          |
| (Gain) loss on sales of PREO         1           (Gain) loss on sales of premises and equipment         (197           (Gain) loss on life insurance proceeds         (755           (Increase) decrease in cash surrender value of bank owned life insurance         (2,920           Provision for deferred income taxes         (2,000           Stock-based compensation         6,928           Mortgage loans originated for sale         (28,663           Proceeds from sales of mortgage loans         27,418           (Increase) decrease in other assets         (15,072           Increase (decrease) in other liabilities         17,71           decrease provided by (used in) operating activities         17,73           ash flows provided by (used in) investing activities         (5,163           Purchases of equity securities         (6,163           Proceeds from paydowns and maturities of debt securities held to maturity         38,17           Proceeds from paydowns and maturities of debt securities available for sale         25,364           Proceeds from paydowns and maturities of debt securities available for sale         43,92           Proceeds from paydowns and maturities of debt securities available for sale         25,648           Proceeds from paydowns and maturities of debt securities available for sale         43,92           Proceeds from paydowns and maturities of de  |          | (          |
| (Gain) loss on sales of premises and equipment         (197           (Gain) loss on life insurance proceeds         (759           (Increase) decrease in cash surrender value of bank owned life insurance         (2,923           Provision for deferred income taxes         (2,000           Stock-based compensation         (9,866           Mortgage loans originated for sale         (28,666           Proceeds from sales of mortgage loans         (27,416           (Increase) decrease in other assets         (15,072           Increase (decrease) in other liabilities         177           et cash provided by (used in) operating activities         127,325           ash flows provided by (used in) investing activities         (6,169           Purchases of equity securities         (6,169           Purchases of equity securities available for sale         (7,796           Proceeds from paydowns and maturities of debt securities have long and maturities of debt securities available for sale         (30,957           Proceeds from paydowns and maturities of debt securities available for sale         (30,957           Proceeds from paydowns and maturities of debt securities available for sale         (30,957           Proceeds from paydowns and maturities of debt securities available for sale         (30,957           Proceeds from paydowns and maturities of debt securities available for sale         (30,95  | )        | (1,7       |
| (Gain) loss on life insurance proceeds         (759           (Increase) decrease in cash surrender value of bank owned life insurance         (2,923           Provision for deferred income taxes         (2,000           Stock-based compensation         (8,652           Mortgage loans originated for sale         (28,663)           Proceeds from sales of mortgage loans         27,418           (Increase) decrease in other assets         (15,072           Increase (decrease) in other liabilities         177           et cash provided by (used in) operating activities         127,325           Purchases of equity securities         (6,169           Purchases of equity securities available for sale         (7,796           Proceeds from sales of equity securities         6,165           Proceeds from paydowns and maturities of debt securities available for sale         25,364           Proceeds from paydowns and maturities of debt securities available for sale         23,364           Proceeds from paydowns and maturities of debt securities available for sale         30,957           Proceeds from paydowns and maturities of debt securities available for sale         33,967           Proceeds from predemption of FHLB and other bank stock         30,957           Proceeds from premiums on bank-owned life insurance         2,292           Purchases of premises and equipment <td></td> <td></td>  |          |            |
| (Increase) decrease in cash surrender value of bank owned life insurance         (2,923)           Provision for deferred income taxes         (2,000)           Stock-based compensation         6,928           Mortgage loans originated for sale         (28,663)           Proceeds from sales of mortgage loans         27,418           (Increase) decrease in other assets         (15,072)           Increase (decrease) in other liabilities         17,732           det cash provided by (used in) operating activities         127,325           Ash flows provided by (used in) investing activities         (6,169)           Purchases of equity securities         (6,169)           Purchases of equity securities available for sale         (7,796)           Proceeds from paydowns and maturities of debt securities held to maturity         38,172           Proceeds from paydowns and maturities of debt securities available for sale         253,648           Purchases of FHLB and other bank stock         30,957           Proceeds from the redemption of FHLB and other bank stock         30,957           Proceeds from life insurance         (80           Proceeds from life insurance         (2,92)           Purchases of premiums on bank-owned life insurance         (80           Proceeds from disposition of premises and equipment         (6,750)  | )        | (6         |
| Provision for deferred income taxes         2,000           Stock-based compensation         6,928           Mortgage loans originated for sale         (28,663           Proceeds from sales of mortgage loans         27,418           (Increase) decrease in other assets         (15,072           Increase (decrease) in other liabilities         17,71           Icrease (decrease) in other liabilities         17,72           Purchases of equity securities         (6,169           Purchases of equity securities         (6,169           Purchases of debt securities available for sale         (7,796           Proceeds from paydowns and maturities of debt securities held to maturity         33,172           Proceeds from paydowns and maturities of debt securities available for sale         253,648           Purchases of FHLB and other bank stock         (30,957           Proceeds from the redemption of FHLB and other bank stock         (30,957           Proceeds from life insurance         (80           Cash paid for premiums on bank-owned life insurance         (80           Proceeds from disposition of premises and equipment         (6,750           Proceeds from disposition of premises and equipment         3,881   | )        |            |
| Stock-based compensation         6,928           Mortgage loans originated for sale         (28,663           Proceeds from sales of mortgage loans         27,418           (Increase) decrease in other assets         (15,072           Increase (decrease) in other liabilities         171           Let cash provided by (used in) operating activities         127,325           Ash flows provided by (used in) investing activities         (6,169           Purchases of equity securities         (6,169           Purchases of debt securities available for sale         (7,796           Proceeds from sales of equity securities         6,169           Proceeds from paydowns and maturities of debt securities held to maturity         38,172           Proceeds from paydowns and maturities of debt securities available for sale         25,644           Purchases of FHLB and other bank stock         (30,957           Proceeds from the redemption of FHLB and other bank stock         43,926           Net (increase) decrease in loans         (137,843           Cash paid for premiums on bank-owned life insurance         (80           Proceeds from life insurance         (80           Proceeds from disposition of premises and equipment         3,881   | )        | (2,7       |
| Mortgage loans originated for sale (28,663 Proceeds from sales of mortgage loans 27,418 (Increase) decrease in other assets (15,072 Increase (decrease) in other liabilities 177 (et cash provided by (used in) operating activities 177 (et cash provided by (used in) operating activities 177 (179 et cash provided by (used in) investing activities 177 (179 et cash provided by (used in) investing activities 177 (179 et cash provided by (used in) investing activities 177 (179 et cash provided by (used in) investing activities 177 (179 et cash provided by (used in) investing activities 177 (179 et cash provided by (used in) investing activities 177 (179 et cash provided by (used in) investing activities 177 (179 et cash provided by (used in) investing activities 177 (179 et cash provided by (used in) investing activities 177 (179 et cash provided by (used in) investing activities 177 (179 et cash provided by (used in) investing activities 177 (179 et cash provided by (used in) investing activities 177 (179 et cash provided by (used in) investing activities 177 (179 et cash provided by (used in) investing activities 177 (179 et cash provided by (used in) investing activities 177 (179 et cash provided by (used in) investing activities 177 (179 et cash provided by (used in) investing activities 177 (179 et cash provided by (used in) investing activities 177 (179 et cash provided by (used in) operating activities 177 (179 et cash provided by (used in) operating activities 177 (179 et cash provided by (used in) operating activities 177 (179 et cash provided by (used in) operating activities 177 (179 et cash provided by (used in) operating activities 177 (179 et cash provided by (used in) operating activities 177 (179 et cash provided by (used in) operating activities 177 (179 et cash provided by (used in) operating activities 177 (179 et cash provided by (used in) operating activities 177 (179 et cash provided by (used in) operating activities 177 (179 et cash provided by (used in) operating activities 177 (179 et cash prov | )        |            |
| Proceeds from sales of mortgage loans 27,418 (Increase) decrease in other assets (15,072 Increase (decrease) in other liabilities 177 (15,072 Increase) decrease) in other liabilities 177 (15,072 Increase) decrease in loans 177 (15,072 Increase) decrease in loan |          | 6,7        |
| (Increase) decrease in other assets Increase (decrease) in other liabilities It cash provided by (used in) operating activities It cash flows provided by (used in) investing activities Increase of equity securities available for sale Increase of equity securities of debt securities available for sale Increase of equity securities available for sale Increase of equity securities of debt securities available for sale Increase of equity securities Increas | )        | (63,9      |
| Increase (decrease) in other liabilities 1273 25 25 25 25 25 25 25 25 25 25 25 25 25   |          | 84,7       |
| tet cash provided by (used in) operating activities  Ash flows provided by (used in) investing activities  Purchases of equity securities  Purchases of debt securities available for sale  Proceeds from sales of equity securities  Proceeds from paydowns and maturities of debt securities held to maturity  Proceeds from paydowns and maturities of debt securities available for sale  Purchases of FHLB and other bank stock  Proceeds from the redemption of FHLB and other bank stock  At (increase) decrease in loans  Cash paid for premiums on bank-owned life insurance  Proceeds from life insurance  Purchases of premises and equipment  (6,750  Proceeds from disposition of premises and equipment  3,881   | )        | (45,5)     |
| Ash flows provided by (used in) investing activities  Purchases of equity securities  Purchases of debt securities available for sale  Proceeds from sales of equity securities  Proceeds from paydowns and maturities of debt securities held to maturity  Proceeds from paydowns and maturities of debt securities available for sale  Purchases of FHLB and other bank stock  Purchases of FHLB and other bank stock  Proceeds from the redemption of FHLB and other bank stock  Net (increase) decrease in loans  Cash paid for premiums on bank-owned life insurance  Proceeds from life insurance  Proceeds from life insurance  Question of premises and equipment  (6,750)  Proceeds from disposition of premises and equipment  3,881   |          | (3,36      |
| Purchases of equity securities(6,169)Purchases of debt securities available for sale(7,796)Proceeds from sales of equity securities6,169Proceeds from paydowns and maturities of debt securities held to maturity38,172Proceeds from paydowns and maturities of debt securities available for sale253,648Purchases of FHLB and other bank stock(30,957)Proceeds from the redemption of FHLB and other bank stock43,926Net (increase) decrease in loans(137,843)Cash paid for premiums on bank-owned life insurance(80Proceeds from life insurance2,292Purchases of premises and equipment(6,750)Proceeds from disposition of premises and equipment3,881   |          | 118,0      |
| Purchases of equity securities(6,169)Purchases of debt securities available for sale(7,796)Proceeds from sales of equity securities6,169Proceeds from paydowns and maturities of debt securities held to maturity38,172Proceeds from paydowns and maturities of debt securities available for sale253,648Purchases of FHLB and other bank stock(30,957)Proceeds from the redemption of FHLB and other bank stock43,926Net (increase) decrease in loans(137,843)Cash paid for premiums on bank-owned life insurance(80Proceeds from life insurance2,292Purchases of premises and equipment(6,750)Proceeds from disposition of premises and equipment3,881   |          |            |
| Purchases of debt securities available for sale(7,790Proceeds from sales of equity securities6,165Proceeds from paydowns and maturities of debt securities held to maturity38,172Proceeds from paydowns and maturities of debt securities available for sale253,646Purchases of FHLB and other bank stock(30,957Proceeds from the redemption of FHLB and other bank stock43,926Net (increase) decrease in loans(137,843Cash paid for premiums on bank-owned life insurance(80Proceeds from life insurance2,292Purchases of premises and equipment(6,750Proceeds from disposition of premises and equipment3,881  |          | (14,8)     |
| Proceeds from sales of equity securities6,166Proceeds from paydowns and maturities of debt securities held to maturity38,172Proceeds from paydowns and maturities of debt securities available for sale253,648Purchases of FHLB and other bank stock(30,957Proceeds from the redemption of FHLB and other bank stock43,926Net (increase) decrease in loans(137,843Cash paid for premiums on bank-owned life insurance(80Proceeds from life insurance2,292Purchases of premises and equipment(6,750Proceeds from disposition of premises and equipment3,881   |          | (279,8)    |
| Proceeds from paydowns and maturities of debt securities held to maturity38,172Proceeds from paydowns and maturities of debt securities available for sale253,648Purchases of FHLB and other bank stock(30,957Proceeds from the redemption of FHLB and other bank stock43,926Net (increase) decrease in loans(137,843Cash paid for premiums on bank-owned life insurance(80Proceeds from life insurance2,292Purchases of premises and equipment(6,750Proceeds from disposition of premises and equipment3,881  |          | 15,4       |
| Proceeds from paydowns and maturities of debt securities available for sale253,648Purchases of FHLB and other bank stock(30,957Proceeds from the redemption of FHLB and other bank stock43,926Net (increase) decrease in loans(137,843Cash paid for premiums on bank-owned life insurance(80Proceeds from life insurance2,292Purchases of premises and equipment(6,750Proceeds from disposition of premises and equipment3,881   |          | 51,5       |
| Purchases of FHLB and other bank stock(30,957)Proceeds from the redemption of FHLB and other bank stock43,926Net (increase) decrease in loans(137,843)Cash paid for premiums on bank-owned life insurance(80Proceeds from life insurance2,292Purchases of premises and equipment(6,750)Proceeds from disposition of premises and equipment3,881  |          | 370,2      |
| Proceeds from the redemption of FHLB and other bank stock  Net (increase) decrease in loans  Cash paid for premiums on bank-owned life insurance  Proceeds from life insurance  Purchases of premises and equipment  Copyrights of premises and equipment  Proceeds from disposition of premises and equipment  Solution of premises and equipment   |          | 370,2      |
| Net (increase) decrease in loans (137,843) Cash paid for premiums on bank-owned life insurance (80) Proceeds from life insurance 2,292 Purchases of premises and equipment (6,750) Proceeds from disposition of premises and equipment 3,881   |          | 2          |
| Cash paid for premiums on bank-owned life insurance(80Proceeds from life insurance2,292Purchases of premises and equipment(6,750Proceeds from disposition of premises and equipment3,881   |          |            |
| Proceeds from life insurance 2,292 Purchases of premises and equipment (6,750 Proceeds from disposition of premises and equipment) 3,881   |          | (484,70    |
| Purchases of premises and equipment (6,750) Proceeds from disposition of premises and equipment 3,881  |          | (1         |
| Proceeds from disposition of premises and equipment 3,881  |          | 2          |
| • • • •  |          | (4,0)      |
| Proceeds from sales of UREO 781  |          | 4,18       |
| Vet cash provided by (used in) investing activities  |          | 2,60       |

(continued)

### FIRST BUSEY CORPORATION CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited) (Continued) (dollars in thousands)

|  | I  | Nine Months Ende | d Septe | mber 30,  |
|--|----|------------------|---------|-----------|
|  |    | 2023             |         | 2022      |
| Cash flows provided by (used in) financing activities                                    |    |                  |         |           |
| Net increase (decrease) in deposits  | \$ | 261,305          | \$      | (166,862) |
| Net change in federal funds purchased and securities sold under agreements to repurchase |    | (46,104)         |         | (35,542)  |
| Proceeds from FHLB advances  |    | 265,000          |         | _         |
| Repayment of FHLB advances   |    | (604,054)        |         | (5,507)   |
| Proceeds from other borrowings, net of debt issuance costs                               |    | _                |         | 98,094    |
| Repayment of other borrowings  |    | (9,000)          |         | (109,000) |
| Cash dividends paid  |    | (39,806)         |         | (38,159)  |
| Purchase of treasury stock   |    | (2,209)          |         | (9,912)   |
| Cash paid for withholding taxes on stock-based payments                                  |    | (989)            |         | (878)     |
| Proceeds from stock warrants exercised   |    | 9                |         | _         |
| Issuance of treasury stock for ESPP  |    | _                |         | (271)     |
| Net cash provided by (used in) financing activities                                      |    | (175,848)        |         | (268,037) |
| Net increase (decrease) in cash and cash equivalents                                     | \$ | 110,755          | \$      | (488,946) |
| Cash and cash equivalents, beginning of period   |    | 227,164          |         | 836,095   |
| Cash and cash equivalents, ending of period  | \$ | 337,919          | \$      | 347,149   |
| SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION  |    |                  |         |           |
| Cash payments for:   |    |                  |         |           |
|  | \$ | 00 572           | ¢       | 10.465    |
| Interest   | 2  | 89,572           | Ф       | 19,465    |
| Income taxes   |    | 23,594           |         | 30,506    |
| Non-cash investing and financing activities:   |    |                  |         |           |
| OREO acquired in settlement of loans   |    | 144              |         | 132       |
| Transfer of debt securities available for sale to held to maturity                       |    | _                |         | 985,199   |

#### **Note 1: Significant Accounting Policies**

#### **Nature of Operations**

First Busey Corporation, a Nevada corporation organized in 1980, is a \$12.3 billion financial holding company headquartered in Champaign, Illinois. Busey's common stock is traded on The Nasdaq Global Select Market under the symbol "BUSE."

First Busey operates and reports its business in three segments: Banking, Wealth Management, and FirsTech.

- The *Banking* operating segment provides a full range of banking services to individual and corporate customers through its banking center network in Illinois; the St. Louis, Missouri metropolitan area; southwest Florida; and Indianapolis, Indiana.
- The *Wealth Management* operating segment provides a full range of asset management, investment, brokerage, fiduciary, philanthropic advisory, tax preparation, and farm management services to individuals, businesses, and foundations.
- The *FirsTech* operating segment provides comprehensive and innovative payment technology solutions including online, mobile, and voice-recognition bill payments; money management and credit card networks; direct debit services; lockbox remittance processing for payments made by mail; and walk-in payments. FirsTech also provides additional tools to help clients with billing, reconciliation, bill reminders, and treasury services.

For additional information about First Busey's operating segments, see "Note 14. Operating Segments and Related Information."

#### **Basis of Financial Statement Presentation**

These unaudited consolidated financial statements and related notes should be read in conjunction with the <u>audited consolidated financial statements</u> included in <u>Busey's 2022 Annual Report</u>. These interim unaudited consolidated financial statements serve to update our 2022 Annual Report and may not include all information and notes necessary to constitute a complete set of financial statements.

We prepared these unaudited consolidated financial statements in conformity with GAAP. We have eliminated intercompany accounts and transactions. We have also reclassified certain prior year amounts to conform to the current period presentation. These reclassifications did not have a material impact on our consolidated financial condition or results of operations.

In our opinion, the unaudited consolidated financial statements reflect all normal, recurring adjustments needed to present fairly our results for the interim periods. The results of operations for interim periods are not necessarily indicative of the results that may be expected for the full year or any other interim period.

#### **Use of Estimates**

In preparing the accompanying unaudited consolidated financial statements in conformity with GAAP, Busey's management is required to make estimates and assumptions that affect the amounts reported in the financial statements and the disclosures provided. Actual results could differ from those estimates. Material estimates which are particularly susceptible to significant change in the near term relate to the fair value of debt securities available for sale, fair value of assets acquired and liabilities assumed in business combinations, goodwill, income taxes, and the determination of the ACL.

### **Impact of Recently Adopted Accounting Standards**

In July 2023, the FASB issued ASU 2023-03 "Presentation of Financial Statements (Topic 205), Income Statement—Reporting Comprehensive Income (Topic 220), Distinguishing Liabilities from Equity (Topic 480), Equity (Topic 505), and Compensation—Stock Compensation (Topic 718)" pursuant to: (i) SEC Staff Accounting Bulletin No. 120, which provided interpretive guidance related to estimating the fair value of share-based payment transactions while in possession of material non-public information; (ii) an SEC Staff Announcement at the March 24, 2022, Emerging Issues Task Force Meeting, which provided interpretive guidance on accounting for share-based payments to employees and non-employees; and (iii) Staff Accounting Bulletin Topic 6.B, Accounting Series Release 280—General Revision of Regulation S-X: Income or Loss Applicable to Common Stock, which provided interpretive guidance on the reporting of income or loss applicable to common stock. This update was reflected in the Accounting Standards Codification upon issuance. Adoption of this standard did not have a material impact on Busey's financial position or results of operations.

In March 2022, the FASB issued ASU 2022-02 "Financial Instruments—Credit Losses (Topic 326): Troubled Debt Restructurings and Vintage Disclosures," which eliminates the TDR accounting model for creditors that have already adopted CECL. In lieu of the TDR accounting model, loan refinancing and restructuring guidance in ASC Subtopic 310-20-35-9 through 35-11 "Receivables—Nonrefundable Fees and Other Costs—Subsequent Measurement—Loan Refinancing or Restructuring" will apply to all loan modifications, including those made for borrowers experiencing financial difficulty. This standard also enhances disclosure requirements related to certain loan modifications. Additionally, this standard introduces new requirements to disclose gross write-off information in the vintage disclosures of financing receivables by credit quality indicator and class of financing receivable by year of origination. This standard applies prospectively. For the transition method related to the recognition and measurement of TDRs, there is an option to apply a modified retrospective transition method, resulting in a cumulative-effect adjustment to retained earnings in the period of adoption. This standard became effective for Busey beginning January 1, 2023. Adoption of this standard did not have a material impact on Busey's financial position or results of operations.

In March 2022, the FASB issued ASU 2022-01 "Derivatives and Hedging (Topic 815): Fair Value Hedging—Portfolio Layer Method," which replaces the current last-of-layer hedge accounting method with an expanded portfolio layer method that permits multiple hedged layers of a single closed portfolio. The scope of the portfolio layer method is also expanded to include non-prepayable financial assets. This update also provides additional guidance on the accounting for and disclosure of hedge basis adjustments that are applicable to the portfolio layer method, and specifies how hedge basis adjustments should be considered when determining credit losses for the assets included in the closed portfolio. Amendments related to hedge basis adjustments which are included in this standard apply on a modified retrospective basis by means of a cumulative-effect adjustment to the opening balance of retained earnings on the initial application date. Amendments related to disclosure which are included in this standard may be applied on a prospective basis from the initial application date, or on a retrospective basis to each prior period presented after the date of adoption of the amendments in ASU 2017-12 "Derivatives and Hedging (Topic 815): Targeted Improvements to Accounting for Hedging Activities." This standard became effective for Busey beginning January 1, 2023. Adoption of this standard did not have a material impact on Busey's financial position or results of operations.

ASU 2021-08 "Business Combinations (Topic 805): Accounting for Contract Assets and Contract Liabilities from Contracts with Customers" requires measurement and recognition in accordance with ASC Topic 606 "Revenue from Contracts with Customers" for contract assets and contract liabilities acquired in a business combination. This update became effective for Busey beginning January 1, 2023. This standard applied prospectively to all business combinations that occurred on or after the date of adoption. Adoption of this standard did not have an impact on Busey's financial position or results of operations.

#### Recently Issued Accounting Standards Not Yet Adopted

In March 2023, the FASB issued ASU 2023-02 "Investments—Equity Method and Joint Ventures (Topic 323)," permitting an election to use the proportional amortization method to account for equity investments made primarily for the purpose of receiving income tax credits and other income tax benefits, regardless of the tax credit program from which the income tax credits are received, provided that certain conditions are met. The proportional amortization method results in the cost of the investment being amortized in proportion to the income tax credits and other income tax benefits received, with the amortization of the investment and the income tax credits being presented net in the income statement as a component of income tax expense. This standard must be applied on a retrospective or modified retrospective basis, and is applicable for Busey beginning on January 1, 2024. Early adoption is permitted. Busey is currently evaluating the potential effect on the Company's financial position and results of operations, and upon adoption expects changes to be reflected in the Other Expense and Income Taxes line items in the Consolidated Statements of Income (Unaudited).

In March 2023, the FASB issued ASU 2023-01 "Leases (Topic 842): Common Control Arrangements," which requires amortization over the useful life of leasehold improvements (not the lease term) when the lease is between entities under common control, and any value of such leasehold improvements remaining at the end of the lease term is to be accounted for as a transfer between entities under common control. This standard may be adopted either prospectively, or retrospectively, and is effective for Busey beginning January 1, 2024. Early adoption is permitted. Busey does not expect adoption of this standard to have a material impact on the Company's financial position and results of operations.

In June 2022, the FASB issued ASU 2022-03 "Fair Value Measurements (Topic 820): Fair Value Measurement of Equity Securities Subject to Contractual Sale Restrictions," which clarifies that contractual restrictions on the sale of equity securities are not considered in measuring the fair value of those equity securities, and further that contractual sale restrictions cannot be recognized and measured as a separate unit of account. This standard applies prospectively, and is effective for Busey beginning January 1, 2024. Early adoption is permitted. Busey is currently evaluating the potential effect on the Company's financial position and results of operations.

### **Subsequent Events**

Busey has evaluated subsequent events for potential recognition and/or disclosure through the date the unaudited consolidated financial statements included in this Quarterly Report were issued. The Company issued a Form 8-K on October 24, 2023, regarding the departure of a named executive officer, and during the fourth quarter of 2023 expects to record related severance expenses according to Schedule 1 of the Separation Letter that was filed as Exhibit 10.1 to the Form 8-K. Other than this, there were no significant subsequent events for the quarter ended September 30, 2023, through the filing date of these unaudited consolidated financial statements.

### **Note 2: Debt Securities**

Busey's portfolio of debt securities includes both available for sale and held to maturity securities. The tables below provide the amortized cost, unrealized gains and losses, and fair values of debt securities summarized by major category (dollars in thousands):

|   | As of September 30, 2023 |    |             |    |              |      |           |  |  |  |  |  |  |
|---|--------------------------|----|-------------|----|--------------|------|-----------|--|--|--|--|--|--|
|   | <br>Amortized            |    | Unre        | d  |              | Fair |           |  |  |  |  |  |  |
|   | Cost                     |    | Gross Gains |    | Gross Losses |      | Value     |  |  |  |  |  |  |
| Debt securities available for sale                            |                          |    |             |    | _            |      |           |  |  |  |  |  |  |
| U.S. Treasury securities                                      | \$<br>51,522             | \$ | _           | \$ | (1,392)      | \$   | 50,130    |  |  |  |  |  |  |
| Obligations of U.S. government corporations and agencies      | 10,071                   |    | 2           |    | (254)        |      | 9,819     |  |  |  |  |  |  |
| Obligations of states and political subdivisions <sup>1</sup> | 254,549                  |    | 6           |    | (27,758)     |      | 226,797   |  |  |  |  |  |  |
| Asset-backed securities                                       | 486,517                  |    | _           |    | (7,069)      |      | 479,448   |  |  |  |  |  |  |
| Commercial mortgage-backed securities                         | 120,117                  |    | _           |    | (19,817)     |      | 100,300   |  |  |  |  |  |  |
| Residential mortgage-backed securities <sup>2</sup>           | 1,343,324                |    | _           |    | (254,528)    |      | 1,088,796 |  |  |  |  |  |  |
| Corporate debt securities                                     | 251,194                  |    | 91          |    | (23,734)     |      | 227,551   |  |  |  |  |  |  |
| Total debt securities available for sale                      | \$<br>2,517,294          | \$ | 99          | \$ | (334,552)    | \$   | 2,182,841 |  |  |  |  |  |  |

<sup>1.</sup> Includes securities marked at par, with no gain or loss to report.

<sup>2.</sup> Gross gains on Residential mortgage-backed securities were insignificant, rounding to zero thousand.

|  | Amortized     | Unreco      | ogniz | zed          | Fair          |
|--|---------------|-------------|-------|--------------|---------------|
|  | Cost          | Gross Gains |       | Gross Losses | Value         |
| Debt securities held to maturity       |               |             |       | _            |               |
| Commercial mortgage-backed securities  | \$<br>459,866 | \$<br>_     | \$    | (93,401)     | \$<br>366,465 |
| Residential mortgage-backed securities | 422,748       | _           |       | (87,537)     | 335,211       |
| Total debt securities held to maturity | \$<br>882,614 | \$<br>      | \$    | (180,938)    | \$<br>701,676 |

| Aco | f Decem | her | 31 | 2022 |
|-----|---------|-----|----|------|
|     |         |     |    |      |

|  | <br>Amortized   | Unre            | alized | d            | Fair            |
|--|-----------------|-----------------|--------|--------------|-----------------|
|  | Cost            | <br>Gross Gains |        | Gross Losses | Value           |
| Debt securities available for sale                       |                 |                 |        |              |                 |
| U.S. Treasury securities                                 | \$<br>117,805   | \$<br>_         | \$     | (3,744)      | \$<br>114,061   |
| Obligations of U.S. government corporations and agencies | 20,097          | 3               |        | (321)        | 19,779          |
| Obligations of states and political subdivisions         | 283,481         | 106             |        | (26,075)     | 257,512         |
| Asset-backed securities                                  | 489,558         | _               |        | (19,683)     | 469,875         |
| Commercial mortgage-backed securities                    | 124,423         | _               |        | (16,029)     | 108,394         |
| Residential mortgage-backed securities                   | 1,463,971       | 2               |        | (220,717)    | 1,243,256       |
| Corporate debt securities                                | 273,118         | 33              |        | (24,635)     | 248,516         |
| Total debt securities available for sale                 | \$<br>2,772,453 | \$<br>144       | \$     | (311,204)    | \$<br>2,461,393 |

|  | Λ.   | mortized |    | Unrece      | ogniz | zed          | Fair          |
|--|------|----------|----|-------------|-------|--------------|---------------|
|  | Cost |          |    | Gross Gains |       | Gross Losses | Value         |
| Debt securities held to maturity       |      |          |    |             |       |              |               |
| Commercial mortgage-backed securities  | \$   | 474,820  | \$ | _           | \$    | (63,738)     | \$<br>411,082 |
| Residential mortgage-backed securities |      | 443,492  |    | _           |       | (69,279)     | 374,213       |
| Total debt securities held to maturity | \$   | 918,312  | \$ | _           | \$    | (133,017)    | \$<br>785,295 |

### **Maturities of Debt Securities**

Amortized cost and fair value of debt securities, by contractual maturity or pre-refunded date, are shown below. Mortgages underlying mortgage-backed securities and asset-backed securities may be called or prepaid; therefore, actual maturities could differ from the contractual maturities. All mortgage-backed securities were issued by U.S. government corporations and agencies (dollars in thousands):

|  | 312,419 289,0<br>431,297 389,7 |    |           |  |
|--|--------------------------------|----|-----------|--|
|  |                                |    |           |  |
| Debt securities available for sale     |                                |    |           |  |
| Due in one year or less                | \$<br>109,189                  | \$ | 106,940   |  |
| Due after one year through five years  | 312,419                        |    | 289,027   |  |
| Due after five years through ten years | 431,297                        |    | 389,702   |  |
| Due after ten years                    | 1,664,389                      |    | 1,397,172 |  |
| Debt securities available for sale     | \$<br>2,517,294                | \$ | 2,182,841 |  |
| Debt securities held to maturity       |                                |    |           |  |
| Due after one year through five years  | \$<br>63,474                   | \$ | 58,144    |  |
| Due after five years through ten years | 40,076                         |    | 34,985    |  |
| Due after ten years                    | 779,064                        |    | 608,547   |  |
| Debt securities held to maturity       | \$<br>882,614                  | \$ | 701,676   |  |

### Gains and Losses on Debt Securities Available for Sale

Realized gains and losses related to sales and calls of debt securities available for sale are summarized as follows (dollars in thousands):

|   | Three Months E | ded September 30, | Nine Months End | led September 30, |
|---|----------------|-------------------|-----------------|-------------------|
|   | 2023           | 2022              | 2023            | 2022              |
| Realized gains and losses on debt securities                |                |                   |                 |                   |
| Gross gains on debt securities                              | \$ 10          | \$ —              | \$ 20           | \$ 114            |
| Gross (losses) on debt securities                           | (43)           | (74)              | (227)           | (86)              |
| Realized net gains (losses) on debt securities <sup>1</sup> | \$ (33)        | \$ (74)           | \$ (207)        | \$ 28             |

<sup>1.</sup> Net gains (losses) on sales of securities reported in the Consolidated Statements of Income (Unaudited) include sales of equity securities, excluded in this table.

Debt securities with carrying amounts of \$819.8 million on September 30, 2023, and \$746.7 million on December 31, 2022, were pledged as collateral for public deposits, securities sold under agreements to repurchase, and for other purposes as required.

### Debt Securities in an Unrealized or Unrecognized Loss Position

The following information pertains to debt securities with gross unrealized or unrecognized losses, aggregated by investment category and the length of time that individual securities have been in a continuous loss position (dollars in thousands):

|   |               |      |                      | As of Septen    | nber | 30, 2023             |                 |     |                      |
|---|---------------|------|----------------------|-----------------|------|----------------------|-----------------|-----|----------------------|
|   | Less than     | 12 m | onths                | 12 month        | s or | more                 | To              | tal |                      |
|   | Fair<br>Value |      | Unrealized<br>Losses | Fair<br>Value   |      | Unrealized<br>Losses | Fair<br>Value   |     | Unrealized<br>Losses |
| Debt securities available for sale                              | ,             |      |                      |                 |      |                      |                 |     |                      |
| U.S. Treasury securities  | \$<br>_       | \$   | _                    | \$<br>50,130    | \$   | (1,392)              | \$<br>50,130    | \$  | (1,392)              |
| Obligations of U.S. government corporations and agencies        | 1,983         |      | (6)                  | 7,699           |      | (248)                | 9,682           |     | (254)                |
| Obligations of states and political subdivisions                | 45,778        |      | (1,219)              | 177,195         |      | (26,539)             | 222,973         |     | (27,758)             |
| Asset-backed securities   | _             |      | _                    | 479,448         |      | (7,069)              | 479,448         |     | (7,069)              |
| Commercial mortgage-backed securities                           | _             |      | _                    | 100,300         |      | (19,817)             | 100,300         |     | (19,817)             |
| Residential mortgage-backed securities                          | 431           |      | (10)                 | 1,088,344       |      | (254,518)            | 1,088,775       |     | (254,528)            |
| Corporate debt securities                                       | 1,457         |      | (2)                  | 219,074         |      | (23,732)             | 220,531         |     | (23,734)             |
| Debt securities available for sale with gross unrealized losses | \$<br>49,649  | \$   | (1,237)              | \$<br>2,122,190 | \$   | (333,315)            | \$<br>2,171,839 | \$  | (334,552)            |

|   |                                   | 12 month | ıs or r | nore      | Total             |    |                        |  |  |
|---|-----------------------------------|----------|---------|-----------|-------------------|----|------------------------|--|--|
|   | Fair Unrecognized<br>Value Losses |          |         |           | <br>Fair<br>Value |    | Unrecognized<br>Losses |  |  |
| Debt securities held to maturity                                |                                   |          |         |           |                   |    |                        |  |  |
| Commercial mortgage-backed securities                           | \$                                | 366,465  | \$      | (93,401)  | \$<br>366,465     | \$ | (93,401)               |  |  |
| Residential mortgage-backed securities                          |                                   | 335,211  |         | (87,537)  | 335,211           |    | (87,537)               |  |  |
| Debt securities held to maturity with gross unrecognized losses | \$                                | 701,676  | \$      | (180,938) | \$<br>701,676     | \$ | (180,938)              |  |  |

As of December 31, 2022

|   | Less than 12 months |               |    |                      |    | 12 month      | ıs or | more                 | To              | tal |                      |
|---|---------------------|---------------|----|----------------------|----|---------------|-------|----------------------|-----------------|-----|----------------------|
|   |                     | Fair<br>Value |    | Unrealized<br>Losses |    | Fair<br>Value |       | Unrealized<br>Losses | Fair<br>Value   |     | Unrealized<br>Losses |
| Debt securities available for sale                              |                     |               |    |                      |    |               |       |                      |                 |     |                      |
| U.S. Treasury securities <sup>1</sup>                           | \$                  | 74            | \$ | _                    | \$ | 113,987       | \$    | (3,744)              | \$<br>114,061   | \$  | (3,744)              |
| Obligations of U.S. government corporations and agencies        |                     | 19,603        |    | (321)                |    | _             |       | _                    | 19,603          |     | (321)                |
| Obligations of states and political subdivisions                |                     | 166,147       |    | (10,059)             |    | 75,217        |       | (16,016)             | 241,364         |     | (26,075)             |
| Asset-backed securities   |                     | 390,164       |    | (15,648)             |    | 79,711        |       | (4,035)              | 469,875         |     | (19,683)             |
| Commercial mortgage-backed securities                           |                     | 89,428        |    | (12,623)             |    | 18,966        |       | (3,406)              | 108,394         |     | (16,029)             |
| Residential mortgage-backed securities                          |                     | 366,221       |    | (38,111)             |    | 876,668       |       | (182,606)            | 1,242,889       |     | (220,717)            |
| Corporate debt securities                                       |                     | 39,037        |    | (5,079)              |    | 204,310       |       | (19,556)             | 243,347         |     | (24,635)             |
| Debt securities available for sale with gross unrealized losses | \$                  | 1,070,674     | \$ | (81,841)             | \$ | 1,368,859     | \$    | (229,363)            | \$<br>2,439,533 | \$  | (311,204)            |

|   | Less than     | onths | 12 montl               | hs or 1       | nore | To                     | otal          |    |                        |
|---|---------------|-------|------------------------|---------------|------|------------------------|---------------|----|------------------------|
|   | Fair<br>Value | τ     | Unrecognized<br>Losses | Fair<br>Value | τ    | Inrecognized<br>Losses | Fair<br>Value |    | Unrecognized<br>Losses |
| Debt securities held to maturity                                |               |       |                        |               |      |                        |               |    |                        |
| Commercial mortgage-backed securities                           | \$<br>58,065  | \$    | (8,009)                | \$<br>353,017 | \$   | (55,729)               | \$<br>411,082 | \$ | (63,738)               |
| Residential mortgage-backed securities                          | _             |       | _                      | 374,213       |      | (69,279)               | 374,213       |    | (69,279)               |
| Debt securities held to maturity with gross unrecognized losses | \$<br>58,065  | \$    | (8,009)                | \$<br>727,230 | \$   | (125,008)              | \$<br>785,295 | \$ | (133,017)              |

<sup>1.</sup> Unrealized losses for U.S. Treasury securities that had been in a continuous unrealized loss position for less than 12 months were insignificant, rounding to zero thousand.

Additional information about debt securities in an unrealized or unrecognized loss position is presented in the tables below (dollars in thousands):

|  |    |                   | As | of September 30, 2023 |                 |
|--|----|-------------------|----|-----------------------|-----------------|
|  | A  | wailable for Sale |    | Held to Maturity      | Total           |
| Debt securities with gross unrealized or unrecognized losses, fair value   | \$ | 2,171,839         | \$ | 701,676               | \$<br>2,873,515 |
| Gross unrealized or unrecognized losses on debt securities   |    | 334,552           |    | 180,938               | 515,490         |
| Ratio of gross unrealized or unrecognized losses to debt securities with gross unrealized or unrecognized losses |    | 15.4 %            |    | 25.8 %                | 17.9 %          |
|  |    |                   |    |                       |                 |
| Count of debt securities   |    | 1,001             |    | 55                    | 1,056           |
| Count of debt securities in an unrealized or unrecognized loss position  |    | 982               |    | 55                    | 1,037           |

|  |    |                   | As of | December 31, 2022 |                 |
|--|----|-------------------|-------|-------------------|-----------------|
|  | A  | vailable for Sale | H     | Ield to Maturity  | Total           |
| Debt securities with gross unrealized or unrecognized losses, fair value   | \$ | 2,439,533         | \$    | 785,295           | \$<br>3,224,828 |
| Gross unrealized or unrecognized losses on debt securities   |    | 311,204           |       | 133,017           | 444,221         |
| Ratio of gross unrealized or unrecognized losses to debt securities with gross unrealized or unrecognized losses |    | 12.8 %            |       | 16.9 %            | 13.8 %          |
| Count of debt securities   |    | 1,091             |       | 55                | 1,146           |
| Count of debt securities in an unrealized or unrecognized loss position  |    | 1,032             |       | 55                | 1,087           |

Unrealized and unrecognized losses were related to changes in market interest rates and market conditions that do not represent credit-related impairments. Busey does not intend to sell securities that are in an unrealized or unrecognized loss position, and it is more likely than not that the Company will recover the amortized cost prior to being required to sell the debt securities. Full collection of the amounts due according to the contractual terms of the debt securities is expected; therefore, no ACL was recorded in relation to debt securities, and the impairment related to noncredit factors on debt securities available for sale is recognized in AOCI, net of applicable taxes. As of September 30, 2023, Busey did not hold general obligation bonds of any single issuer, the aggregate of which exceeded 10% of the Company's stockholders' equity.

#### **Note 3: Portfolio Loans**

#### **Loan Categories**

Busey's lending can be summarized in two primary categories: commercial and retail. Lending is further classified into five primary areas of loans: commercial loans, commercial real estate loans, retail real estate loans, and retail other loans. Distributions of the loan portfolio by loan category and class is presented in the following table (dollars in thousands):

|                          | As of                 |    |                      |  |  |
|--------------------------|-----------------------|----|----------------------|--|--|
|                          | September 30,<br>2023 |    | December 31,<br>2022 |  |  |
| Commercial loans         |                       |    |                      |  |  |
| Commercial               | \$<br>1,943,449       | \$ | 1,974,154            |  |  |
| Commercial real estate   | 3,353,753             |    | 3,261,873            |  |  |
| Real estate construction | 527,598               |    | 530,469              |  |  |
| Total commercial loans   | <br>5,824,800         |    | 5,766,496            |  |  |
| Retail loans             |                       |    |                      |  |  |
| Retail real estate       | 1,715,445             |    | 1,657,082            |  |  |
| Retail other             | 315,915               |    | 302,124              |  |  |
| Total retail loans       | 2,031,360             |    | 1,959,206            |  |  |
|                          |                       |    |                      |  |  |
| Total portfolio loans    | 7,856,160             |    | 7,725,702            |  |  |
| ACL                      | (91,710)              |    | (91,608)             |  |  |
| Portfolio loans, net     | \$<br>7,764,450       | \$ | 7,634,094            |  |  |

Net deferred loan origination costs included in the balances above were \$13.4 million as of September 30, 2023, compared to \$14.0 million as of December 31, 2022. Net accretable purchase accounting adjustments included in the balances above reduced loans by \$4.9 million as of September 30, 2023, and \$5.9 million as of December 31, 2022. Commercial balances include loans originated under the PPP with an amortized cost of \$0.6 million as of September 30, 2023, and \$0.8 million as of December 31, 2022.

Busey did not purchase any retail real estate loans during the three or nine months ended September 30, 2023, or 2022.

#### **Pledged Loans**

Busey had loans pledged to the FHLB and Federal Reserve for liquidity as set forth in the table below (dollars in thousands):

|                      | As of                 |           |    |                      |  |  |
|----------------------|-----------------------|-----------|----|----------------------|--|--|
|                      | September 30,<br>2023 |           |    | December 31,<br>2022 |  |  |
| Pledged loans        |                       |           |    |                      |  |  |
| FHLB                 | \$                    | 4,852,634 | \$ | 5,095,448            |  |  |
| Federal Reserve Bank |                       | 858,312   |    | 804,718              |  |  |
| Total pledged loans  | \$                    | 5,710,946 | \$ | 5,900,166            |  |  |

#### Risk Grading

Busey utilizes a loan grading scale to assign a risk grade to all of its loans. A description of the general characteristics of each grade is as follows:

- Pass This category includes loans that are all considered acceptable credits, ranging from investment or near investment grade, to loans made to borrowers who exhibit credit fundamentals that meet or exceed industry standards.
- Watch This category includes loans that warrant a higher-than-average level of monitoring to ensure that weaknesses do not cause the inability of
  the credit to perform as expected. These loans are not necessarily a problem due to other inherent strengths of the credit, such as guarantor
  strength, but have above average concern and monitoring.
- Special mention This category is for "Other Assets Specially Mentioned" loans that have potential weaknesses, which may, if not checked or corrected, weaken the asset or inadequately protect the Company's credit position at some future date.
- Substandard This category includes "Substandard" loans, determined in accordance with regulatory guidelines, for which the accrual of interest has not been stopped. Assets so classified must have a well-defined weakness or weaknesses that jeopardize the liquidation of the debt. They are characterized by the distinct possibility that the Company will sustain some loss if the deficiencies are not corrected.
- Substandard non-accrual This category includes loans that have all the characteristics of a "Substandard" loan with additional factors that make collection in full highly questionable and improbable. Such loans are placed on non-accrual status and may be dependent on collateral with a value that is difficult to determine.

All loans are graded at their inception. Commercial lending relationships that are \$1.0 million or less are usually processed through an expedited underwriting process. Most commercial loans greater than \$1.0 million are included in a portfolio review at least annually. Commercial loans greater than \$0.35 million that have a grading of special mention or worse are typically reviewed on a quarterly basis. Interim reviews may take place if circumstances of the borrower warrant a more frequent review.

The following table is a summary of risk grades segregated by category and class of portfolio loans (dollars in thousands):

| Ac of | Sentember | ~ JU | 2023 |
|-------|-----------|------|------|

|                          | •  |           |    |         |                    |             |    |        |                            |        |       |           |
|--------------------------|----|-----------|----|---------|--------------------|-------------|----|--------|----------------------------|--------|-------|-----------|
|                          |    | -         |    |         | Special<br>Mention | Substandard |    |        | Substandard<br>Non-accrual |        | Total |           |
| Commercial loans         |    |           |    |         |                    |             |    |        |                            |        |       |           |
| Commercial               | \$ | 1,533,562 | \$ | 350,820 | \$                 | 24,705      | \$ | 28,734 | \$                         | 5,628  | \$    | 1,943,449 |
| Commercial real estate   |    | 2,944,191 |    | 351,494 |                    | 44,771      |    | 11,739 |                            | 1,558  |       | 3,353,753 |
| Real estate construction |    | 513,218   |    | 9,027   |                    | _           |    | 5,353  |                            | _      |       | 527,598   |
| Total commercial loans   |    | 4,990,971 |    | 711,341 |                    | 69,476      |    | 45,826 |                            | 7,186  |       | 5,824,800 |
| Retail loans             |    |           |    |         |                    |             |    |        |                            |        |       |           |
| Retail real estate       |    | 1,698,692 |    | 10,245  |                    | 642         |    | 1,824  |                            | 4,042  |       | 1,715,445 |
| Retail other             |    | 315,845   |    | _       |                    | _           |    | _      |                            | 70     |       | 315,915   |
| Total retail loans       |    | 2,014,537 |    | 10,245  |                    | 642         |    | 1,824  |                            | 4,112  |       | 2,031,360 |
| Total portfolio loans    | \$ | 7,005,508 | \$ | 721,586 | \$                 | 70,118      | \$ | 47,650 | \$                         | 11,298 | \$    | 7,856,160 |

### As of December 31, 2022

|                          | As of December 31, 2022 |    |         |    |                    |    |             |    |                            |    |           |
|--------------------------|-------------------------|----|---------|----|--------------------|----|-------------|----|----------------------------|----|-----------|
|                          | <br>Pass                |    | Watch   |    | Special<br>Mention |    | Substandard |    | Substandard<br>Non-accrual |    | Total     |
| Commercial loans         |                         |    |         |    |                    |    |             |    |                            |    |           |
| Commercial               | \$<br>1,668,495         | \$ | 201,758 | \$ | 46,540             | \$ | 51,187      | \$ | 6,174                      | \$ | 1,974,154 |
| Commercial real estate   | 2,851,709               |    | 326,455 |    | 43,526             |    | 34,539      |    | 5,644                      |    | 3,261,873 |
| Real estate construction | 502,904                 |    | 25,164  |    | 1                  |    | 2,400       |    | _                          |    | 530,469   |
| Total commercial loans   | <br>5,023,108           |    | 553,377 |    | 90,067             |    | 88,126      |    | 11,818                     |    | 5,766,496 |
| Retail loans             |                         |    |         |    |                    |    |             |    |                            |    |           |
| Retail real estate       | 1,639,599               |    | 10,520  |    | 1,338              |    | 2,529       |    | 3,096                      |    | 1,657,082 |
| Retail other             | 301,971                 |    | _       |    | _                  |    | _           |    | 153                        |    | 302,124   |
| Total retail loans       | <br>1,941,570           |    | 10,520  |    | 1,338              |    | 2,529       |    | 3,249                      |    | 1,959,206 |
| Total portfolio loans    | \$<br>6,964,678         | \$ | 563,897 | \$ | 91,405             | \$ | 90,655      | \$ | 15,067                     | \$ | 7,725,702 |
|                          |                         |    |         |    |                    |    |             |    |                            |    |           |

Risk grades of portfolio loans and net charge-offs are presented in the tables below by loan class, further sorted by origination year (dollars in thousands):

As of and For The Nine Months Ended September 30, 2023  $\,$ 

|                                  |    |           |    |           |       | As of and I | or   | The Nine Mon    | ths I | Ended Septem | ber 3 | 0, 2023 |    |           |    |           |
|----------------------------------|----|-----------|----|-----------|-------|-------------|------|-----------------|-------|--------------|-------|---------|----|-----------|----|-----------|
|                                  |    |           |    |           | ans A |             | st B | asis by Origina | atio  |              |       |         |    | Revolving |    |           |
| Risk Grade Ratings               |    | 2023      |    | 2022      |       | 2021        |      | 2020            |       | 2019         |       | Prior   |    | Loans     |    | Total     |
| Commercial                       |    |           |    |           |       |             |      |                 |       |              |       |         |    |           |    |           |
| Pass                             | \$ | 279,467   | \$ | 255,619   | \$    | 181,603     | \$   | 74,600          | \$    | 39,483       | \$    | 152,523 | \$ | 550,267   | \$ | 1,533,562 |
| Watch                            |    | 112,285   |    | 59,685    |       | 44,244      |      | 25,119          |       | 7,526        |       | 24,532  |    | 77,429    |    | 350,820   |
| Special Mention                  |    | 616       |    | 541       |       | 651         |      | 1,104           |       | 499          |       | 6,937   |    | 14,357    |    | 24,705    |
| Substandard                      |    | 8,901     |    | 912       |       | 1,119       |      | 445             |       | 3,948        |       | 1,859   |    | 11,550    |    | 28,734    |
| Substandard non-accrual          |    | 583       |    |           |       | 2,605       |      | 103             |       | 130          |       | 507     |    | 1,700     |    | 5,628     |
| Total commercial                 |    | 401,852   |    | 316,757   |       | 230,222     |      | 101,371         |       | 51,586       |       | 186,358 |    | 655,303   |    | 1,943,449 |
| Current period charge-offs       |    | _         |    | _         |       | 420         |      | _               |       | 316          |       | 997     |    | _         |    | 1,733     |
| Commercial real estate           |    |           |    |           |       |             |      |                 |       |              |       |         |    |           |    |           |
| Pass                             |    | 352,661   |    | 850,371   |       | 778,662     |      | 404,109         |       | 281,889      |       | 258,207 |    | 18,292    |    | 2,944,191 |
| Watch                            |    | 82,748    |    | 45,945    |       | 69,450      |      | 33,694          |       | 79,906       |       | 34,700  |    | 5,051     |    | 351,494   |
| Special Mention                  |    | 18,753    |    | 1,597     |       | 13,762      |      | 3,908           |       | 3,330        |       | 3,421   |    | _         |    | 44,771    |
| Substandard                      |    | 1,882     |    | 193       |       | 904         |      | 2,987           |       | 1,831        |       | 3,898   |    | 44        |    | 11,739    |
| Substandard non-accrual          |    | 225       |    | 533       |       | 165         |      | 25              |       | _            |       | 610     |    | _         |    | 1,558     |
| Total commercial real estate     |    | 456,269   | _  | 898,639   | _     | 862,943     | _    | 444,723         | _     | 366,956      | _     | 300,836 | _  | 23,387    | _  | 3,353,753 |
| Current period charge-offs       |    | _         |    | _         |       | _           |      |                 |       | 239          |       | 936     |    |           |    | 1,175     |
| Real estate construction         |    |           |    |           |       |             |      |                 |       |              |       |         |    |           |    |           |
| Pass                             |    | 152,897   |    | 171,900   |       | 104,963     |      | 54,943          |       | 1,365        |       | 3,899   |    | 23,251    |    | 513,218   |
| Watch                            |    | 1,065     |    | 4,453     |       | 253         |      | 3,214           |       | 42           |       |         |    |           |    | 9,027     |
| Substandard                      |    | 5,353     |    | ., .55    |       | _           |      |                 |       |              |       | _       |    | _         |    | 5,353     |
| Total real estate construction   |    | 159,315   | _  | 176,353   |       | 105,216     | _    | 58,157          | _     | 1,407        |       | 3,899   |    | 23,251    | _  | 527,598   |
|                                  |    |           |    |           |       |             |      | 33,231          |       | _,           |       | 3,333   |    |           |    |           |
| Retail real estate               |    |           |    |           |       |             |      |                 |       |              |       |         |    |           |    |           |
| Pass                             |    | 201,140   |    | 379,512   |       | 420,164     |      | 162,295         |       | 71,102       |       | 274,617 |    | 189,862   |    | 1,698,692 |
| Watch                            |    | 767       |    | 2,704     |       | 2,877       |      | 973             |       | 579          |       | 596     |    | 1,749     |    | 10,245    |
| Special Mention                  |    | 204       |    | 55        |       | _           |      | _               |       | _            |       | 383     |    | _         |    | 642       |
| Substandard                      |    | 73        |    | 73        |       | 295         |      | 53              |       | 82           |       | 1,010   |    | 238       |    | 1,824     |
| Substandard non-accrual          |    | _         |    | 538       |       | 56          |      | 187             |       | 101          |       | 2,434   |    | 726       |    | 4,042     |
| Total retail real estate         |    | 202,184   |    | 382,882   |       | 423,392     |      | 163,508         |       | 71,864       |       | 279,040 |    | 192,575   |    | 1,715,445 |
| Current period charge-offs       |    | _         |    | 5         |       | _           |      | 29              |       | 62           |       | 156     |    | _         |    | 252       |
| Retail other                     |    |           |    |           |       |             |      |                 |       |              |       |         |    |           |    |           |
| Pass                             |    | 86,096    |    | 102,834   |       | 25,977      |      | 8,172           |       | 6,388        |       | 1,539   |    | 84,839    |    | 315,845   |
| Substandard non-accrual          |    | _         |    | 63        |       | _           |      | 3               |       | 3            |       | 1       |    | _         |    | 70        |
| Total retail other               |    | 86,096    |    | 102,897   |       | 25,977      |      | 8,175           |       | 6,391        |       | 1,540   |    | 84,839    |    | 315,915   |
| Current period charge-offs       |    | 4         |    | 71        |       | 157         |      | 1               |       | _            |       | 250     |    | _         |    | 483       |
| Total portfolio loans            | \$ | 1,305,716 | \$ | 1,877,528 | \$    | 1,647,750   | \$   | 775,934         | \$    | 498,204      | \$    | 771,673 | \$ | 979,355   | \$ | 7,856,160 |
| Total current period charge-offs | \$ | 4         | \$ | 76        | \$    | 577         | \$   | 30              | \$    | 617          |       | 2,339   | \$ |           | \$ | 3,643     |
| Toma current period charge-ons   | Ψ  | -         | Ψ  | , 0       | Ψ     | 3, ,        | Ψ    | 50              | Ψ     | 017          | Ψ     | -,000   | Ψ  |           | Ψ  | 5,045     |

As of December 31, 2022

|                                | Term Loans Amortized Cost Basis by Origination Year |           |    |           |        |         |        |         |        |         |               |                    |                 |
|--------------------------------|---|-----------|----|-----------|--------|---------|--------|---------|--------|---------|---------------|--------------------|-----------------|
| Risk Grade Ratings             |   | 2022      |    | 2021      | alis A | 2020    | St Das | 2019    | itioii | 2018    | Prior         | Revolving<br>Loans | Total           |
| Commercial                     | _   |           |    |           |        |         |        |         |        |         | <br>          | <br>               |                 |
| Pass                           | \$  | 479,893   | \$ | 266,122   | \$     | 136,445 | \$     | 52,046  | \$     | 50,764  | \$<br>135,000 | \$<br>548,225      | \$<br>1,668,495 |
| Watch                          |   | 54,195    |    | 49,382    |        | 3,288   |        | 7,201   |        | 1,258   | 2,160         | 84,274             | 201,758         |
| Special Mention                |   | 1,958     |    | 937       |        | 1,642   |        | 974     |        | 1,000   | 17,024        | 23,005             | 46,540          |
| Substandard                    |   | 8,926     |    | 1,165     |        | 570     |        | 6,671   |        | 2,382   | 5,191         | 26,282             | 51,187          |
| Substandard non-accrual        |   | 21        |    | 3,292     |        | 226     |        | 135     |        | _       | 100           | 2,400              | 6,174           |
| Total commercial               |   | 544,993   |    | 320,898   |        | 142,171 |        | 67,027  |        | 55,404  | 159,475       | 684,186            | 1,974,154       |
| Commercial real estate         |   |           |    |           |        |         |        |         |        |         |               |                    |                 |
| Pass                           |   | 883,688   |    | 819,133   |        | 478,452 |        | 297,525 |        | 161,409 | 198,419       | 13,083             | 2,851,709       |
| Watch                          |   | 77,346    |    | 56,113    |        | 64,282  |        | 96,664  |        | 21,592  | 5,758         | 4,700              | 326,455         |
| Special Mention                |   | 11,943    |    | 5,389     |        | 12,386  |        | 1,420   |        | 6,917   | 5,471         | _                  | 43,526          |
| Substandard                    |   | 5,340     |    | 13,528    |        | 3,454   |        | 1,907   |        | 10,248  | 62            | _                  | 34,539          |
| Substandard non-accrual        |   | _         |    | 3,959     |        | 33      |        | _       |        | 1,647   | 5             | _                  | 5,644           |
| Total commercial real estate   |   | 978,317   |    | 898,122   |        | 558,607 |        | 397,516 |        | 201,813 | 209,715       | 17,783             | 3,261,873       |
| Real estate construction       |   |           |    |           |        |         |        |         |        |         |               |                    |                 |
| Pass                           |   | 219,112   |    | 191,724   |        | 68,015  |        | 1,490   |        | 1,901   | 1,751         | 18,911             | 502,904         |
| Watch                          |   | 8,530     |    | 12,019    |        | 3,169   |        | 48      |        | _       | 1,398         | _                  | 25,164          |
| Special Mention                |   | _         |    | _         |        | _       |        | 1       |        | _       | _             | _                  | 1               |
| Substandard                    |   | 2,400     |    | _         |        | _       |        |         |        | _       | _             | _                  | 2,400           |
| Total real estate construction |   | 230,042   | _  | 203,743   |        | 71,184  |        | 1,539   |        | 1,901   | 3,149         | 18,911             | 530,469         |
| Retail real estate             |   |           |    |           |        |         |        |         |        |         |               |                    |                 |
| Pass                           |   | 396,547   |    | 456,158   |        | 175,148 |        | 77,569  |        | 56,887  | 267,387       | 209,903            | 1,639,599       |
| Watch                          |   | 2,928     |    | 2,991     |        | 1,846   |        | 1,444   |        | 1,063   | 27            | 221                | 10,520          |
| Special Mention                |   | 945       |    | _         |        | _       |        | _       |        | _       | 393           | _                  | 1,338           |
| Substandard                    |   | 77        |    | 732       |        | 198     |        | 81      |        | 141     | 1,293         | 7                  | 2,529           |
| Substandard non-accrual        |   | 10        |    | 191       |        | 107     |        | 32      |        | 390     | 1,708         | 658                | 3,096           |
| Total retail real estate       |   | 400,507   | _  | 460,072   |        | 177,299 |        | 79,126  |        | 58,481  | 270,808       | 210,789            | 1,657,082       |
| Retail other                   |   |           |    |           |        |         |        |         |        |         |               |                    |                 |
| Pass                           |   | 134,567   |    | 43,512    |        | 13,141  |        | 13,086  |        | 5,646   | 991           | 91,028             | 301,971         |
| Substandard non-accrual        |   | 14        |    | 134       |        | 3       |        | _       |        | _       | 2             | _                  | 153             |
| Total retail other             |   | 134,581   |    | 43,646    |        | 13,144  |        | 13,086  |        | 5,646   | 993           | 91,028             | 302,124         |
| Total portfolio loans          | \$  | 2,288,440 | \$ | 1,926,481 | \$     | 962,405 | \$     | 558,294 | \$     | 323,245 | \$<br>644,140 | \$<br>1,022,697    | \$<br>7,725,702 |

### Past Due and Non-accrual Loans

An analysis of the amortized cost basis of portfolio loans that are past due and still accruing, or on a non-accrual status, is as follows (dollars in thousands):

|   |    | As of September 30, 2023       |    |            |    |         |    |        |  |  |  |  |  |
|---|----|--------------------------------|----|------------|----|---------|----|--------|--|--|--|--|--|
|   |    | Loans past due, still accruing |    |            |    |         |    |        |  |  |  |  |  |
|   |    | 30-59 Days                     |    | 60-89 Days |    | 90+Days |    | Loans  |  |  |  |  |  |
| Past due and non-accrual loans            |    |                                |    |            |    |         |    |        |  |  |  |  |  |
| Commercial loans:                         |    |                                |    |            |    |         |    |        |  |  |  |  |  |
| Commercial                                | \$ | _                              | \$ | 112        | \$ | 51      | \$ | 5,628  |  |  |  |  |  |
| Commercial real estate                    |    | _                              |    | 109        |    | _       |    | 1,558  |  |  |  |  |  |
| Real estate construction                  |    | _                              |    | 244        |    | _       |    | _      |  |  |  |  |  |
| Past due and non-accrual commercial loans |    | _                              |    | 465        |    | 51      |    | 7,186  |  |  |  |  |  |
| Retail loans:                             |    |                                |    |            |    |         |    |        |  |  |  |  |  |
| Retail real estate                        |    | 3,643                          |    | 840        |    | 558     |    | 4,042  |  |  |  |  |  |
| Retail other                              |    | 914                            |    | 72         |    | 100     |    | 70     |  |  |  |  |  |
| Past due and non-accrual retail loans     |    | 4,557                          |    | 912        |    | 658     |    | 4,112  |  |  |  |  |  |
| Total past due and non-accrual loans      | \$ | 4,557                          | \$ | 1,377      | \$ | 709     | \$ | 11,298 |  |  |  |  |  |
|   |    |                                |    |            |    |         | _  |        |  |  |  |  |  |

|   | As of December 31, 2022 |                                |    |            |    |         |    |        |  |  |  |
|---|-------------------------|--------------------------------|----|------------|----|---------|----|--------|--|--|--|
|   |                         | Loans past due, still accruing |    |            |    |         |    |        |  |  |  |
|   |                         | 30-59 Days                     |    | 60-89 Days |    | 90+Days |    | Loans  |  |  |  |
| Past due and non-accrual loans            |                         |                                |    |            |    |         |    |        |  |  |  |
| Commercial loans:                         |                         |                                |    |            |    |         |    |        |  |  |  |
| Commercial                                | \$                      | 2                              | \$ | _          | \$ | _       | \$ | 6,174  |  |  |  |
| Commercial real estate                    |                         | 124                            |    | _          |    | _       |    | 5,644  |  |  |  |
| Past due and non-accrual commercial loans |                         | 126                            |    |            |    |         |    | 11,818 |  |  |  |
| Retail loans:                             |                         |                                |    |            |    |         |    |        |  |  |  |
| Retail real estate                        |                         | 4,709                          |    | 1,239      |    | 673     |    | 3,096  |  |  |  |
| Retail other                              |                         | 414                            |    | 60         |    | _       |    | 153    |  |  |  |
| Past due and non-accrual retail loans     |                         | 5,123                          |    | 1,299      |    | 673     |    | 3,249  |  |  |  |
| Total past due and non-accrual loans      | \$                      | 5,249                          | \$ | 1,299      | \$ | 673     | \$ | 15,067 |  |  |  |

Gross interest income recorded on 90+ days past due loans, and that would have been recorded on non-accrual loans if they had been accruing interest in accordance with their original terms, was \$0.2 million and \$0.9 million for the three and nine months ended September 30, 2023, respectively, and was \$0.3 million and \$0.8 million for the three and nine months ended September 30, 2022, respectively. The amount of interest collected on those loans and recognized on a cash basis that was included in interest income was insignificant for the three and nine months ended September 30, 2023. Interest collected on these loans and recognized on a cash basis was insignificant for the three months ended September 30, 2022, and was \$0.4 million for the nine months ended September 30, 2022.

### Loan Modification Disclosures Pursuant to ASU 2022-02

The following tables show the amortized cost basis of loans that were modified for borrowers experiencing financial difficulty during the periods indicated, disaggregated by class of financing receivable and type of concession granted (dollars in thousands):

|  | Three Months Ended September 30, 2023       |  |                             |  |  |  |  |  |  |  |  |  |
|--|---|--|-----------------------------|--|--|--|--|--|--|--|--|--|
|  | <br>Interest Rate<br>Reduction <sup>1</sup> | % of Total Class of<br>Financing Receivable <sup>2</sup> | Term Extension <sup>3</sup> | % of Total Class of<br>Financing Receivable <sup>2</sup> |  |  |  |  |  |  |  |  |
| Loan class:  | <br>  |  |                             |  |  |  |  |  |  |  |  |  |
| Commercial   | \$<br>_                                     | — %  | \$ 12,026                   | 0.6 %  |  |  |  |  |  |  |  |  |
| Commercial real estate                                 | 880   | — %  | 553                         | — %  |  |  |  |  |  |  |  |  |
| Total of loans modified during the period <sup>4</sup> | \$<br>880                                   | — %  | \$ 12,579                   | 0.2 %  |  |  |  |  |  |  |  |  |

- . For one loan, the default rate was removed once forbearance was entered.
- 2. Modified loans represent an insignificant portion of commercial real estate loans, rounding to zero percent.
- 3. Modifications to extend loan terms also included, in some cases, interest rate increases during the extension period.
- 4. All modifications were for loans classified as substandard.

#### Nine Months Ended September 30, 2023

|  |    |   |  |        |                         | •  |              |                 |  |
|--|----|---|--|--------|-------------------------|--|--------------|-----------------|--|
|  |    | Interest Rate<br>Reduction <sup>1</sup> | % of Total Class of<br>Financing Receivable <sup>2</sup> | Paymen | t Deferral <sup>3</sup> | % of Total Class of<br>Financing Receivable <sup>2</sup> | Term Extensi | on <sup>4</sup> | % of Total Class of<br>Financing Receivable <sup>2</sup> |
| Loan class:  |    |   |  |        |                         |  |              |                 |  |
| Commercial   | \$ | _                                       | — %  | \$     | _                       | — %  | \$ 17        | ,334            | 0.9 %  |
| Commercial real estate                                 | )  | 880                                     | — %  |        | 225                     | — %  | 1            | ,003            | — %  |
| Real estate construction                               |    | _                                       | — %  |        | _                       | — %  | 5            | ,353            | 1.0 %  |
| Total of loans modified during the period <sup>5</sup> | \$ | 880                                     | — %  | \$     | 225                     | — %  | \$ 23        | ,690            | 0.3 %  |

- 1. For one loan, the default rate was removed once forbearance was entered.
- 2. Modified loans represent an insignificant portion of commercial real estate loans, rounding to zero percent.
- 3. A loan with payment deferral was modified to defer all principal payments until the end of the loan term, which was shortened.
- 4. Modifications to extend loan terms also included, in some cases, interest rate increases during the extension period.
- 4. Modifications to extend to an terms also included, in some cases, interest rate increases during the extension per5. Modifications include two loans on non-accrual status, and the remaining loans were classified as substandard.

The following table summarizes the effects of loan modifications made during the periods indicated, for borrowers experiencing financial difficulty:

|                          | Three Months Ended                          | September 30, 2023                 | Nine Months Ended September 30, 2023        |                                    |  |  |  |  |
|--------------------------|---|------------------------------------|---|------------------------------------|--|--|--|--|
|                          | Weighted Average<br>Interest Rate Reduction | Weighted Average<br>Term Extension | Weighted Average<br>Interest Rate Reduction | Weighted Average<br>Term Extension |  |  |  |  |
| Loan class:              |   |                                    |   |                                    |  |  |  |  |
| Commercial               |   | 15.3 months                        |   | 14.3 months                        |  |  |  |  |
| Commercial real estate   | 2.50 %                                      | 9.0 months                         | 2.50 %                                      | 11.2 months                        |  |  |  |  |
| Real estate construction |   |                                    |   | 12.0 months                        |  |  |  |  |
| Total financial effect   | 2.50 %                                      | 15.0 months                        | 2.50 %                                      | 13.7 months                        |  |  |  |  |

No financing receivables had payment defaults during the three months ended September 30, 2023, after having been modified during the 12 months before default for borrowers experiencing financial difficulty. The following table provides the amortized cost basis of financing receivables that had a payment default during the nine months ended September 30, 2023, after having been modified during the 12 months before default for borrowers experiencing financial difficulty (dollars in thousands). A default occurs when a loan is 90 days or more past due or transferred to non-accrual status.

|   | Nine N | Months Ended | Septembe | er 30, 2023 |
|---|--------|--------------|----------|-------------|
|   | Paymen | t Deferral   | Term     | Extension   |
| Loan class:   |        |              |          |             |
| Commercial  | \$     | _            | \$       | 500         |
| Commercial real estate                                    |        | 225          |          | _           |
| Amortized cost of modified loans with subsequent defaults | \$     | 225          | \$       | 500         |

Busey closely monitors the performance of the loans that are modified to borrowers experiencing financial difficulty to understand the effectiveness of its modification efforts. The following table depicts the payment performance of loans modified on or after January 1, 2023, the date we adopted ASU 2022-02 (dollars in thousands):

|                                  | As of Septen | ıber | 30, 2023    |
|----------------------------------|--------------|------|-------------|
|                                  | <br>Current  |      | Non-accrual |
| Loan class:                      |              |      |             |
| Commercial                       | \$<br>16,834 | \$   | 500         |
| Commercial real estate           | 1,883        |      | 225         |
| Real estate construction         | 5,353        |      | _           |
| Amortized cost of modified loans | \$<br>24,070 | \$   | 725         |

### TDR Disclosures Prior to the Adoption of ASU 2022-02

At December 31, 2022, performing TDR's were \$3.0 million and non-performing TDR's were \$0.5 million.

No loans were newly designated as a TDR during the three months ended September 30, 2022, and one loan was newly designated as a TDR during the nine months ended September 30, 2022. There were no TDRs entered into during the 12 months ended September 30, 2022, that had subsequent defaults during the three or nine months ended September 30, 2022. Gross interest income that would have been recorded in the three and nine months ended September 30, 2022, if TDRs had performed in accordance with their original terms compared with their modified terms, was insignificant.

### **Collateral Dependent Loans**

Management's evaluation as to the ultimate collectability of loans includes estimates regarding future cash flows from operations and the value of property, real and personal, pledged as collateral. These estimates are affected by changing economic conditions and the economic prospects of borrowers. Collateral dependent loans are loans in which repayment is expected to be provided solely by the underlying collateral and there are no other available and reliable sources of repayment. Loans are written down to the lower of cost or fair value of underlying collateral, less estimated costs to sell. The Company had \$10.0 million and \$14.0 million of collateral dependent loans secured by real estate or business assets as of September 30, 2023, and December 31, 2022, respectively.

#### **Foreclosures**

As of September 30, 2023, Busey had \$1.0 million of residential real estate in the process of foreclosure. Busey follows Federal Housing Finance Agency guidelines on single-family foreclosures and real estate owned evictions on portfolio loans.

### Loans Evaluated Individually

Busey evaluates loans with disparate risk characteristics on an individual basis. The following tables provide details of loans evaluated individually, segregated by loan category and class. The unpaid principal balance represents customer outstanding contractual principal balances excluding any partial charge-offs. Recorded investment represents the amortized cost of customer balances net of any partial charge-offs recognized on the loan. Average recorded investment is calculated using the most recent four quarters (dollars in thousands):

|   |                      | Name        |     |                  |    |       |             |              |
|---|----------------------|-------------|-----|------------------|----|-------|-------------|--------------|
|   | <br>Unpaid           |             | Rec | orded Investment | t  |       |             | Average      |
|   | Principal<br>Balance |             |     |                  |    | Total |             |              |
| Loans evaluated individually            |                      |             |     |                  |    |       |             |              |
| Commercial loans:                       |                      |             |     |                  |    |       |             |              |
| Commercial                              | \$<br>10,007         | \$<br>597   | \$  | 4,909            | \$ | 5,506 | \$<br>1,576 | \$<br>6,058  |
| Commercial real estate                  | 3,946                | 1,289       |     | 116              |    | 1,405 | 116         | 4,866        |
| Real estate construction                | _                    | _           |     | _                |    | _     | _           | 100          |
| Commercial loans evaluated individually | 13,953               | 1,886       |     | 5,025            |    | 6,911 | 1,692       | 11,024       |
| Retail loans:                           |                      |             |     |                  |    |       |             |              |
| Retail real estate                      | 213                  | 61          |     | 25               |    | 86    | 25          | 1,196        |
| Retail loans evaluated individually     | 213                  | 61          |     | 25               |    | 86    | 25          | 1,196        |
| Total loans evaluated individually      | \$<br>14,166         | \$<br>1,947 | \$  | 5,050            | \$ | 6,997 | \$<br>1,717 | \$<br>12,220 |

|   |    | Principal With No With Related R |             |     |                  |    |        |    |       |    |                        |
|---|----|----------------------------------|-------------|-----|------------------|----|--------|----|-------|----|------------------------|
|   | -  | Unnaid                           |             | Rec | orded Investment | t  |        |    |       |    | Average                |
|   |    | Principal                        |             |     |                  |    | Total  |    |       |    | Recorded<br>Investment |
| Loans evaluated individually            |    |                                  |             |     |                  |    |        |    |       |    |                        |
| Commercial loans:                       |    |                                  |             |     |                  |    |        |    |       |    |                        |
| Commercial                              | \$ | 9,589                            | \$<br>656   | \$  | 5,918            | \$ | 6,574  | \$ | 2,476 | \$ | 6,761                  |
| Commercial real estate                  |    | 8,039                            | 2,334       |     | 3,903            |    | 6,237  |    | 2,000 |    | 5,219                  |
| Real estate construction                |    | 247                              | 247         |     | _                |    | 247    |    | _     |    | 260                    |
| Commercial loans evaluated individually |    | 17,875                           | 3,237       | _   | 9,821            |    | 13,058 | _  | 4,476 |    | 12,240                 |
| Retail loans:                           |    |                                  |             |     |                  |    |        |    |       |    |                        |
| Retail real estate                      |    | 2,733                            | 2,564       |     | 25               |    | 2,589  |    | 25    |    | 2,311                  |
| Retail loans evaluated individually     |    | 2,733                            | <br>2,564   |     | 25               |    | 2,589  |    | 25    |    | 2,311                  |
| Total loans evaluated individually      | \$ | 20,608                           | \$<br>5,801 | \$  | 9,846            | \$ | 15,647 | \$ | 4,501 | \$ | 14,551                 |

### Allowance for Credit Losses

Management estimates the ACL balance using relevant available information from internal and external sources relating to past events, current conditions, and reasonable and supportable forecasts. Historical credit loss experience provides the basis for the estimation of expected credit losses. The cumulative loss rate used as the basis for the estimate of credit losses is comprised of Busey's historical loss experience beginning in 2010. Due to the continued economic uncertainty in the markets in which the Company operates, Busey will continue to utilize a forecast period of 12 months with an immediate reversion to historical loss rates beyond this forecast period in its ACL estimate. PPP loans were excluded from the ACL calculation as they are 100% government guaranteed.

The following tables summarize activity in the ACL attributable to each loan category. Allocation of a portion of the ACL to one category does not preclude its availability to absorb losses in other categories (dollars in thousands):

|                                 |    |          |                           | Th | ree Months Ende             | d Se | eptember 30, 2023     |              |              |
|---------------------------------|----|----------|---------------------------|----|-----------------------------|------|-----------------------|--------------|--------------|
|                                 | Co | mmercial | Commercial<br>Real Estate |    | Real Estate<br>Construction |      | Retail<br>Real Estate | Retail Other | Total        |
| ACL balance, June 30, 2023      | \$ | 24,510   | \$<br>33,656              | \$ | 5,071                       | \$   | 24,675                | \$<br>3,727  | \$<br>91,639 |
| Provision for credit losses     |    | (1,306)  | 745                       |    | 104                         |      | 674                   | 147          | 364          |
| Charged-off                     |    | (758)    | (102)                     |    | _                           |      | (144)                 | (111)        | (1,115)      |
| Recoveries                      |    | 187      | 392                       |    | 31                          |      | 128                   | 84           | 822          |
| ACL balance, September 30, 2023 | \$ | 22,633   | \$<br>34,691              | \$ | 5,206                       | \$   | 25,333                | \$<br>3,847  | \$<br>91,710 |

|                                 |    | Nine Months Ended September 30, 2023 |    |                           |    |                             |    |                       |    |              |    |         |  |  |
|---------------------------------|----|--------------------------------------|----|---------------------------|----|-----------------------------|----|-----------------------|----|--------------|----|---------|--|--|
|                                 | Co | mmercial                             |    | Commercial<br>Real Estate |    | Real Estate<br>Construction |    | Retail<br>Real Estate |    | Retail Other |    | Total   |  |  |
| ACL balance, December 31, 2022  | \$ | 23,860                               | \$ | 38,299                    | \$ | 6,457                       | \$ | 18,193                | \$ | 4,799        | \$ | 91,608  |  |  |
| Provision for credit losses     |    | 79                                   |    | (3,006)                   |    | (1,404)                     |    | 6,975                 |    | (700)        |    | 1,944   |  |  |
| Charged-off                     |    | (1,733)                              |    | (1,175)                   |    | _                           |    | (252)                 |    | (483)        |    | (3,643) |  |  |
| Recoveries                      |    | 427                                  |    | 573                       |    | 153                         |    | 417                   |    | 231          |    | 1,801   |  |  |
| ACL balance, September 30, 2023 | \$ | 22,633                               | \$ | 34,691                    | \$ | 5,206                       | \$ | 25,333                | \$ | 3,847        | \$ | 91,710  |  |  |

|                                 |               |                           | Th | ree Months Ende             | d Se | eptember 30, 2022     |              |              |
|---------------------------------|---------------|---------------------------|----|-----------------------------|------|-----------------------|--------------|--------------|
|                                 | <br>ommercial | Commercial<br>Real Estate |    | Real Estate<br>Construction |      | Retail<br>Real Estate | Retail Other | Total        |
| ACL balance, June 30, 2022      | \$<br>23,359  | \$<br>37,182              | \$ | 5,669                       | \$   | 17,984                | \$<br>4,563  | \$<br>88,757 |
| Provision for credit losses     | 615           | 598                       |    | 216                         |      | 684                   | 251          | 2,364        |
| Charged-off                     | (381)         | _                         |    | _                           |      | (220)                 | (218)        | (819)        |
| Recoveries                      | 102           | 19                        |    | 86                          |      | 172                   | 41           | 420          |
| ACL balance, September 30, 2022 | \$<br>23,695  | \$<br>37,799              | \$ | 5,971                       | \$   | 18,620                | \$<br>4,637  | \$<br>90,722 |

|                                 |                |                           | Ni | ine Months Ended            | l Sep | otember 30, 2022      |              |              |
|---------------------------------|----------------|---------------------------|----|-----------------------------|-------|-----------------------|--------------|--------------|
|                                 | <br>Commercial | Commercial<br>Real Estate |    | Real Estate<br>Construction |       | Retail<br>Real Estate | Retail Other | Total        |
| ACL balance, December 31, 2021  | \$<br>23,855   | \$<br>38,249              | \$ | 5,102                       | \$    | 17,589                | \$<br>3,092  | \$<br>87,887 |
| Provision for credit losses     | 123            | 408                       |    | 663                         |       | 826                   | 1,744        | 3,764        |
| Charged-off                     | (589)          | (1,372)                   |    | _                           |       | (253)                 | (409)        | (2,623)      |
| Recoveries                      | 306            | 514                       |    | 206                         |       | 458                   | 210          | 1,694        |
| ACL balance, September 30, 2022 | \$<br>23,695   | \$<br>37,799              | \$ | 5,971                       | \$    | 18,620                | \$<br>4,637  | \$<br>90,722 |

The following tables present the ACL and amortized cost of portfolio loans by loan category and class (dollars in thousands):

### As of September 30, 2023

|                                  | -  |  | Po | ortfolio Loans                              |    |           | ACL A   | Attrib | uted to Portfolio                           | Loan | ıs     |
|----------------------------------|----|--|----|---|----|-----------|---|--------|---|------|--------|
|                                  | E  | Collectively<br>valuated for<br>Impairment | E  | Individually<br>Evaluated for<br>Impairment |    | Total     | <br>Collectively<br>Evaluated for<br>Impairment | E      | Individually<br>Evaluated for<br>Impairment |      | Total  |
| Portfolio loans and related ACL  |    |  |    |   |    |           | <br>_   |        |   |      |        |
| Commercial loans:                |    |  |    |   |    |           |   |        |   |      |        |
| Commercial                       | \$ | 1,937,943                                  | \$ | 5,506                                       | \$ | 1,943,449 | \$<br>21,057                                    | \$     | 1,576                                       | \$   | 22,633 |
| Commercial real estate           |    | 3,352,348                                  |    | 1,405                                       |    | 3,353,753 | 34,575  |        | 116   |      | 34,691 |
| Real estate construction         |    | 527,598                                    |    | _   |    | 527,598   | 5,206   |        | _   |      | 5,206  |
| Commercial loans and related ACL |    | 5,817,889                                  |    | 6,911                                       |    | 5,824,800 | 60,838  |        | 1,692                                       |      | 62,530 |
| Retail loans:                    |    |  |    |   |    |           |   |        |   |      |        |
| Retail real estate               |    | 1,715,359                                  |    | 86  |    | 1,715,445 | 25,308  |        | 25  |      | 25,333 |
| Retail other                     |    | 315,915                                    |    | _   |    | 315,915   | 3,847   |        | _   |      | 3,847  |
| Retail loans and related ACL     |    | 2,031,274                                  |    | 86  |    | 2,031,360 | 29,155  |        | 25  |      | 29,180 |
| Portfolio loans and related ACL  | \$ | 7,849,163                                  | \$ | 6,997                                       | \$ | 7,856,160 | \$<br>89,993                                    | \$     | 1,717                                       | \$   | 91,710 |
|                                  | _  |  | _  |   | _  |           |   | _      |   |      |        |

### As of December 31, 2022

|                                  |    |   | P  | ortfolio Loans                              |                 | ACL Attributed to Portfolio Loans |   |    |   |    |        |  |
|----------------------------------|----|---|----|---|-----------------|-----------------------------------|---|----|---|----|--------|--|
|                                  | E  | Collectively<br>Evaluated for<br>Impairment | 1  | Individually<br>Evaluated for<br>Impairment | Total           |                                   | Collectively<br>Evaluated for<br>Impairment |    | Individually<br>Evaluated for<br>Impairment |    | Total  |  |
| Portfolio loans and related ACL  |    |   |    |   |                 |                                   |   |    |   |    |        |  |
| Commercial loans:                |    |   |    |   |                 |                                   |   |    |   |    |        |  |
| Commercial                       | \$ | 1,967,580                                   | \$ | 6,574                                       | \$<br>1,974,154 | \$                                | 21,384                                      | \$ | 2,476                                       | \$ | 23,860 |  |
| Commercial real estate           |    | 3,255,636                                   |    | 6,237                                       | 3,261,873       |                                   | 36,299                                      |    | 2,000                                       |    | 38,299 |  |
| Real estate construction         |    | 530,222                                     |    | 247   | 530,469         |                                   | 6,457                                       |    | _   |    | 6,457  |  |
| Commercial loans and related ACL |    | 5,753,438                                   |    | 13,058                                      | 5,766,496       |                                   | 64,140                                      |    | 4,476                                       |    | 68,616 |  |
| Retail loans:                    |    |   |    |   |                 |                                   |   | _  |   |    |        |  |
| Retail real estate               |    | 1,654,493                                   |    | 2,589                                       | 1,657,082       |                                   | 18,168                                      |    | 25  |    | 18,193 |  |
| Retail other                     |    | 302,124                                     |    | _   | 302,124         |                                   | 4,799                                       |    | _   |    | 4,799  |  |
| Retail loans and related ACL     |    | 1,956,617                                   |    | 2,589                                       | 1,959,206       |                                   | 22,967                                      |    | 25  |    | 22,992 |  |
| Portfolio loans and related ACL  | \$ | 7,710,055                                   | \$ | 15,647                                      | \$<br>7,725,702 | \$                                | 87,107                                      | \$ | 4,501                                       | \$ | 91,608 |  |

### Note 4: Leases

### Busey as the Lessee

Busey has operating leases consisting primarily of equipment leases and real estate leases for banking centers, ATM locations, and office space. The following table summarizes lease-related information and balances reported in our Consolidated Balance Sheets (Unaudited) for the periods presented (dollars in thousands):

|   |    | As of                 |    |        |  |  |  |  |  |  |  |                      |
|---|----|-----------------------|----|--------|--|--|--|--|--|--|--|----------------------|
|   | S  | September 30,<br>2023 |    |        |  |  |  |  |  |  |  | December 31,<br>2022 |
| Lease balances                                  |    |                       |    |        |  |  |  |  |  |  |  |                      |
| Right of use assets                             | \$ | 11,500                | \$ | 12,829 |  |  |  |  |  |  |  |                      |
| Lease liabilities                               |    | 11,783                |    | 12,995 |  |  |  |  |  |  |  |                      |
|   |    |                       |    |        |  |  |  |  |  |  |  |                      |
| Supplemental information                        |    |                       |    |        |  |  |  |  |  |  |  |                      |
| Year through which lease terms extend           |    | 2037                  |    | 2037   |  |  |  |  |  |  |  |                      |
| Weighted average remaining lease term, in years |    | 8.49                  |    | 8.90   |  |  |  |  |  |  |  |                      |
| Weighted average discount rate                  |    | 3.56 %                |    | 3.45 % |  |  |  |  |  |  |  |                      |

The following table represents lease costs and cash flows related to leases for the periods presented (dollars in thousands):

|                               | Three Months Ended September 30, |    |      |    | eptember 30, |    |       |  |
|-------------------------------|----------------------------------|----|------|----|--------------|----|-------|--|
|                               | <br>2023 2022                    |    | 2023 |    | 2023         |    | 20    |  |
| Lease costs                   |                                  |    |      |    |              |    |       |  |
| Operating lease costs         | \$<br>615                        | \$ | 563  | \$ | 1,836        | \$ | 1,762 |  |
| Variable lease costs          | 9                                |    | 214  |    | 27           |    | 436   |  |
| Short-term lease costs        | 15                               |    | 5    |    | 37           |    | 15    |  |
| Total lease cost <sup>1</sup> | \$<br>639                        | \$ | 782  | \$ | 1,900        | \$ | 2,213 |  |

### Cash flows related to leases

| Cash paid for amounts included in the measurement of lease liabilities:                    |              |          |          |       |
|--|--------------|----------|----------|-------|
| Operating lease cash flows – Fixed payments  | \$<br>586 \$ | 1,076 \$ | 1,720 \$ | 2,445 |
| Operating lease cash flows – Liability reduction   | 483          | 464      | 1,423    | 1,741 |
| Right of use assets obtained during the period in exchange for operating lease liabilities | 199          | 1,127    | 208      | 1,182 |

<sup>1.</sup> Lease costs are included in net occupancy and equipment expense in the Consolidated Statements of Income (Unaudited).

Busey was obligated under noncancelable operating leases for office space and other commitments, as follows (dollars in thousands):

|  | As of nber 30, 2023 |
|--|---------------------|
| Rent commitments                                   |                     |
| Remainder of 2023                                  | \$<br>566           |
| 2024   | 2,044               |
| 2025   | 1,764               |
| 2026   | 1,442               |
| 2027   | 1,276               |
| 2028   | 1,255               |
| Thereafter   | 5,478               |
| Total undiscounted cash flows                      | 13,825              |
| Less: Amounts representing interest                | 2,042               |
| Present value of net future minimum lease payments | \$<br>11,783        |

### Busey as the Lessor

Busey occasionally leases parking lots and office space to outside parties. Revenues recorded in connection with these leases, reported in Other income on our Consolidated Statements of Income (Unaudited), are summarized as follows (dollars in thousands):

|               | Three Months Ended September 30, |     |      | Nine Months Ended September 30, |      |     |    |     |
|---------------|----------------------------------|-----|------|---------------------------------|------|-----|----|-----|
|               | 2023 2022                        |     | 2023 |                                 | 2022 |     |    |     |
| Rental income | \$                               | 152 | \$   | 146                             | \$   | 526 | \$ | 519 |

### **Note 5: Deposits**

The composition of Busey's deposits is as follows (dollars in thousands):

|   | As of |                       |    |            |  |                      |
|---|-------|-----------------------|----|------------|--|----------------------|
|   |       | September 30,<br>2023 |    | •          |  | December 31,<br>2022 |
| Deposits                                  |       |                       |    |            |  |                      |
| Noninterest-bearing demand deposits       | \$    | 2,918,574             | \$ | 3,393,666  |  |                      |
| Interest-bearing transaction deposits     |       | 2,856,192             |    | 2,857,818  |  |                      |
| Saving deposits and money market deposits |       | 2,890,944             |    | 2,964,421  |  |                      |
| Time deposits                             |       | 1,666,652             |    | 855,375    |  |                      |
| Total deposits                            | \$    | 10,332,362            | \$ | 10,071,280 |  |                      |

Additional information about Busey's deposits follows (dollars in thousands):

|  | As of                     |    |                      |  |  |
|--|---------------------------|----|----------------------|--|--|
|  | <br>September 30,<br>2023 |    | December 31,<br>2022 |  |  |
| Brokered savings deposits and money market deposits  | \$<br>6,055               | \$ | 1,303                |  |  |
| Brokered time deposits   | 283                       |    | 275                  |  |  |
| Aggregate amount of time deposits with a minimum denomination of \$100,000   | 976,513                   |    | 416,445              |  |  |
| Aggregate amount of time deposits with a minimum denomination that meets or exceeds the FDIC insurance limit of $$250,000$ | 350,276                   |    | 120,377              |  |  |

Scheduled maturities of time deposits are as follows (dollars in thousands):

|   | Sept | As of<br>tember 30, 2023 |
|---|------|--------------------------|
| Time deposits by schedule of maturities |      |                          |
| Remainder of 2023                       | \$   | 251,302                  |
| 2024                                    |      | 1,322,335                |
| 2025                                    |      | 52,337                   |
| 2026                                    |      | 19,438                   |
| 2027                                    |      | 12,888                   |
| 2028                                    |      | 7,813                    |
| Thereafter                              |      | 539                      |
| Time deposits                           | \$   | 1,666,652                |

#### **Note 6: Borrowings**

### Securities Sold Under Agreements to Repurchase

Securities sold under agreements to repurchase, which are classified as secured borrowings, generally mature daily. Securities sold under agreements to repurchase are reflected at the amount of cash received in connection with the transaction. The underlying securities are held by Busey's safekeeping agent. Busey may be required to provide additional collateral based on fluctuations in the fair value of the underlying securities. Securities sold under agreements to repurchase were as follows (dollars in thousands):

|  |    | A       |    |                      |
|--|----|---------|----|----------------------|
|  | *  |         |    | December 31,<br>2022 |
| Securities sold under agreements to repurchase                           | \$ | 183,702 | \$ | 229,806              |
| Weighted average rate for securities sold under agreements to repurchase |    | 3.07 %  | )  | 1.91 %               |

#### Term Loan

On May 28, 2021, Busey entered into a Second Amended and Restated Credit Agreement, pursuant to which Busey has access to (i) a \$40.0 million revolving line of credit with a termination date of April 30, 2022, and (ii) a \$60.0 million term loan with a maturity date of May 31, 2026. The loans had an annual interest rate of 1.75% plus the one-month LIBOR rate. On April 30, 2022, the agreement was amended, effecting an extension of the termination date for the revolving line of credit to April 30, 2023, and providing for the transition from a LIBOR-indexed interest rate to a SOFR-indexed interest rate. Under the terms of the amendment, the loans now have an annual interest rate of 1.80% plus the one-month forward-looking term rate based on SOFR. On April 30, 2023, the agreement was further amended to extend the term for the revolving line of credit to April 30, 2024.

Proceeds of the term loan were used to fund a part of the cash portion of the merger consideration related to the acquisition of CAC in the second quarter of 2021, and for general corporate purposes. The total outstanding balance on the term loan was \$33.0 million as of September 30, 2023, of which \$12.0 million was short-term and \$21.0 million was long-term. Quarterly payments on the term loan reduce the outstanding principal balance by \$3.0 million each quarter.

As of September 30, 2023, there was no balance outstanding on the revolving credit facility. The revolving credit facility incurs a non-usage fee based on any undrawn amounts.

#### **Short-term Borrowings**

Busey's short-term borrowings include loans maturing within one year of the loan origination date, as well as the current portion of long-term debt that is due within 12 months. Short-term borrowings are summarized as follows (dollars in thousands):

|  | As of |                     |                      |         |
|--|-------|---------------------|----------------------|---------|
|  | Se    | ptember 30,<br>2023 | December 31,<br>2022 |         |
| Short-term borrowings  |       |                     |                      |         |
| FHLB advances maturing in less than one year from date of origination, and the current portion of long-term FHLB advances due within 12 months | \$    | _                   | \$                   | 339,054 |
| Term Loan, current portion due within 12 months  |       | 12,000              |                      | 12,000  |
| Total short-term debt  | \$    | 12,000              | \$                   | 351,054 |

Funds borrowed from the FHLB, listed above, consisted of four notes with a weighted average interest rate of 4.28% and a weighted average maturity period of five days as of December 31, 2022.

Federal funds purchased are short-term borrowings that generally mature between one day and 90 days. During the first quarter of 2023, Busey purchased federal funds to test operational availability to access funds if needed. Busey had no federal funds purchased as of September 30, 2023, or December 31, 2022.

#### Long-term Debt

Busey's long-term debt consists of loans maturing more than one year from the loan origination date, excluding the current portion that is due within 12 months. Long-term debt is summarized as follows (*dollars in thousands*):

|                      | As of                 |                      |  |  |
|----------------------|-----------------------|----------------------|--|--|
|                      | September 30,<br>2023 | December 31,<br>2022 |  |  |
| Long-term debt       |                       |                      |  |  |
| Term Loan            | \$ 21,000             | \$ 30,000            |  |  |
| Total long-term debt | \$ 21,000             | \$ 30,000            |  |  |

#### **Subordinated Notes**

On June 1, 2020, Busey issued \$125.0 million of fixed-to-floating rate subordinated notes that mature on June 1, 2030. The subordinated notes, which qualify as Tier 2 capital for Busey, bear interest at an annual rate of 5.25% for the first five years after issuance and thereafter bear interest at a floating rate equal to a three-month benchmark rate plus a spread of 5.11%, as calculated on each applicable determination date. Interest on the subordinated notes is payable semi-annually on each June 1 and December 1 during the five-year fixed-term, and thereafter on March 1, June 1, September 1, and December 1 of each year, commencing on September 1, 2025. The subordinated notes have an optional redemption, in whole or in part, on any interest payment date on or after June 1, 2025. The subordinated notes are unsecured obligations of the Company.

On June 2, 2022, Busey issued \$100.0 million aggregate principal amount of 5.000% fixed-to-floating rate subordinated notes maturing June 15, 2032, which qualify as Tier 2 capital for regulatory purposes. The price to the public for the subordinated notes was 100% of the principal amount of the subordinated notes. Interest on the subordinated notes accrues at a rate equal to (i) 5.000% per annum from the original issue date to, but excluding, June 15, 2027, payable semiannually in arrears, and (ii) a floating rate per annum equal to a benchmark rate, which is expected to be the Three-Month Term SOFR (as defined in the subordinated notes), plus a spread of 252 basis points from and including June 15, 2027, payable quarterly in arrears. The subordinated notes have an optional redemption, in whole or in part, on any interest payment date on or after June 15, 2027.

Unamortized debt issuance costs related to senior notes and subordinated notes are presented in the following table (dollars in thousands):

|                                       | As of                 |       |    |                      |
|---------------------------------------|-----------------------|-------|----|----------------------|
|                                       | September 30,<br>2023 |       |    | December 31,<br>2022 |
| Unamortized debt issuance costs       |                       |       |    |                      |
| Subordinated notes issued in 2020     | \$                    | 859   | \$ | 1,220                |
| Subordinated notes issued in 2022     |                       | 1,475 |    | 1,742                |
| Total unamortized debt issuance costs | \$                    | 2,334 | \$ | 2,962                |

### **Note 7: Regulatory Capital**

First Busey Corporation and Busey Bank are subject to various regulatory capital requirements administered by federal banking agencies. Failure to meet minimum capital requirements can initiate certain mandatory—and possibly additional discretionary—actions by regulators that, if undertaken, could have a direct material effect on Busey's consolidated financial statements. Capital amounts and classification also are subject to qualitative judgments by regulators about components, risk weightings, and other factors.

Banking regulations identify five capital categories for insured depository institutions: well capitalized, adequately capitalized, undercapitalized, significantly undercapitalized, and critically undercapitalized. As of September 30, 2023, and December 31, 2022, all capital ratios of First Busey Corporation and Busey Bank exceeded well capitalized levels under the applicable regulatory capital adequacy guidelines. Management believes that no events or changes have occurred subsequent to September 30, 2023, that would change this designation.

### **Current Expected Credit Loss Model**

On August 26, 2020, the FDIC and other federal banking agencies adopted a final rule which provided banking organizations that adopted CECL during 2020 with the option to delay for two years the estimated impact of CECL on regulatory capital and to phase in the aggregate impact of the deferral on regulatory capital over a subsequent three-year period. Under this final rule, because the Company has elected to use the deferral option, the regulatory capital impact of our transition adjustments recorded on January 1, 2020, arising from the adoption of CECL, was deferred for two years. In addition, 25 percent of the ongoing impact of CECL on our ACL, retained earnings, and average total consolidated assets from January 1, 2020, through the end of the two-year deferral period, each as reported for regulatory capital purposes, has been added to the deferred transition amounts ("adjusted transition amounts") and deferred for the two-year period. On January 1, 2022, at the conclusion of the two-year period, the adjusted transition amounts began to be phased-in for regulatory capital purposes at a rate of 25 percent per year, with the phased-in amounts included in regulatory capital at the beginning of each year.

### **Capital Amounts and Ratios**

The following tables summarize regulatory capital requirements applicable to First Busey Corporation and Busey Bank (dollars in thousands):

|  |    | As of September 30, 2023 |            |                                |          |                                      |         |
|--|----|--------------------------|------------|--------------------------------|----------|--------------------------------------|---------|
|  |    | Actual                   |            | Minimum<br>Capital Requirement |          | Minimum<br>To Be Well<br>Capitalized |         |
|  |    | Amount                   | Ratio      | Amount                         | Ratio    | Amount                               | Ratio   |
| Common equity Tier 1 capital to risk weighted assets |    |                          |            |                                |          |                                      |         |
| First Busey  | \$ | 1,144,403                | 12.52 % \$ | 411,165                        | 4.50 % 5 | \$ 593,905                           | 6.50 %  |
| Busey Bank   | \$ | 1,356,565                | 14.89 % \$ | 409,979                        | 4.50 %   | \$ 592,192                           | 6.50 %  |
| Tier 1 capital to risk weighted assets               |    |                          |            |                                |          |                                      |         |
| First Busey  | \$ | 1,218,403                | 13.33 % \$ | 548,220                        | 6.00 % 5 | \$ 730,960                           | 8.00 %  |
| Busey Bank   | \$ | 1,356,565                | 14.89 % \$ | 546,639                        | 6.00 %   | 728,852                              | 8.00 %  |
| Total capital to risk weighted assets                |    |                          |            |                                |          |                                      |         |
| First Busey  | \$ | 1,527,627                | 16.72 % \$ | 730,960                        | 8.00 % 5 | \$ 913,700                           | 10.00 % |
| Busey Bank   | \$ | 1,440,789                | 15.81 % \$ | 728,852                        | 8.00 % 5 | \$ 911,064                           | 10.00 % |
| Leverage ratio of Tier 1 capital to average asse     | ts |                          |            |                                |          |                                      |         |
| First Busey  | \$ | 1,218,403                | 10.08 % \$ | 483,272                        | 4.00 %   | N/A                                  | N/A     |
| Busey Bank   | \$ | 1,356,565                | 11.26 % \$ | 481,856                        | 4.00 % 5 | \$ 602,321                           | 5.00 %  |

As of December 31, 2022

|  |    | Actual    |         | Minimum<br>Capital Requirement |         |        | Minimum<br>To Be Well<br>Capitalized | -<br>11 |  |
|--|----|-----------|---------|--------------------------------|---------|--------|--------------------------------------|---------|--|
|  |    | Amount    | Ratio   | Amount Ratio                   |         | Amount | Ratio                                |         |  |
| Common equity Tier 1 capital to risk weighted    |    |           |         |                                |         |        |                                      |         |  |
| assets   |    |           |         |                                |         |        |                                      |         |  |
| First Busey                                      | \$ | 1,081,686 | 11.96 % | \$                             | 406,980 | 4.50 % | \$<br>587,861                        | 6.50 %  |  |
| Busey Bank                                       | \$ | 1,306,716 | 14.49 % | \$                             | 405,736 | 4.50 % | \$<br>586,063                        | 6.50 %  |  |
|  |    |           |         |                                |         |        |                                      |         |  |
| Tier 1 capital to risk weighted assets           |    |           |         |                                |         |        |                                      |         |  |
| First Busey                                      | \$ | 1,155,686 | 12.78 % | \$                             | 542,640 | 6.00 % | \$<br>723,521                        | 8.00 %  |  |
| Busey Bank                                       | \$ | 1,306,716 | 14.49 % | \$                             | 540,981 | 6.00 % | \$<br>721,308                        | 8.00 %  |  |
|  |    |           |         |                                |         |        |                                      |         |  |
| Total capital to risk weighted assets            |    |           |         |                                |         |        |                                      |         |  |
| First Busey                                      | \$ | 1,457,994 | 16.12 % | \$                             | 723,521 | 8.00 % | \$<br>904,401                        | 10.00 % |  |
| Busey Bank                                       | \$ | 1,384,024 | 15.35 % | \$                             | 721,308 | 8.00 % | \$<br>901,635                        | 10.00 % |  |
|  |    |           |         |                                |         |        |                                      |         |  |
| Leverage ratio of Tier 1 capital to average asse | ts |           |         |                                |         |        |                                      |         |  |
| First Busey                                      | \$ | 1,155,686 | 9.45 %  | \$                             | 489,124 | 4.00 % | N/A                                  | N/A     |  |
| Busey Bank                                       | \$ | 1,306,716 | 10.72 % | \$                             | 487,541 | 4.00 % | \$<br>609,426                        | 5.00 %  |  |
|  |    |           |         |                                |         |        |                                      |         |  |

### **Capital Conservation Buffer**

In July 2013, U.S. federal banking authorities approved the Basel III Rule for strengthening international capital standards. The Basel III Rule introduced a capital conservation buffer, composed entirely of common equity Tier 1 capital, which is added to the minimum risk-weighted asset ratios. The capital conservation buffer is not a minimum capital requirement; however, banking institutions with a ratio of common equity Tier 1 capital to risk-weighted assets below the capital conservation buffer will face constraints on dividends, equity repurchases, and discretionary bonus payments based on the amount of the shortfall. In order to refrain from restrictions on dividends, equity repurchases, and discretionary bonus payments, banking institutions must maintain minimum ratios of (i) common equity Tier 1 capital to risk-weighted assets of at least 8.5%, and (iii) total capital to risk-weighted assets of at least 10.5%.

## **Note 8: Stock-Based Compensation**

## **Stock Options**

Busey has outstanding stock options assumed from acquisitions. A summary of the status of, and changes in, the Company's stock option awards for the nine months ended September 30, 2023, follows:

|   | Shares  | Weighted-<br>Average<br>Exercise<br>Price | Weighted-<br>Average<br>Remaining<br>Contractual<br>Life |
|---|---------|---|--|
| Options outstanding at December 31, 2022  | 26,106  | \$ 23.53                                  | 3.88   |
| Forfeited                                 | (4,180) | 23.53                                     |  |
| Options outstanding at September 30, 2023 | 21,926  | 23.53                                     | 3.13   |
|   |         |   |  |
| Options exercisable at September 30, 2023 | 21,926  | 23.53                                     | 3.13   |

#### Amended 2020 Equity Plan

The 2020 Equity Plan was approved by stockholders at the 2020 Annual Meeting of Stockholders. A description of the 2020 Equity Plan can be found in <u>Appendix A</u> within <u>Busey's Proxy Statement for the 2020 Annual Meeting of Stockholders filed on April 9, 2020</u>. The Amended 2020 Equity Plan was approved by stockholders at the 2023 Annual Meeting of Stockholders. The terms of the Amended 2020 Equity Plan are substantially identical to those of the stockholder approved 2020 Equity Plan, other than a 1,350,000 increase in the number of shares authorized for issuance under the plan. More information can be found in <u>Appendix A</u> within <u>Busey's Proxy Statement for the 2023 Annual Meeting of Stockholders filed on April 14, 2023</u>.

Under the terms of the 2020 Equity Plan, Busey has granted RSU, PSU, and DSU awards. Upon vesting and delivery, shares are expected, though not required, to be issued from treasury. There were 1,525,987 shares available for issuance under the Amended 2020 Equity Plan as of September 30, 2023.

### RSU Awards

Busey grants RSUs to members of management periodically throughout the year. Each RSU is equivalent to one share of Busey's common stock. These units have requisite service periods ranging from one year to five years, subject to accelerated vesting upon eligible retirement from the Company. Recipients earn quarterly dividend equivalents on their respective units which entitle the recipients to additional units. Therefore, dividends earned each quarter compound based upon the updated unit balances.

On March 22, 2023, under the terms of the 2020 Equity Plan, Busey granted 224,316 RSUs to members of management. The grant date fair value of the award totaled \$4.6 million and will be recognized as compensation expense over the requisite service period ranging from one year to five years. The terms of these awards included an accelerated vesting provision upon eligible retirement from the Company, after a one-year minimum requisite service period. Subsequent to the requisite service period, the awards will become 100% vested.

A summary of changes in Busey's RSU awards for the nine months ended September 30, 2023, is as follows:

|                                 | RSU A     | wards      | İs   |  |
|---------------------------------|-----------|------------|--|--|
|                                 | Shares    | <b>G</b> i | Weighted-<br>Average<br>Grant Date<br>Gair Value |  |
| Nonvested at December 31, 2022  | 1,096,931 | \$         | 23.61  |  |
| Granted                         | 224,316   |            | 20.44  |  |
| Dividend equivalents earned     | 43,841    |            | 20.53  |  |
| Vested                          | (150,806) |            | 29.91  |  |
| Forfeited                       | (14,145)  |            | 22.00  |  |
| Nonvested at September 30, 2023 | 1,200,137 |            | 22.13  |  |

## PSU Awards

Busey grants PSUs, which are restricted stock units that are subject to certain performance criteria, to members of management periodically throughout the year. Each PSU is equivalent to one share of Busey's common stock. The number of units that ultimately vest will be determined based on the achievement of the market or other performance goals, subject to accelerated service-based vesting conditions upon eligible retirement from the Company.

On March 22, 2023, under the terms of the 2020 Equity Plan, Busey granted a target of 104,643 PSUs with a maximum award of 167,429 units. The actual number of units issued at the vesting date could range from 0% to 160% of the initial grant, depending on attaining a market-based total stockholder return performance goal. The grant date fair value of the award was \$2.0 million and will be recognized in compensation expense over the performance period ending December 31, 2025.

On March 22, 2023, under the terms of the 2020 Equity Plan, Busey granted a target of 104,643 PSUs with a maximum award of 167,429 units. The actual number of units issued at the vesting date could range from 0% to 160% of the initial grant, depending on attaining an adjusted return on average tangible common equity performance goal. The grant date fair value of the award was \$2.1 million and will be recognized in compensation expense over the performance period ending December 31, 2025. The actual amount of compensation expense recognized may vary, subject to achievement of the performance goal.

On March 22, 2023, under the terms of the 2020 Equity Plan, Busey granted a target of 15,045 PSUs with a maximum award of 30,090 units. The actual number of units issued at the vesting date could range from 0% to 200% of the initial grant, depending on attaining a performance goal based upon the compounded annual revenue growth rate of the FirsTech operating segment. The grant date fair value of the award was \$0.3 million and will be recognized in compensation expense over the performance period ending December 31, 2025, subject to achievement of the performance goal.

A summary of changes in Busey's PSU awards for the nine months ended September 30, 2023, is as follows:

|   | PSU A               | wards  |
|---|---------------------|--|
|   | Shares <sup>1</sup> | Weighted-<br>Average<br>Grant Date<br>Fair Value |
| Nonvested at December 31, 2022                            | 285,351             | \$ 25.40   |
| Granted   | 224,331             | 20.04  |
| Dividend equivalents earned                               | 92                  | 22.85  |
| Vested  | (13,155)            | 25.50  |
| Forfeited   | (40,159)            | 24.98  |
| Nonvested at September 30, 2023                           | 456,460             | 22.80  |
|   |                     |  |
| Vested and outstanding at September 30, 2023 <sup>2</sup> | 13,063              | 25.52  |

Shares for PSU awards represent target shares at the grant date.

### **DSU** Awards

Busey grants DSUs, which are restricted stock units with a deferred settlement date, to its directors and advisory directors. Each DSU is equivalent to one share of Busey's common stock. DSUs vest over a one-year period following the grant date. Under both the 2020 Equity Plan and the Amended 2020 Equity Plan, DSUs are generally are subject to the same terms as RSUs, except that following vesting of DSUs, settlement occurs within 30 days following the earlier of separation from the board or a change in control of the Company. After vesting and prior to delivery, these units will continue to earn dividend equivalents.

On March 22, 2023, under the terms of the 2020 Equity Plan, Busey granted 41,548 DSUs to directors and advisory directors. The grant date fair value of the award totaled \$0.8 million and will be recognized as compensation expense over the requisite service period of one year. Subsequent to the requisite service period, the awards will become 100% vested.

<sup>2.</sup> Reported at target, as performance determination and settlement activity will take place in the fourth quarter of 2023.

A summary of changes in Busey's DSU awards for the nine months ended September 30, 2023, is as follows:

|  | DSU Av   | wards  |
|--|----------|--|
|  | Shares   | Weighted-<br>Average<br>Grant Date<br>Fair Value |
| Nonvested at December 31, 2022               | 31,085   | \$ 25.75   |
| Granted                                      | 41,548   | 20.44  |
| Dividend equivalents earned                  | 6,010    | 20.48  |
| Vested                                       | (36,078) | 25.04  |
| Forfeited                                    | (73)     | 20.44  |
| Nonvested at September 30, 2023              | 42,492   | 20.42  |
| Vested and outstanding at September 30, 2023 | 142,347  | 23.58  |

#### 2021 Employee Stock Purchase Plan

The First Busey Corporation 2021 ESPP was approved at Busey's 2021 Annual Meeting of Stockholders and details can be found in <u>Appendix A</u> within <u>First Busey's Definitive Proxy Statement filed with the SEC on April 8, 2021</u>. The purpose of the 2021 ESPP is to provide a means through which our employees may acquire a proprietary interest in the Company by purchasing shares of our common stock at a 15% discount through voluntary payroll deductions, to assist us in retaining the services of our employees and securing and retaining the services of new employees, and to provide incentives for our employees to exert maximum efforts toward our success.

The 2021 ESPP initially reserved for issuance and purchase an aggregate of 600,000 shares of Busey's common stock. The first offering under the 2021 ESPP began on July 1, 2021. There were 460,340 shares available for issuance under the 2021 ESPP as of September 30, 2023.

#### Stock-based Compensation Expense

Busey did not record any stock option compensation expense for the three or nine months ended September 30, 2023, or 2022. As of September 30, 2023, the Company did not have any unrecognized stock option compensation expense.

Busey recognized compensation expense related to nonvested RSU, PSU, and DSU awards, as well as the 2021 ESPP, as summarized in the table below (dollars in thousands):

|  | Three Months Ended September 30, |       |    |       |    | eptember 30, |    |       |
|--|----------------------------------|-------|----|-------|----|--------------|----|-------|
|  |                                  | 2023  |    | 2022  |    | 2023         |    | 2022  |
| Stock-based compensation expense       |                                  |       |    |       |    |              |    |       |
| RSU awards                             | \$                               | 1,177 | \$ | 1,072 | \$ | 3,428        | \$ | 3,521 |
| PSU awards <sup>1</sup>                |                                  | 1,180 |    | 1,172 |    | 2,724        |    | 2,342 |
| DSU awards                             |                                  | 213   |    | 196   |    | 620          |    | 679   |
| 2021 ESPP                              |                                  | 33    |    | 36    |    | 156          |    | 179   |
| Total stock-based compensation expense | \$                               | 2,603 | \$ | 2,476 | \$ | 6,928        | \$ | 6,721 |

<sup>1.</sup> Expense for PSU awards with a market-based total stockholder return performance goal represents amounts based on target shares at the grant date. Expense for PSU awards with return on average tangible common equity and compounded annual revenue growth rate performance goals represents amounts based on target shares at the grant date, adjusted for performance expectations as of the date indicated.

Unamortized compensation expense related to nonvested RSU, PSU, and DSU awards is summarized in the table below (dollars in thousands):

|  | As of |                       |    |                      |
|--|-------|-----------------------|----|----------------------|
|  |       | September 30,<br>2023 |    | December 31,<br>2022 |
| Unamortized stock-based compensation                           |       |                       |    |                      |
| RSU awards   | \$    | 9,437                 | \$ | 8,570                |
| PSU awards <sup>1</sup>  |       | 5,942                 |    | 4,279                |
| DSU awards   |       | 403                   |    | 175                  |
| Total unamortized stock-based compensation                     | \$    | 15,782                | \$ | 13,024               |
|  |       |                       |    |                      |
| Weighted average period over which expense is to be recognized |       | 2.5 years             |    | 2.5 years            |

Unamortized expense for PSU awards with a market-based total stockholder return performance goal represents amounts based on target shares at grant date. Unamortized expense for PSU awards with return on average tangible common equity and compounded annual revenue growth rate performance goals represents amounts based on target shares at grant date, adjusted for performance expectations as of the date indicated.

### **Note 9: Outstanding Commitments and Contingent Liabilities**

#### Legal Matters

Busey is a party to legal actions which arise in the normal course of its business activities. Legal and administrative proceedings are subject to inherent uncertainties, and while unfavorable outcomes could occur, Busey does not believe at this time that any potential liabilities relating to pending or potential legal matters are likely to have a material impact on Busey's results of operations or financial position.

### **Credit Commitments and Contingencies**

A summary of the contractual amount of Busey's exposure to off-balance-sheet risk relating to the Company's commitments to extend credit and standby letters of credit follows (dollars in thousands):

|  | As of                 |           |    |                      |
|--|-----------------------|-----------|----|----------------------|
|  | September 30,<br>2023 |           |    | December 31,<br>2022 |
| Financial instruments whose contract amounts represent credit risk |                       |           |    |                      |
| Commitments to extend credit                                       | \$                    | 2,130,938 | \$ | 1,991,769            |
| Standby letters of credit  |                       | 36,847    |    | 33,008               |
| Total commitments  | \$                    | 2,167,785 | \$ | 2,024,777            |

### **Note 10: Derivative Financial Instruments**

Busey utilizes interest rate swap agreements as part of its asset liability management strategy to help manage its interest rate risk position. Additionally, Busey enters into derivative financial instruments, including interest rate lock commitments issued to residential loan customers for loans that will be held for sale; forward sales commitments to sell residential mortgage loans to investors; and interest rate swaps, risk participation agreements, and foreign currency exchange contracts with customers and other third parties. See "Note 11: Fair Value Measurements" for further discussion of the fair value measurement of such derivatives.

To secure its obligations under derivative contracts, Busey pledged cash and held collateral as follows (dollars in thousands):

|  | A                     | s of                 |
|--|-----------------------|----------------------|
|  | September 30,<br>2023 | December 31,<br>2022 |
| Cash pledged to secure obligations under derivative contracts    | \$ 34,210             | \$ 38,609            |
| Collateral held to secure obligations under derivative contracts | 34,620                | 29,830               |

#### **Derivative Instruments Designated as Hedges**

Busey entered into derivative instruments designated as cash flow hedges. For a derivative instrument that is designated and qualifies as a cash flow hedge, the change in fair value of the derivative instrument is reported as a component of OCI and reclassified into earnings in the same period or periods during which the hedged transaction affects earnings. Changes in fair value of components excluded from the assessment of effectiveness are recognized in current earnings.

#### Interest Rate Swaps Designated as Cash Flow Hedges

Interest rate swaps with notional amounts totaling \$350.0 million as of both September 30, 2023, and December 31, 2022, were designated as cash flow hedges. Busey entered into one \$50.0 million interest rate swap to hedge the risks of variability in cash flows for future interest payments attributable to changes in the contractually specified 3-month LIBOR benchmark interest rate on the Busey's junior subordinated debt owed to unconsolidated trusts (Debt Swap). In addition, Busey entered into one \$300.0 million receive fixed pay floating interest rate swap to reduce Busey's asset sensitivity (Loan Swap). Duration was added to our loan portfolio by fixing a portion of floating prime based loans. Interest rates had risen above their historical lows allowing Busey to lock in a portion of its loan portfolio to reduce asset sensitivity while creating a more stable margin in a volatile rate market. These hedges were determined to be highly effective during the period, and Busey expects its hedges to remain highly effective during the remaining terms of the swaps. Changes in fair value were recorded net of tax in OCI.

A summary of the interest-rate swaps designated as cash flow hedges is presented below (dollars in thousands):

|   |                   | As                        | of | f                    |  |
|---|-------------------|---------------------------|----|----------------------|--|
|   | Location          | <br>September 30,<br>2023 |    | December 31,<br>2022 |  |
| Debt Swap   |                   | <br>_                     |    |                      |  |
| Notional amount   |                   | \$<br>50,000              | \$ | 50,000               |  |
| Weighted average fixed pay rates                          |                   | 1.79 %                    |    | 1.79 %               |  |
| Weighted average variable 3-month LIBOR receive rates     |                   | 5.55 %                    |    | 4.77 %               |  |
| Weighted average maturity                                 |                   | 0.96 years                |    | 1.71 years           |  |
|   |                   |                           |    |                      |  |
| Loan Swap   |                   |                           |    |                      |  |
| Notional amount   |                   | \$<br>300,000             | \$ | 300,000              |  |
| Weighted average fixed receive rates                      |                   | 4.81 %                    |    | 4.81 %               |  |
| Weighted average variable Prime pay rates                 |                   | 8.50 %                    |    | 7.32 %               |  |
| Weighted average maturity                                 |                   | 5.35 years                |    | 6.10 years           |  |
|   |                   |                           |    |                      |  |
| Gross aggregate fair value of the swaps                   |                   |                           |    |                      |  |
| Gross aggregate fair value of swap assets                 | Other assets      | \$<br>1,886               | \$ | 2,535                |  |
| Gross aggregate fair value of swap liabilities            | Other liabilities | 37,725                    |    | 32,367               |  |
|   |                   |                           |    |                      |  |
| Balances carried in AOCI                                  |                   |                           |    |                      |  |
| Unrealized gains (losses) on cash flow hedges, net of tax | AOCI              | \$<br>(25,092)            | \$ | (20,985)             |  |

Busey expects to reclassify unrealized gains and losses from OCI to interest income and interest expense as shown in the following table, during the next 12 months (*dollars in thousands*). Amounts actually recognized could differ from these expectations due to changes in interest rates, hedge de-designations, and the addition of other hedges subsequent to September 30, 2023.

|   | As of<br>ober 30, 2023 |
|---|------------------------|
| Unrealized gains (losses) in OCI expected to be recognized in income                  |                        |
| Unrealized losses expected to be reclassified from OCI to interest income             | \$<br>(922)            |
| Unrealized gains expected to be reclassified from OCI to interest expense             | 481                    |
| Net unrealized gains (losses) in OCI expected to be recognized in net interest income | \$<br>(441)            |

Interest expense recorded on these swap transactions was as follows for the periods presented (dollars in thousands):

|   | Three Months Ended September 30, |    |       |    | September 30, |    |       |
|---|----------------------------------|----|-------|----|---------------|----|-------|
|   | 2023                             |    | 2022  |    | 2023          |    | 2022  |
| Interest on swap transactions                                       |                                  |    |       |    |               |    |       |
| Increase (decrease) in interest income on swap transactions         | \$<br>(2,771)                    | \$ | (405) | \$ | (7,500)       | \$ | 947   |
| (Increase) decrease in interest expense on swap transactions        | 481                              |    | 35    |    | 1,268         |    | (250) |
| Net increase (decrease) in net interest income on swap transactions | \$<br>(2,290)                    | \$ | (370) | \$ | (6,232)       | \$ | 697   |

The following table reflects the net gains (losses) relating to cash flow derivative instruments that were recorded in AOCI and the Consolidated Statements of Income (Unaudited) during the periods presented (dollars in thousands):

|   | Three Months En | ded S | September 30, | Nine Months End | led S | eptember 30, |
|---|-----------------|-------|---------------|-----------------|-------|--------------|
|   | 2023            |       | 2022          | 2023            |       | 2022         |
| Unrealized gains (losses) on cash flow hedges                       |                 |       |               |                 |       |              |
| Net gain (loss) recognized in OCI, net of tax                       | \$<br>(5,577)   | \$    | (10,192)      | \$<br>(8,563)   | \$    | (21,587)     |
| (Gain) loss reclassified from OCI to interest income, net of tax    | 1,982           |       | (24)          | 5,362           |       | (992)        |
| (Gain) loss reclassified from OCI to interest expense, net of tax   | (344)           |       | 290           | (906)           |       | 494          |
| Net change in unrealized gains (losses) on cash flow hedges, net of |                 |       |               |                 |       |              |
| tax   | \$<br>(3,939)   | \$    | (9,926)       | \$<br>(4,107)   | \$    | (22,085)     |

### **Derivative Instruments Not Designated as Hedges**

### Interest Rate Swaps Not Designated as Hedges

Busey may offer derivative contracts to its customers in connection with their risk management needs. Busey manages the risk associated with these contracts by entering into equal and offsetting derivative agreements with third-party dealers. These contracts support variable rate, commercial loan relationships totaling \$628.3 million as of September 30, 2023, and \$576.9 million as of December 31, 2022. These derivatives generally work together as an economic interest rate hedge, but Busey did not designate them for hedge accounting treatment. Consequently, changes in fair value of the corresponding derivative financial asset or liability are recorded as either a charge or credit to current earnings during the period in which the changes occurred.

Amounts and fair values of derivative assets and liabilities related to customer interest rate swaps recorded in the Consolidated Balance Sheets (Unaudited) are summarized as follows (dollars in thousands):

|   |    |                  |        | As of Septer  | nber : | 30, 2023           |        |               |
|---|----|------------------|--------|---------------|--------|--------------------|--------|---------------|
|   | -  | Derivat          | ive As | set           |        | Derivativ          | e Lial | bility        |
|   |    | otional<br>mount |        | Fair<br>Value |        | Notional<br>Amount |        | Fair<br>Value |
| Derivatives not designated as hedging instruments       |    |                  |        |               |        |                    |        |               |
| Interest rate swaps – pay floating, receive fixed       | \$ | 9,320            | \$     | 99            | \$     | 618,971            | \$     | 44,914        |
| Interest rate swaps – pay fixed, receive floating       |    | 618,971          |        | 44,914        |        | 9,320              |        | 99            |
| Total derivatives not designated as hedging instruments | \$ | 628,291          | \$     | 45,013        | \$     | 628,291            | \$     | 45,013        |

|   |                    |        | As of Decen   | ıber 3 | 1, 2022            |        |               |
|---|--------------------|--------|---------------|--------|--------------------|--------|---------------|
|   | Derivati           | ive As | sset          |        | Derivativ          | e Lial | oility        |
|   | Notional<br>Amount |        | Fair<br>Value |        | Notional<br>Amount |        | Fair<br>Value |
| Derivatives not designated as hedging instruments       |                    |        |               |        |                    |        |               |
| Interest rate swaps – pay floating, receive fixed       | \$<br>48,728       | \$     | 370           | \$     | 528,183            | \$     | 39,685        |
| Interest rate swaps – pay fixed, receive floating       | 528,183            |        | 39,685        |        | 48,728             |        | 370           |
| Total derivatives not designated as hedging instruments | \$<br>576,911      | \$     | 40,055        | \$     | 576,911            | \$     | 40,055        |

Changes in fair value of these derivative assets and liabilities are recorded in noninterest expense in the Consolidated Statements of Income (Unaudited) and summarized as follows (dollars in thousands):

|   |                     | Three Months En | ded S | September 30, | Nine Months End | led S | eptember 30, |
|---|---------------------|-----------------|-------|---------------|-----------------|-------|--------------|
|   | Location            | 2023            |       | 2022          | <br>2023        |       | 2022         |
| Interest rate swaps                             |                     |                 |       |               |                 |       |              |
| Pay floating, receive fixed                     | Noninterest expense | \$<br>9,007     | \$    | 18,317        | \$<br>4,646     | \$    | 21,792       |
| Pay fixed, receive floating                     | Noninterest expense | (9,007)         |       | (18,317)      | (4,646)         |       | (21,792)     |
| Net change in fair value of interest rate swaps |                     | \$<br>_         | \$    |               | \$<br>_         | \$    |              |

### Risk Participation Agreements

To manage the credit risk exposure related to customer-facing swaps, Busey entered into risk participation agreements in conjunction with loan participation arrangements with other financial institutions. Under these risk participation agreements, Busey purchased a portion of the credit exposure, paying an up-front fee, and will receive a payment from the counterparty if the loan customer defaults on its obligations.

Busey also entered into a risk participation agreement under which Busey sold a portion of its credit exposure, receiving an up-front fee, and will be required to make a payment to the counterparty if the loan customer defaults on its obligations.

The notional amount of the risk participation agreements reflect Busey's pro-rata share of the derivative instrument, consistent with its share of the related participated loan. The risk participation agreements mature between 2024 and 2029, and are summarized as follows (dollars in thousands):

|   | A                         | of |                      |
|---|---------------------------|----|----------------------|
|   | <br>September 30,<br>2023 |    | December 31,<br>2022 |
| Risk participation agreements purchased |                           |    |                      |
| Number of risk participation agreements | 3                         |    | 2                    |
| Notional amount                         | \$<br>34,274              | \$ | 18,899               |
| Fair value                              | 7                         |    | 5                    |
|   |                           |    |                      |
| Risk participation agreements sold      |                           |    |                      |
| Number of risk participation agreements | 1                         |    | _                    |
| Notional amount                         | \$<br>20,001              |    | _                    |
| Fair value                              | _                         |    | _                    |

#### Foreign Currency Forward Contracts

Busey entered into foreign currency exchange contracts to support the business requirements of its customers. Foreign currency contracts involve the exchange of one currency for another on a specified date and at a specified rate. These contracts are executed on behalf of Busey's customers and are used by customers to manage fluctuations in foreign exchange rates. Busey minimizes its exposure by entering into similar offsetting positions with other financial institutions. Busey is subject to the credit risk that another party will fail to perform. Amounts and fair values of derivative assets and liabilities related to foreign currency contracts recorded in the Consolidated Balance Sheets (Unaudited) are summarized as follows (dollars in thousands):

|   |                 |         | As of Septen  | nber | 30, 2023           |        |               |
|---|-----------------|---------|---------------|------|--------------------|--------|---------------|
|   | Derivati        | ive Ass | set           |      | Derivativ          | e Liab | oility        |
|   | tional<br>10unt |         | Fair<br>Value |      | Notional<br>Amount |        | Fair<br>Value |
| Foreign currency forward contracts                |                 |         |               |      |                    |        |               |
| Foreign currency exchange forward contract (Buy)  | \$<br>354       | \$      | 58            | \$   | _                  | \$     | _             |
| Foreign currency exchange forward contract (Sell) | _               |         | _             |      | 344                |        | (48)          |
| Total foreign currency forward contracts          | \$<br>354       | \$      | 58            | \$   | 344                | \$     | (48)          |

### Mortgage Banking Derivatives

### **Interest Rate Lock Commitments**

Interest rate lock commitments that meet the definition of derivative financial instruments under ASC Topic 815 "*Derivatives and Hedging*" are carried at their fair values in other assets or other liabilities in the Consolidated Balance Sheets (Unaudited), with changes in the fair values of the corresponding derivative financial assets or liabilities recorded as either a charge or credit to current earnings during the period in which the changes occurred.

#### Forward Sales Commitments

Busey economically hedges mortgage loans held for sale and interest rate lock commitments issued to its residential loan customers related to loans that will be held for sale by obtaining corresponding forward sales commitments with an investor to sell the loans at an agreed-upon price at the time the interest rate locks are issued to the customers. Forward sales commitments that meet the definition of derivative financial instruments under ASC Topic 815 "Derivatives and Hedging" are carried at their fair values in other assets or other liabilities in the Consolidated Balance Sheets (Unaudited). While such forward sales commitments generally served as an economic hedge to mortgage loans held for sale and interest rate lock commitments, Busey did not designate them for hedge accounting treatment. Changes in fair value of the corresponding derivative financial asset or liability were recorded as either a charge or credit to current earnings during the period in which the changes occurred.

Amounts and fair values of mortgage banking derivatives included in the Consolidated Balance Sheets (Unaudited) are summarized as follows (dollars in thousands):

|   |                   | As of Septen           | nber | 30, 2023      | As of Decen        | ıber 3 | 31, 2022      |
|---|-------------------|------------------------|------|---------------|--------------------|--------|---------------|
|   | Location          | <br>Notional<br>Amount |      | Fair<br>Value | Notional<br>Amount |        | Fair<br>Value |
| Derivatives with positive fair value                      |                   |                        |      |               |                    |        |               |
| Interest rate lock commitments                            | Other assets      | \$<br>715              | \$   | 4             | \$<br>1,517        | \$     | 16            |
| Forward sales commitments                                 | Other assets      | 3,249                  |      | 66            | 83                 |        | 1             |
| Mortgage banking derivatives recorded in other assets     | •                 | \$<br>3,964            | \$   | 70            | \$<br>1,600        | \$     | 17            |
| Derivatives with negative fair value                      |                   |                        |      |               |                    |        |               |
| Interest rate lock commitments                            | Other liabilities | \$<br>1,366            | \$   | 16            | \$<br>83           | \$     | 1             |
| Forward sales commitments                                 | Other liabilities | 1,795                  |      | 12            | 2,757              |        | 39            |
| Mortgage banking derivatives recorded in othe liabilities | •                 | \$<br>3,161            | \$   | 28            | \$<br>2,840        | \$     | 40            |

Net gains (losses) relating to these derivative instruments are summarized as follows for the periods presented (dollars in thousands):

|                                |                  | Three Months En | ded | September 30, | Nine Months End | ed Sej | otember 30, |     |
|--------------------------------|------------------|-----------------|-----|---------------|-----------------|--------|-------------|-----|
|                                | Location         | <br>2023        |     | 2022          | 2023            |        | 2022        |     |
| Net gains (losses)             |                  | _               |     | _             |                 |        |             |     |
| Interest rate lock commitments | Mortgage revenue | \$<br>(16)      | \$  | (111)         | \$<br>(28)      | \$     |             | 38  |
| Forward sales commitments      | Mortgage revenue | 60              |     | 295           | 92              |        |             | 82  |
| Net gains (losses)             |                  | \$<br>44        | \$  | 184           | \$<br>64        | \$     |             | 120 |

### **Note 11: Fair Value Measurements**

The fair value of an asset or liability is the price that would be received by selling that asset or paid in transferring that liability (exit price) in an orderly transaction occurring in the principal market (or most advantageous market in the absence of a principal market) for such asset or liability. ASC Topic 820 "Fair Value Measurement" establishes a fair value hierarchy for valuation inputs that gives the highest priority to quoted prices in active markets for identical assets or liabilities and the lowest priority to unobservable inputs. The fair value hierarchy is as follows:

- Level 1 Inputs—Unadjusted quoted prices in active markets for identical assets or liabilities that the Company has the ability to access at the
  measurement date.
- Level 2 Inputs—Inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly. These might include quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities in markets that are not active, inputs other than quoted prices that are observable for the asset or liability (such as interest rates, volatilities, prepayment speeds, credit risks, etc.) or inputs that are derived principally from or corroborated by market data by correlation or other means.
- Level 3 Inputs—Unobservable inputs for determining the fair values of assets or liabilities that reflect the Company's own assumptions about the assumptions that market participants would use in pricing the assets or liabilities.

A description of the valuation methodologies used for instruments measured at fair value, as well as the general classification of such instruments pursuant to the valuation hierarchy, is set forth below. These valuation methodologies were applied to those Company assets and liabilities that are carried at fair value.

In general, fair value is based upon quoted market prices, when available. If such quoted market prices are not available, fair values are measured utilizing independent valuation techniques of identical or similar securities for which significant assumptions are derived primarily from or corroborated by observable data. Valuation adjustments may be made to ensure that financial instruments are recorded at fair value. These adjustments may include amounts to reflect, among other things, counterparty credit quality and the company's creditworthiness as well as unobservable parameters. Any such valuation adjustments are applied consistently over time. While management believes Busey's valuation methodologies are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different estimate of fair value at the reporting date.

#### Financial Assets and Financial Liabilities Measured at Fair Value on a Recurring Basis

### Debt Securities Available for Sale

Debt securities classified as available for sale are reported at fair value utilizing Level 2 inputs. Busey obtains fair value measurements from an independent pricing service. The independent pricing service utilizes evaluated pricing models that vary by asset class and incorporate available trade, bid, and other market information. Because many fixed income securities do not trade on a daily basis, the independent pricing service applies available information, focusing on observable market data such as benchmark curves, benchmarking of like securities, sector groupings, and matrix pricing, to prepare evaluations.

The independent pricing service uses model processes, such as the Option Adjusted Spread model, to assess interest rate impact and develop prepayment scenarios. Models and processes take into account market conventions. For each asset class, a team of evaluators gathers information from market sources and integrates relevant credit information, perceived market movements, and sector news into the evaluated pricing applications and models.

Market inputs that the independent pricing service normally seeks for evaluations of securities, listed in approximate order of priority, include: benchmark yields, reported trades, broker/dealer quotes, issuer spreads, two-sided markets, benchmark securities, bids, offers, and reference data including market research publications. The independent pricing service also monitors market indicators, industry, and economic events. For certain security types, additional inputs may be used or some of the market inputs may not be applicable. Evaluators may prioritize inputs differently on any given day for any security based on market conditions, and not all inputs listed are available for use in the evaluation process for each security evaluation on a given day. Because the data utilized was observable, the securities have been classified as Level 2.

### **Equity Securities**

Equity securities are reported at fair value utilizing Level 1 or Level 2 inputs. Fair value measurements of mutual funds, when held, are determined using unadjusted quoted prices in active markets for identical assets at the measurement date and are classified as Level 1. Fair value measurements of stock utilize quoted prices for identical or similar assets in markets that are not active and are classified as Level 2.

### **Derivative Assets and Derivative Liabilities**

The majority of our derivative assets and derivative liabilities are reported at fair value utilizing Level 2 or Level 3 inputs. Fair values of derivative assets and liabilities are determined based on prices that are obtained from a third-party which uses observable market inputs and, with the exception of our risk participation agreements, are classified as Level 2. Due to the significance of unobservable inputs, derivative assets related to our risk participation agreements are classified as Level 3.

The following tables summarize financial assets and financial liabilities measured at fair value on a recurring basis as of September 30, 2023, and December 31, 2022, segregated by the level of the valuation inputs within the fair value hierarchy utilized to measure fair value (dollars in thousands):

|  |                   | As of Septer      | nber 3 | 0, 2023           |                     |
|--|-------------------|-------------------|--------|-------------------|---------------------|
|  | Level 1<br>Inputs | Level 2<br>Inputs |        | Level 3<br>Inputs | Total<br>Fair Value |
| Debt securities available for sale:                      |                   |                   |        |                   |                     |
| U.S. Treasury securities                                 | \$<br>_           | \$<br>50,130      | \$     | _                 | \$<br>50,130        |
| Obligations of U.S. government corporations and agencies | _                 | 9,819             |        | _                 | 9,819               |
| Obligations of states and political subdivisions         | _                 | 226,797           |        | _                 | 226,797             |
| Asset-backed securities                                  | _                 | 479,448           |        | _                 | 479,448             |
| Commercial mortgage-backed securities                    | _                 | 100,300           |        | _                 | 100,300             |
| Residential mortgage-backed securities                   | _                 | 1,088,796         |        | _                 | 1,088,796           |
| Corporate debt securities                                | _                 | 227,551           |        | _                 | 227,551             |
| Equity securities  | _                 | 8,782             |        | _                 | 8,782               |
| Derivative assets  | _                 | 47,027            |        | 7                 | 47,034              |
| Derivative liabilities                                   |                   | 82,814            |        | _                 | 82,814              |

|  |                       | As of Decen       | ıber 31, | , 2022            |                     |
|--|-----------------------|-------------------|----------|-------------------|---------------------|
|  | <br>Level 1<br>Inputs | Level 2<br>Inputs |          | Level 3<br>Inputs | Total<br>Fair Value |
| Debt securities available for sale:                      |                       |                   |          |                   |                     |
| U.S. Treasury securities                                 | \$<br>_               | \$<br>114,061     | \$       | _                 | \$<br>114,061       |
| Obligations of U.S. government corporations and agencies | _                     | 19,779            |          | _                 | 19,779              |
| Obligations of states and political subdivisions         | _                     | 257,512           |          | _                 | 257,512             |
| Asset-backed securities                                  | _                     | 469,875           |          | _                 | 469,875             |
| Commercial mortgage-backed securities                    | _                     | 108,394           |          | _                 | 108,394             |
| Residential mortgage-backed securities                   | _                     | 1,243,256         |          | _                 | 1,243,256           |
| Corporate debt securities                                | _                     | 248,516           |          | _                 | 248,516             |
| Equity securities  | _                     | 11,535            |          | _                 | 11,535              |
| Derivative assets  | _                     | 42,607            |          | 5                 | 42,612              |
| Derivative liabilities                                   | _                     | 72,462            |          | _                 | 72,462              |

### Assets and Liabilities Measured at Fair Value on a Nonrecurring Basis

Certain financial assets and financial liabilities are measured at fair value on a non-recurring basis; that is, the instruments are not measured at fair value on an ongoing basis but are subject to fair value adjustments in certain circumstances (for example, when there is evidence of impairment).

### Loans Evaluated Individually

Busey does not record portfolio loans at fair value on a recurring basis. However, periodically, a loan is evaluated individually and is reported at the fair value of the underlying collateral, less estimated costs to sell, if repayment is expected solely from the collateral. If the collateral value is not sufficient, a specific reserve is recorded. Collateral values are estimated using a combination of observable inputs, including recent appraisals, and unobservable inputs based on customized discounting criteria. Due to the significance of unobservable inputs, fair values of individually evaluated collateral dependent loans have been classified as Level 3.

### OREO and Other Repossessed Assets

Non-financial assets measured at fair value, upon initial recognition or subsequent impairment, include OREO and other repossessed assets. OREO properties and other repossessed assets are measured using a combination of observable inputs, including recent appraisals, and unobservable inputs. Due to the significance of unobservable inputs, the fair values of all OREO and other repossessed assets have been classified as Level 3.

### Bank Property Held for Sale

Bank property held for sale represents certain banking center office buildings which Busey has closed and consolidated with other existing banking centers. Bank property held for sale is measured at the lower of amortized cost or fair value less estimated costs to sell. Fair values were based upon discounted appraisals or real estate listing prices. Due to the significance of unobservable inputs, fair values of all bank property held for sale have been classified as Level 3.

The following tables summarize assets and liabilities measured at fair value on a non-recurring basis for the periods presented, segregated by the level of the valuation inputs within the fair value hierarchy utilized to measure fair value (dollars in thousands):

|  |                   | As of Septer      | nber 30, 2023     |                     |
|--|-------------------|-------------------|-------------------|---------------------|
|  | Level 1<br>Inputs | Level 2<br>Inputs | Level 3<br>Inputs | Total<br>Fair Value |
| Loans evaluated individually, net of related allowance | \$<br>_           | \$ —              | \$ 3,333          | \$ 3,333            |
| Bank property held for sale with impairment            | _                 | _                 | 4,286             | 4,286               |
|  |                   | As of Decen       | nber 31, 2022     |                     |
|  | Level 1<br>Inputs | Level 2<br>Inputs | Level 3<br>Inputs | Total<br>Fair Value |
| Loans evaluated individually, net of related allowance | \$<br>_           | \$ —              | \$ 5,345          | \$ 5,345            |
| Bank property held for sale with impairment            |                   | _                 | 7,923             | 7,923               |

The following table presents additional quantitative information about assets measured at fair value on a non-recurring basis for which the Company has utilized Level 3 inputs to determine fair value (dollars in thousands):

As of September 30, 2023

|    |          | ris or september                                     | 1 50, 2025   |  |
|----|----------|--|--|--|
| Fa | ir Value | Valuation<br>Techniques                              | Unobservable<br>Input  | Range<br>(Weighted Average)  |
| \$ | 3,333    | Appraisal of collateral                              | Appraisal adjustments  | -10.5% to -100.0%<br>(-34.0)%  |
|    | 4,286    | Appraisal of collateral or real estate listing price | Appraisal adjustments  | -6.2% to -64.9%<br>(-38.4)%  |
|    |          | As of Decembe  | r 31, 2022   |  |
| Fa | ir Value | Valuation<br>Techniques                              | Unobservable<br>Input  | Range<br>(Weighted Average)  |
| \$ | 5,345    | Appraisal of collateral                              | Appraisal adjustments  | -22.7% to -100.0%<br>(-45.7)%  |
|    | 7,923    | Appraisal of collateral or real estate listing price | Appraisal adjustments  | -0.7% to -70.1%<br>(-35.1)%  |
|    | \$<br>Fa | 4,286  Fair Value \$ 5,345                           | Fair Value  Say 3,333  Appraisal of collateral  4,286  Appraisal of collateral or real estate listing price  As of December  Valuation Techniques  Say 3,333  Appraisal of collateral or real estate listing price | Fair Value     Techniques     Input       \$ 3,333     Appraisal of collateral adjustments       4,286     Appraisal of collateral or real estate listing price     Appraisal adjustments       As of December 31, 2022       Valuation Techniques     Unobservable Input       \$ 5,345     Appraisal of collateral Appraisal adjustments       7,923     Appraisal of collateral or real     Appraisal |

## Financial Assets and Financial Liabilities That Are Not Carried at Fair Value

Estimated fair values of financial instruments that are not carried at fair value in Busey's Consolidated Balance Sheets (Unaudited), segregated by the level of the valuation inputs within the fair value hierarchy utilized to measure fair value, were as follows (dollars in thousands):

|  | As of Septer       | nber 3 | 0, 2023       | As of December 31, 2022 |    |               |  |  |  |
|--|--------------------|--------|---------------|-------------------------|----|---------------|--|--|--|
|  | Carrying<br>Amount |        | Fair<br>Value | <br>Carrying<br>Amount  |    | Fair<br>Value |  |  |  |
| Financial assets                                       |                    |        |               |                         |    |               |  |  |  |
| Level 1 inputs:  |                    |        |               |                         |    |               |  |  |  |
| Cash and cash equivalents                              | \$<br>337,919      | \$     | 337,919       | \$<br>227,164           | \$ | 227,164       |  |  |  |
| Level 2 inputs:  |                    |        |               |                         |    |               |  |  |  |
| Debt securities held to maturity                       | 882,614            |        | 701,676       | 918,312                 |    | 785,295       |  |  |  |
| Loans held for sale                                    | 3,051              |        | 3,059         | 1,253                   |    | 1,276         |  |  |  |
| Accrued interest receivable                            | 47,889             |        | 47,889        | 43,372                  |    | 43,372        |  |  |  |
| Level 3 inputs:  |                    |        |               |                         |    |               |  |  |  |
| Portfolio loans, net                                   | 7,764,450          |        | 7,241,479     | 7,634,094               |    | 7,320,422     |  |  |  |
| Mortgage servicing rights                              | 3,870              |        | 18,758        | 5,861                   |    | 18,28         |  |  |  |
| Other servicing rights                                 | 1,675              |        | 2,144         | 1,914                   |    | 2,331         |  |  |  |
| Financial liabilities                                  |                    |        |               |                         |    |               |  |  |  |
| Level 2 inputs:  |                    |        |               |                         |    |               |  |  |  |
| Time deposits  | \$<br>1,666,652    | \$     | 1,643,625     | \$<br>855,375           | \$ | 830,596       |  |  |  |
| Securities sold under agreements to repurchase         | 183,702            |        | 183,702       | 229,806                 |    | 229,806       |  |  |  |
| Short-term borrowings                                  | 12,000             |        | 12,027        | 351,054                 |    | 351,085       |  |  |  |
| Long-term debt   | 21,000             |        | 21,020        | 30,000                  |    | 30,052        |  |  |  |
| Junior subordinated debt owed to unconsolidated trusts | 71,946             |        | 55,662        | 71,810                  |    | 59,111        |  |  |  |
| Accrued interest payable                               | 22,761             |        | 22,761        | 3,978                   |    | 3,978         |  |  |  |
| Level 3 inputs:  |                    |        |               |                         |    |               |  |  |  |
| Subordinated notes, net of unamortized issuance costs  | 222,666            |        | 198,812       | 222,038                 |    | 208,562       |  |  |  |
|  |                    |        |               |                         |    |               |  |  |  |
|  | F.1                |        |               |                         |    |               |  |  |  |

# **Note 12: Earnings Per Common Share**

Basic earnings per share is computed by dividing net income for the period by the weighted average number of common shares outstanding, which include DSUs that are vested but not delivered. Diluted earnings per common share is computed using the treasury stock method and reflects the potential dilution that could occur if Busey's outstanding stock options and warrants were exercised, stock units were vested, and ESPP shares were issued.

Earnings per common share have been computed as follows (dollars in thousands, except per share amounts):

|   | Three Months En | ded S | eptember 30, | Nine Months End | led S | eptember 30, |
|---|-----------------|-------|--------------|-----------------|-------|--------------|
|   | 2023            |       | 2022         | 2023            |       | 2022         |
| Net income  | \$<br>30,666    | \$    | 35,661       | \$<br>96,816    | \$    | 93,924       |
|   |                 |       |              |                 |       |              |
| Weighted average number of common shares outstanding, basic   | 55,486,700      |       | 55,349,547   | 55,441,980      |       | 55,399,424   |
| Dilutive effect of common stock equivalents:                  |                 |       |              |                 |       |              |
| Options   | _               |       | 249          | _               |       | 1,606        |
| Warrants  | _               |       | 1,708        | 432             |       | 1,749        |
| RSU awards  | 640,714         |       | 624,576      | 638,495         |       | 661,173      |
| PSU awards  | 165,868         |       | 81,268       | 126,787         |       | 37,393       |
| DSU awards  | 16,792          |       | 10,414       | 14,996          |       | 14,275       |
| ESPP  | 5,418           |       | 5,402        | 7,934           |       | 8,136        |
| Weighted average number of common shares outstanding, diluted | 56,315,492      |       | 56,073,164   | 56,230,624      |       | 56,123,756   |
|   |                 |       |              | <br>            |       |              |
| Basic earnings per common share                               | \$<br>0.55      | \$    | 0.64         | \$<br>1.75      | \$    | 1.70         |
| Diluted earnings per common share                             | \$<br>0.54      | \$    | 0.64         | \$<br>1.72      | \$    | 1.67         |

Average shares that were excluded from the computation of diluted earnings per common share because their effect would have been anti-dilutive are summarized in the table below for the periods presented:

|  | Three Months End | led September 30, | Nine Months End | led September 30, |
|--|------------------|-------------------|-----------------|-------------------|
|  | 2023             | 2022              | 2023            | 2022              |
| Anti-dilutive common stock equivalents       |                  |                   |                 |                   |
| Options                                      | 21,926           | _                 | 22,219          | 10,389            |
| RSU awards                                   | _                | _                 | 52,594          | 51,883            |
| PSU awards                                   | 85,074           | 160,391           | 137,918         | 226,771           |
| Total anti-dilutive common stock equivalents | 107,000          | 160,391           | 212,731         | 289,043           |

# Note 13: Accumulated Other Comprehensive Income (Loss)

The following tables present changes in AOCI by component, net of tax, for the periods indicated (dollars in thousands):

| Three Months Ended September 30, |            |   |   |  |  |  |  |  |  |   |  |
|----------------------------------|------------|---|---|--|--|--|--|--|--|---|--|
|                                  |            |   | 2023  |  |  |  |  |  | 2022   |   |  |
|                                  | Before Tax |   | Tax Effect  |  | Net of Tax   |  | Before Tax   |  | Tax Effect   |   | Net of Tax   |
|                                  |            |   |   |  |  |  |  |  |  |   |  |
| \$                               | (335,359)  | \$  | 95,591  | \$   | (239,768)  | \$   | (277,310)  | \$   | 79,047   | \$  | (198,263)  |
| ;                                | (37,696)   |   | 10,746  |  | (26,950)   |  | (96,937)   |  | 27,631   |   | (69,306)   |
|                                  | 33         |   | (9)   |  | 24   |  | 74   |  | (21)   |   | 53   |
|                                  | 1,476      |   | (420)   |  | 1,056  |  | 1,806  |  | (515)  |   | 1,291  |
| \$                               | (371,546)  | \$  | 105,908   | \$   | (265,638)  | \$   | (372,367)  | \$   | 106,142  | \$  | (266,225)  |
|                                  |            |   |   |  |  |  |  |  |  |   |  |
|                                  |            |   |   |  |  |  |  |  |  |   |  |
| \$                               | (29,586)   | \$  | 8,433   | \$   | (21,153)   | \$   | (17,963)   | \$   | 5,119  | \$  | (12,844)   |
|                                  | (7,797)    |   | 2,220   |  | (5,577)  |  | (14,253)   |  | 4,061  |   | (10,192)   |
|                                  | 2,290      |   | (652)   |  | 1,638  |  | 370  |  | (104)  |   | 266  |
| \$                               | (35,093)   | \$  | 10,001  | \$   | (25,092)   | \$   | (31,846)   | \$   | 9,076  | \$  | (22,770)   |
|                                  |            |   |   |  |  |  |  |  |  |   |  |
| \$                               | (406,639)  | \$  | 115,909   | \$   | (290,730)  | \$   | (404,213)  | \$   | 115,218  | \$  | (288,995)  |
|                                  | \$ \$      | (37,696)<br>33<br>1,476<br>\$ (371,546)<br>\$ (29,586)<br>(7,797)<br>2,290<br>\$ (35,093) | \$ (335,359) \$ (37,696) \$ 33 \$ \$ (371,546) \$ \$ \$ (29,586) \$ \$ (7,797) \$ 2,290 \$ (35,093) \$ \$ | Before Tax       Tax Effect         \$ (335,359)       \$ 95,591         (37,696)       10,746         33       (9)         1,476       (420)         \$ (371,546)       \$ 105,908         \$ (29,586)       \$ 8,433         (7,797)       2,220         2,290       (652)         \$ (35,093)       \$ 10,001 | 2023         Before Tax       Tax Effect         \$ (335,359)       \$ 95,591         \$ (37,696)       10,746         33       (9)         1,476       (420)         \$ (371,546)       \$ 105,908         \$ (7,797)       2,220         2,290       (652)         \$ (35,093)       \$ 10,001 | 2023           Before Tax         Tax Effect         Net of Tax           \$ (335,359)         \$ 95,591         \$ (239,768)           (37,696)         10,746         (26,950)           33         (9)         24           1,476         (420)         1,056           \$ (371,546)         \$ 105,908         \$ (265,638)           \$ (29,586)         \$ 8,433         \$ (21,153)           (7,797)         2,220         (5,577)           2,290         (652)         1,638           \$ (35,093)         \$ 10,001         \$ (25,092) | 2023           Before Tax         Tax Effect         Net of Tax           \$ (335,359)         \$ 95,591         \$ (239,768)         \$           (37,696)         10,746         (26,950)         24           1,476         (420)         1,056         \$           \$ (371,546)         \$ 105,908         \$ (265,638)         \$           \$ (7,797)         2,220         (5,577)         (5,577)           2,290         (652)         1,638         \$           \$ (35,093)         \$ 10,001         \$ (25,092)         \$ | Before Tax         Tax Effect         Net of Tax         Before Tax           \$ (335,359)         \$ 95,591         \$ (239,768)         \$ (277,310)           (37,696)         10,746         (26,950)         (96,937)           33         (9)         24         74           1,476         (420)         1,056         1,806           \$ (371,546)         \$ 105,908         \$ (265,638)         \$ (372,367)           \$ (29,586)         \$ 8,433         \$ (21,153)         \$ (17,963)           \$ (7,797)         2,220         (5,577)         (14,253)           2,290         (652)         1,638         370           \$ (35,093)         \$ 10,001         \$ (25,092)         \$ (31,846) | 2023           Before Tax         Tax Effect         Net of Tax         Before Tax           \$ (335,359)         \$ 95,591         \$ (239,768)         \$ (277,310)         \$           (37,696)         10,746         (26,950)         (96,937)         4           33         (9)         24         74           1,476         (420)         1,056         1,806           \$ (371,546)         \$ 105,908         \$ (265,638)         \$ (372,367)         \$           \$ (29,586)         \$ 8,433         \$ (21,153)         \$ (17,963)         \$           \$ (7,797)         2,220         (5,577)         (14,253)         \$           \$ (35,093)         \$ 10,001         \$ (25,092)         \$ (31,846)         \$ | Before Tax         Tax Effect         Net of Tax         Before Tax         Tax Effect           \$ (335,359)         \$ 95,591         \$ (239,768)         \$ (277,310)         \$ 79,047           (37,696)         10,746         (26,950)         (96,937)         27,631           33         (9)         24         74         (21)           1,476         (420)         1,056         1,806         (515)           \$ (371,546)         \$ 105,908         \$ (265,638)         \$ (372,367)         \$ 106,142           \$ (29,586)         \$ 8,433         \$ (21,153)         \$ (17,963)         \$ 5,119           (7,797)         2,220         (5,577)         (14,253)         4,061           2,290         (652)         1,638         370         (104)           \$ (35,093)         \$ 10,001         \$ (25,092)         \$ (31,846)         \$ 9,076 | Before Tax         Tax Effect         Net of Tax         Before Tax         Tax Effect           \$ (335,359)         \$ 95,591         \$ (239,768)         \$ (277,310)         \$ 79,047         \$           (37,696)         10,746         (26,950)         (96,937)         27,631         2 |

Nine Months Ended September 30, 2023 2022 Before Tax Tax Effect Net of Tax Before Tax Tax Effect Net of Tax Unrealized/Unrecognized gains (losses) on debt securities Balance at beginning of period \$ (352,878) \$ 100,585 (252,293) \$ (32,272) \$ 9,199 \$ (23,073)Unrealized holding gains (losses) on debt securities available for sale, net (23,600)6,728 (16,872)(296,507)84,519 (211,988)Unrecognized losses on debt securities transferred to held to maturity from available for sale (48,456)13,812 (34,644)Amounts reclassified from AOCI, net 207 (59)148 8 (20)(28)Amortization of unrecognized losses on securities transferred to held to maturity 4,725 (1,346)3,379 4,896 (1,396)3,500 Balance at end of period \$ (371,546) 105,908 (265,638)(372,367)106,142 (266, 225)\$ \$ \$ \$ Unrealized gains (losses) on cash flow hedges \$ Balance at beginning of period (29,350) \$ 8,365 (20,985) \$ (958) \$ 273 \$ (685)Unrealized holding gains (losses) on cash flow 3,412 (30,191)8,604 (21,587)hedges, net (11,975)(8,563)Amounts reclassified from AOCI, net 6,232 (1,776)4,456 (697)199 (498)9,076 Balance at end of period \$ (35,093) \$ 10,001 (31,846) \$ (25,092) \$ \$ (22,770)

#### **Note 14: Operating Segments and Related Information**

Busey has three reportable operating segments: Banking, FirsTech, and Wealth Management. Busey's three operating segments are strategic business units that are separately managed, as they offer different products and services and have different marketing strategies.

(406,639)

115,909

(290,730)

(404,213)

(288,995)

115,218

### The Banking Operating Segment

Total AOCI

The Banking operating segment provides a full range of banking services to individual and corporate customers through First Busey Corporation's whollyowned bank subsidiary, Busey Bank, with 58 banking centers in Illinois; the St. Louis, Missouri, metropolitan area; southwest Florida; and Indianapolis, Indiana.

Banking services offered to individual customers include customary types of demand and savings deposits, money transfers, safe deposit services, individual retirement accounts and other fiduciary services, automated teller machines, and technology-based networks, as well as a variety of loan products including residential real estate, home equity lines of credit, and consumer loans. Banking services offered to corporate customers include commercial, commercial real estate, real estate construction, and agricultural loans, as well as commercial depository services such as cash management.

### The Wealth Management Operating Segment

The Wealth Management operating segment provides a full range of asset management, investment, brokerage, fiduciary, philanthropic advisory, tax preparation, and farm management services to individuals, businesses, and foundations. Services are provided through Busey Capital Management, Inc., a wholly-owned subsidiary of Busey Bank, and Busey Wealth Management, a division of Busey Bank.

Wealth management services tailored to individuals include trust and estate advisory services and financial planning. Business services include business succession planning and employee retirement plan services. Services for foundations include investment strategy consulting and fiduciary services.

### The FirsTech Operating Segment

The FirsTech operating segment provides comprehensive and innovative payment technology solutions through Busey Bank's wholly-owned subsidiary, FirsTech. FirsTech's multi-channel payment platform allows businesses to collect payments from their customers in a variety of ways to enable fast, frictionless payments. Payment method vehicles include, but are not limited to, text-based mobile bill pay; interactive voice response; electronic payment concentration delivered to Automated Clearing House networks, money management, and credit card networks; walk-in payment processing for customers at retail pay agents; customer service payments made over a telephone; direct debit services; and lockbox remittance processing for customers to make payments by mail. FirsTech also provides additional tools to help clients with billing, reconciliation, bill reminders, and treasury services.

FirsTech's client base represents a diverse set of industries, with a higher concentration in highly regulated industries, such as financial institutions, utility, insurance, and telecommunications industries.

#### **Segment Financial Information**

The segment financial information provided below has been derived from information used by management to monitor and manage Busey's financial performance. The accounting policies of the three operating segments are the same as those described in the summary of significant accounting policies in "Note 1. Significant Accounting Policies" in Busey's 2022 Annual Report. The Company accounts for intersegment revenue and transfers at current market value.

Following is a summary of selected financial information for the Company's operating segments. The "other" category included in the tables below consists of the parent company, First Busey Risk Management, and the elimination of intercompany transactions (dollars in thousands):

|    | Goo                   | dwil                          | l                                  |  | Total   | Asse  | ts  |  |  |
|----|-----------------------|-------------------------------|------------------------------------|--|---|---|---|--|--|
| -  | As                    | s of                          |                                    |  | As  | of  | of  |  |  |
| -  | September 30,<br>2023 |                               | December 31,<br>2022               |  | September 30,<br>2023   |   | December 31,<br>2022  |  |  |
|    |                       |                               |                                    |  |   |   |   |  |  |
| \$ | 294,773               | \$                            | 294,773                            | \$   | 12,104,706  | \$  | 12,199,960  |  |  |
|    | 14,108                |                               | 14,108                             |  | 98,755  |   | 84,082  |  |  |
|    | 8,992                 |                               | 8,992                              |  | 50,689  |   | 48,715  |  |  |
|    | _                     |                               | _                                  |  | 4,100   |   | 3,920   |  |  |
| \$ | 317,873               | \$                            | 317,873                            | \$   | 12,258,250  | \$  | 12,336,677  |  |  |
|    | <b>.</b>              | \$ 294,773<br>14,108<br>8,992 | **September 30, 2023**  \$ 294,773 | September 30, 2023         December 31, 2022           \$ 294,773         \$ 294,773           14,108         14,108           8,992         8,992           —         — | As of       September 30, 2023     December 31, 2022       \$ 294,773     \$ 294,773     \$ 14,108       \$ 8,992     8,992       —     — | As of     As of       September 30, 2023     December 31, 2022     September 30, 2023       \$ 294,773     \$ 294,773     \$ 12,104,706       14,108     14,108     98,755       8,992     8,992     50,689       —     —     4,100 | As of         As of           September 30, 2023         December 31, 2022         September 30, 2023           \$ 294,773         \$ 294,773         \$ 12,104,706         \$ 14,108           \$ 14,108         \$ 14,108         \$ 98,755           \$ 8,992         \$ 8,992         \$ 50,689           \$ -         \$ 4,100 |  |  |

|                                  | ר  | Three Months En | ded Se | ptember 30, | Nine Months Ended September 30, |    |          |  |  |  |
|----------------------------------|----|-----------------|--------|-------------|---------------------------------|----|----------|--|--|--|
|                                  |    | 2023            |        | 2022        | <br>2023                        |    | 2022     |  |  |  |
| Net interest income              |    |                 |        |             |                                 |    |          |  |  |  |
| Banking                          | \$ | 81,794          | \$     | 90,916      | \$<br>254,394                   | \$ | 244,820  |  |  |  |
| FirsTech                         |    | 14              |        | 15          | 41                              |    | 50       |  |  |  |
| Other                            |    | (4,017)         |        | (4,626)     | (12,117)                        |    | (12,581) |  |  |  |
| Total net interest income        | \$ | 77,791          | \$     | 86,305      | \$<br>242,318                   | \$ | 232,289  |  |  |  |
| Noninterest income               |    |                 |        |             |                                 |    |          |  |  |  |
| Banking                          | \$ | 11,983          | \$     | 13,559      | \$<br>34,716                    | \$ | 42,827   |  |  |  |
| Wealth Management                |    | 14,350          |        | 12,514      | 43,993                          |    | 42,425   |  |  |  |
| FirsTech                         |    | 5,665           |        | 5,578       | 16,954                          |    | 16,333   |  |  |  |
| Other                            |    | (990)           |        | (718)       | (4,795)                         |    | (3,861)  |  |  |  |
| Total noninterest income         | \$ | 31,008          | \$     | 30,933      | \$<br>90,868                    | \$ | 97,724   |  |  |  |
| Noninterest expense              |    |                 |        |             |                                 |    |          |  |  |  |
| Banking                          | \$ | 55,172          | \$     | 55,273      | \$<br>163,314                   | \$ | 165,220  |  |  |  |
| Wealth Management                |    | 8,059           |        | 7,682       | 24,821                          |    | 23,533   |  |  |  |
| FirsTech                         |    | 5,245           |        | 5,109       | 16,303                          |    | 14,601   |  |  |  |
| Other                            |    | 2,469           |        | 2,672       | 6,115                           |    | 6,850    |  |  |  |
| Total noninterest expense        | \$ | 70,945          | \$     | 70,736      | \$<br>210,553                   | \$ | 210,204  |  |  |  |
| Income before income taxes       |    |                 |        |             |                                 |    |          |  |  |  |
| Banking                          | \$ | 38,241          | \$     | 46,838      | \$<br>123,852                   | \$ | 118,663  |  |  |  |
| Wealth Management                |    | 6,291           |        | 4,832       | 19,172                          |    | 18,892   |  |  |  |
| FirsTech                         |    | 434             |        | 484         | 692                             |    | 1,782    |  |  |  |
| Other                            |    | (7,476)         |        | (8,016)     | (23,027)                        |    | (23,292) |  |  |  |
| Total income before income taxes | \$ | 37,490          | \$     | 44,138      | \$<br>120,689                   | \$ | 116,045  |  |  |  |
| Net income                       |    |                 |        |             |                                 |    |          |  |  |  |
| Banking                          | \$ | 31,189          | \$     | 37,082      | \$<br>98,689                    | \$ | 94,032   |  |  |  |
| Wealth Management                |    | 4,781           |        | 3,756       | 14,571                          |    | 14,688   |  |  |  |
| FirsTech                         |    | 317             |        | 353         | 505                             |    | 1,300    |  |  |  |
| Other                            |    | (5,621)         |        | (5,530)     | (16,949)                        |    | (16,096) |  |  |  |
| Total net income                 | \$ | 30,666          | \$     | 35,661      | \$<br>96,816                    | \$ | 93,924   |  |  |  |
|                                  |    |                 | _      |             |                                 |    |          |  |  |  |

# ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

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#### **OVERVIEW**

First Busey Corporation is a \$12.3 billion financial holding company headquartered in Champaign, Illinois. Our common stock is traded on The Nasdaq Global Select Market under the symbol "BUSE."

Our three operating segments provide a full range of banking, wealth management, and payment technology solutions through our subsidiaries, Busey Bank and FirsTech, in Illinois; the St. Louis, Missouri metropolitan area; southwest Florida; and Indianapolis, Indiana.

The following discussion and analysis are intended to assist readers in understanding Busey's financial condition and results of operations during the three and nine months ended September 30, 2023, and should be read in conjunction with our <u>Consolidated Financial Statements (unaudited)</u> and the related <u>Notes to the Consolidated Financial Statements (unaudited)</u> included in this Quarterly Report, as well as <u>our 2022 Annual Report</u>.

#### **Busey's Conservative Banking Strategy**

Busey's financial strength is built on a long-term conservative operating approach. That focus will not change now or in the future.

The quality of our core deposit franchise is a critical value driver of our institution, and we have seen relative stability in our deposit franchise. Busey remains substantially core deposit funded, with robust liquidity and significant market share in the communities we serve. As of September 30, 2023, our loan to deposit ratio was 76.0% and core deposits represented 96.6% of total deposits. Furthermore, we have sufficient on- and off-balance sheet liquidity to manage deposit fluctuations and the liquidity needs of our customers.

Our credit performance reflects our highly diversified, conservatively underwritten loan portfolio, which has been originated predominantly to established customers with tenured relationships with our Company. Our approach to lending and our underwriting standards are designed to emphasize relationship banking rather than transactional banking. In addition, as a matter of both policy and practice, we limit concentration exposures in any particular loan segment. As a result, asset quality remains strong by both Busey's historical and current industry trends.

Busey's conservative banking strategy is reflected in the strength of our capital base. We strive to consistently maintain capital ratios well in excess of thresholds required to be designated as well capitalized by applicable regulatory guidelines, thereby ensuring financial strength and flexibility across economic and operating cycles. At September 30, 2023, our leverage ratio of Tier 1 capital to average assets was 10.1%, our common equity Tier 1 capital to risk weighted assets ratio was 12.5%, and our total capital to risk weighted assets ratio was 16.7%.

<sup>1</sup> Core deposits is a non-GAAP financial measure. For a reconciliation of non-GAAP measures to the most directly comparable GAAP financial measures, see "Item 2. Management's Discussion and Analysis—Non-GAAP Financial Information" included in this Quarterly Report.

### **OPERATING PERFORMANCE**

#### **Key Performance Metrics**

Operating performance metrics presented in the table below have been derived from information used by management to monitor and manage Busey's financial performance (dollars in thousands, except per share amounts):

|           |   | Three Months Er | ded S | eptember 30, | Nine Months En | ded S | eptember 30, |
|-----------|---|-----------------|-------|--------------|----------------|-------|--------------|
|           |   | <br>2023        |       | 2022         | 2023           |       | 2022         |
| Reported: | Net income  | \$<br>30,666    | \$    | 35,661       | \$<br>96,816   | \$    | 93,924       |
| Adjusted: | Net income <sup>1</sup>                                     | \$<br>30,730    | \$    | 36,435       | \$<br>96,889   | \$    | 95,620       |
|           |   |                 |       |              |                |       |              |
| Reported: | Diluted earnings per common share                           | \$<br>0.54      | \$    | 0.64         | \$<br>1.72     | \$    | 1.67         |
| Adjusted: | Diluted earnings per common share <sup>1</sup>              | \$<br>0.55      | \$    | 0.65         | \$<br>1.72     | \$    | 1.70         |
|           |   |                 |       |              |                |       |              |
| Reported: | Return on average assets <sup>2</sup>                       | 1.00 %          |       | 1.13 %       | 1.06 %         |       | 1.00 %       |
| Adjusted: | Return on average assets <sup>1, 2</sup>                    | 1.00 %          |       | 1.15 %       | 1.06 %         |       | 1.02 %       |
|           |   |                 |       |              |                |       |              |
| Reported: | Return on average tangible common equity <sup>1, 2</sup>    | 14.31 %         |       | 17.41 %      | 15.50 %        |       | 14.81 %      |
| Adjusted: | Return on average tangible common equity <sup>1, 2</sup>    | 14.34 %         |       | 17.79 %      | 15.51 %        |       | 15.08 %      |
|           |   |                 |       |              |                |       |              |
| Reported: | Pre-provision net revenue <sup>1</sup>                      | \$<br>38,139    | \$    | 46,498       | \$<br>125,593  | \$    | 122,133      |
| Adjusted: | Pre-provision net revenue <sup>1</sup>                      | \$<br>40,491    | \$    | 48,800       | \$<br>132,067  | \$    | 129,421      |
|           |   |                 |       |              |                |       |              |
| Reported: | Pre-provision net revenue to average assets <sup>1, 2</sup> | 1.24 %          |       | 1.47 %       | 1.37 %         |       | 1.30 %       |
| Adjusted: | Pre-provision net revenue to average assets <sup>1, 2</sup> | 1.32 %          |       | 1.54 %       | 1.44 %         |       | 1.38 %       |

A non-GAAP financial measure. For a reconciliation of non-GAAP measures to the most directly comparable GAAP financial measures, see <u>"Item 2. Management's Discussion and Analysis—Non-GAAP Financial Information"</u> included in this Quarterly Report.

### Non-Operating Expenses and Non-GAAP Measures

Busey views certain non-operating items, including acquisition-related and restructuring charges, as adjustments to net income reported under GAAP. Non-operating pretax adjustments were as follows for the periods presented (dollars in thousands):

|   | Three Months | Ended Sep | tember 30, | Nine Months End | ded September 30, |       |  |  |
|---|--------------|-----------|------------|-----------------|-------------------|-------|--|--|
|   | 2023         |           | 2022       | 2023            |                   | 2022  |  |  |
| Non-operating costs                       |              |           |            |                 |                   |       |  |  |
| Acquisition related expenses <sup>1</sup> | \$ 75        | \$        | 4          | \$ 91           | \$                | 1,043 |  |  |
| Restructuring charges <sup>2</sup>        | _            | -         | 953        | _               |                   | 1,052 |  |  |
| Total non-operating costs                 | \$ 75        | \$        | 957        | \$ 91           | \$                | 2,095 |  |  |

<sup>1.</sup> Acquisition expenses related to completed acquisitions and exploratory due diligence.

A reconciliation of non-GAAP measures, which Busey believes facilitates the assessment of its financial results and peer comparability, is included in tabular form in this Quarterly Report. See "Item 2. Management's Discussion and Analysis—Non-GAAP Financial Information."

<sup>2.</sup> Annualized measure.

 $<sup>2. \</sup>hspace{0.5cm} \hbox{Restructuring charges related to previously disclosed restructuring and efficiency plans}.$ 

#### **Table of Contents**

### **Banking Center Markets**

Busey Bank serves the Illinois banking market with 46 banking centers. Our Illinois markets feature several Fortune 1000 companies. Those organizations, coupled with large healthcare and higher education sectors, anchor the communities in which they are located and have provided a comparatively stable foundation for housing, employment, and small business. Ten of our banking centers in Illinois are located within the Chicago Metropolitan Statistical Area, and 12 of our banking centers in Illinois are located within the St. Louis Metropolitan Statistical Area.

Busey Bank has eight banking centers in Missouri. St. Louis, Missouri has a diverse economy with major employment sectors including health care, financial services, professional and business services, and retail. We have a total of 20 banking centers within the boundaries of the St. Louis Metropolitan Statistical Area, including branches in both Illinois and Missouri.

Busey Bank has three banking centers in southwest Florida, an area which has experienced strong population growth, job growth, and an expanded housing market, as well as the benefits of a tourism and winter resort economy.

Busey Bank has one banking center in the Indianapolis, Indiana area, which is the most populous city of Indiana with a diverse economy, due in part to it serving as the headquarters of many large corporations.

#### Net Interest Income

Net interest income is the difference between interest income and fees earned on earning assets and interest expense incurred on interest-bearing liabilities. Interest rate levels and volume fluctuations within earning assets and interest-bearing liabilities impact net interest income. Net interest margin is taxequivalent net interest income as a percent of average earning assets.

Certain assets with tax favorable treatment are evaluated on a tax-equivalent basis, assuming a federal income tax rate of 21.0%. Tax favorable assets generally have lower contractual pre-tax yields than fully taxable assets. A tax-equivalent analysis is performed by adding the tax savings to the earnings on tax favorable assets. After factoring in the tax favorable effects of these assets, the yields may be more appropriately evaluated against alternative earning assets. In addition to yield, various other risks are factored into the evaluation process.

### Consolidated Average Balance Sheets and Interest Rates (Unaudited)

The following tables show our unaudited Consolidated Average Balance Sheets (dollars in thousands), and details the major categories of assets and liabilities, the interest income earned on interest-earning assets, the interest expense paid for interest-bearing liabilities, and the related interest yields for the periods shown. Average information is provided on a daily average basis.

Three Months Ended September 30,

3.583.693

1,181,448

12,531,856

11,497,783

11,497,783

95,958

9,110

86,848

3.31 %

0.31 %

3.00 %

4.40 % \$

1.60 %

2.80 %

161,567

|   |    |                    |    | 2023               |                             |    |                    |    | 2022               |                             |
|---|----|--------------------|----|--------------------|-----------------------------|----|--------------------|----|--------------------|-----------------------------|
|   |    | Average<br>Balance |    | Income/<br>Expense | Yield/<br>Rate <sup>5</sup> |    | Average<br>Balance |    | Income/<br>Expense | Yield/<br>Rate <sup>5</sup> |
| Assets  |    |                    |    |                    |                             |    |                    |    |                    |                             |
| Interest-bearing bank deposits and federal funds sold         | \$ | 132,856            | \$ | 1,591              | 4.75 %                      | \$ | 207,917            | \$ | 1,085              | 2.07 %                      |
| Investment securities:  |    |                    |    |                    |                             |    |                    |    |                    |                             |
| U.S. Government obligations                                   |    | 64,904             |    | 135                | 0.83 %                      |    | 174,357            |    | 267                | 0.61 %                      |
| Obligations of states and political subdivisions <sup>1</sup> |    | 234,158            |    | 1,654              | 2.80 %                      |    | 284,069            |    | 1,900              | 2.65 %                      |
| Other securities  |    | 2,849,697          |    | 19,627             | 2.73 %                      |    | 3,209,327          |    | 16,298             | 2.01 %                      |
| Loans held for sale   |    | 2,267              |    | 37                 | 6.48 %                      |    | 4,195              |    | 53                 | 5.01 %                      |
| Portfolio loans <sup>1, 2</sup>                               |    | 7,834,285          |    | 100,178            | 5.07 %                      |    | 7,617,918          |    | 76,355             | 3.98 %                      |
| Total interest-earning assets <sup>1, 3</sup>                 |    | 11,118,167         | \$ | 123,222            | 4.40 %                      |    | 11,497,783         | \$ | 95,958             | 3.31 %                      |
|   |    |                    |    |                    |                             |    |                    |    |                    |                             |
| Cash and due from banks                                       |    | 119,874            |    |                    |                             |    | 123,480            |    |                    |                             |
| Premises and equipment  |    | 122,955            |    |                    |                             |    | 130,367            |    |                    |                             |
| ACL   |    | (93,070)           |    |                    |                             |    | (89,019)           |    |                    |                             |
| Other assets  |    | 934,857            |    |                    |                             |    | 869,245            |    |                    |                             |
| Total assets  | \$ | 12,202,783         |    |                    |                             | \$ | 12,531,856         |    |                    |                             |
| Liabilities and stockholders' equity                          |    |                    |    |                    |                             |    |                    |    |                    |                             |
| Interest-bearing transaction deposits                         | \$ | 2,818,124          | \$ | 12,443             | 1.75 %                      | \$ | 2,880,802          | \$ | 1,582              | 0.22 %                      |
| Savings and money market deposits                             | Ψ  | 2,828,673          | Ψ  | 11,108             | 1.56 %                      | Ψ  | 3,311,327          | Ψ  | 1,058              | 0.13 %                      |
| Time deposits   |    | 1,570,666          |    | 13,517             | 3.41 %                      |    | 800,996            |    | 925                | 0.46 %                      |
| Federal funds purchased and repurchase agreements             |    | 190,112            |    | 1,327              | 2.77 %                      |    | 233,032            |    | 459                | 0.78 %                      |
| Borrowings <sup>4</sup>                                       |    | 384,864            |    | 5,492              | 5.66 %                      |    | 307,255            |    | 4,300              | 5.55 %                      |
| Junior subordinated debt issued to unconsolidated trusts      |    | 71,916             |    | 991                | 5.47 %                      |    | 71,736             |    | 786                | 4.35 %                      |
| Total interest-bearing liabilities                            | _  | 7,864,355          | \$ | 44,878             | 2.26 %                      | _  | 7,605,148          | \$ | 9,110              | 0.48 %                      |
| Net interest spread <sup>1</sup>                              |    |                    |    |                    | 2.13 %                      |    |                    |    |                    | 2.83 %                      |

123,222

44.878

78,344

2.925.244

204,777

1,208,407

12,202,783

11,118,167

11,118,167

\$

Other liabilities

Stockholders' equity

Net interest margin<sup>1</sup>

Noninterest-bearing deposits

Total liabilities and stockholders' equity

Interest income / earning assets1,3

Interest expense / earning assets

<sup>1.</sup> On a tax-equivalent basis and assuming a federal income tax rate of 21.0%. For a reconciliation of non-GAAP measures to the most directly comparable GAAP financial measures, see "Item 2. Management's Discussion and Analysis—Non-GAAP Financial Information" included in this Quarterly Report.

Non-accrual loans have been included in average portfolio loans.

<sup>3.</sup> Interest income includes tax-equivalent adjustments of \$0.6 million and \$0.5 million for the three months ended September 30, 2023, and 2022, respectively.

<sup>4.</sup> Includes short-term and long-term borrowings. Interest expense includes non-usage fees on a revolving loan.

<sup>5.</sup> Annualized.

Nine Months Ended September 30,

|   |    |                    |    | 2023               | Wille Wolfdis End           | cus | eptember 50,       |    | 2022               |                             |
|---|----|--------------------|----|--------------------|-----------------------------|-----|--------------------|----|--------------------|-----------------------------|
|   |    | Average<br>Balance |    | Income/<br>Expense | Yield/<br>Rate <sup>5</sup> |     | Average<br>Balance |    | Income/<br>Expense | Yield/<br>Rate <sup>5</sup> |
| Assets  | _  |                    |    |                    |                             | _   |                    |    |                    |                             |
| Interest-bearing bank deposits and federal funds sold         | \$ | 119,393            | \$ | 3,890              | 4.36 %                      | \$  | 331,664            | \$ | 1,720              | 0.69 %                      |
| Investment securities:  |    |                    |    |                    |                             |     |                    |    |                    |                             |
| U.S. Government obligations                                   |    | 91,468             |    | 478                | 0.70 %                      |     | 186,493            |    | 836                | 0.60 %                      |
| Obligations of states and political subdivisions <sup>1</sup> |    | 244,139            |    | 5,123              | 2.81 %                      |     | 293,161            |    | 5,762              | 2.63 %                      |
| Other securities  |    | 2,918,447          |    | 57,327             | 2.63 %                      |     | 3,345,611          |    | 43,913             | 1.75 %                      |
| Loans held for sale   |    | 1,955              |    | 86                 | 5.87 %                      |     | 6,376              |    | 168                | 3.52 %                      |
| Portfolio loans <sup>1, 2</sup>                               |    | 7,767,378          |    | 285,441            | 4.91 %                      |     | 7,387,582          |    | 203,338            | 3.68 %                      |
| Total interest-earning assets <sup>1, 3</sup>                 |    | 11,142,780         | \$ | 352,345            | 4.23 %                      |     | 11,550,887         | \$ | 255,737            | 2.96 %                      |
| Cash and due from banks                                       |    | 117,977            |    |                    |                             |     | 123,881            |    |                    |                             |
| Premises and equipment  |    | 125,069            |    |                    |                             |     | 132,977            |    |                    |                             |
| ACL   |    | (92,912)           |    |                    |                             |     | (88,744)           |    |                    |                             |
| Other assets  |    | 932,318            |    |                    |                             |     | 828,815            |    |                    |                             |
| Total assets  | \$ | 12,225,232         |    |                    |                             | \$  | 12,547,816         |    |                    |                             |
| Liabilities and stockholders' equity                          |    |                    |    |                    |                             |     |                    |    |                    |                             |
| Interest-bearing transaction deposits                         | \$ | 2,745,757          | \$ | 28,930             | 1.41 %                      | \$  | 2,742,105          | \$ | 2,446              | 0.12 %                      |
| Savings and money market deposits                             |    | 2,847,211          |    | 22,777             | 1.07 %                      |     | 3,399,782          |    | 2,310              | 0.09 %                      |
| Time deposits   |    | 1,293,309          |    | 26,869             | 2.78 %                      |     | 855,219            |    | 3,079              | 0.48 %                      |
| Federal funds purchased and repurchase agreements             |    | 207,014            |    | 3,772              | 2.44 %                      |     | 246,481            |    | 665                | 0.36 %                      |
| Borrowings <sup>4</sup>                                       |    | 583,056            |    | 23,158             | 5.31 %                      |     | 296,034            |    | 11,165             | 5.04 %                      |
| Junior subordinated debt issued to unconsolidated trusts      |    | 71,871             |    | 2,849              | 5.30 %                      |     | 71,693             |    | 2,148              | 4.01 %                      |
| Total interest-bearing liabilities                            |    | 7,748,218          | \$ | 108,355            | 1.87 %                      |     | 7,611,314          | \$ | 21,813             | 0.38 %                      |
| Net interest spread <sup>1</sup>                              |    |                    |    | _                  | 2.36 %                      |     |                    |    | _                  | 2.58 %                      |
| Noninterest-bearing deposits                                  |    | 3,082,884          |    | _                  |                             |     | 3,569,562          |    | _                  |                             |
| Other liabilities   |    | 198,272            |    |                    |                             |     | 147,295            |    |                    |                             |
| Stockholders' equity  |    | 1,195,858          |    |                    |                             |     | 1,219,645          |    |                    |                             |
| Total liabilities and stockholders' equity                    | \$ | 12,225,232         |    |                    |                             | \$  | 12,547,816         |    |                    |                             |
| Interest income / earning assets <sup>1, 3</sup>              | \$ | 11,142,780         | \$ | 352,345            | 4.23 %                      | \$  | 11,550,887         | \$ | 255,737            | 2.96 %                      |
| Interest expense / earning assets                             |    | 11,142,780         |    | 108,355            | 1.30 %                      |     | 11,550,887         |    | 21,813             | 0.25 %                      |
| Net interest margin <sup>1</sup>                              |    | , , ,              | \$ | 243,990            | 2.93 %                      |     |                    | \$ | 233,924            | 2.71 %                      |
| ret merest margin   |    |                    | =  |                    | =.55 76                     |     |                    | =  |                    | =::1 /0                     |

<sup>1.</sup> On a tax-equivalent basis and assuming a federal income tax rate of 21.0%. For a reconciliation of non-GAAP measures to the most directly comparable GAAP financial measures, see "Item 2. Management's Discussion and Analysis—Non-GAAP Financial Information" included in this Quarterly Report.

Non-accrual loans have been included in average portfolio loans.
 Interest income includes tax-equivalent adjustments of \$1.7 million and \$1.6 million for the nine months ended September 30, 2023, and 2022, respectively.
 Includes short-term and long-term borrowings. Interest expense includes non-usage fees on a revolving loan.
 Annualized.

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Total average deposits as a percent of total average liabilities

Notable changes in average assets and average liabilities are summarized as follows for the periods presented (dollars in thousands):

|   | Three Months E   | nded Se  | ptember 30, |                 |          |
|---|------------------|----------|-------------|-----------------|----------|
|   | <br>2023         |          | 2022        | Change          | % Change |
| Average interest-earning assets   | \$<br>11,118,167 | \$       | 11,497,783  | \$<br>(379,616) | (3.3)%   |
| Average interest-bearing liabilities  | 7,864,355        |          | 7,605,148   | 259,207         | 3.4 %    |
| Average noninterest-bearing deposits  | 2,925,244        |          | 3,583,693   | (658,449)       | (18.4)%  |
| Total average deposits  | 10,142,707       |          | 10,576,818  | (434,111)       | (4.1)%   |
| Total average liabilities   | 10,994,376       |          | 11,350,408  | (356,032)       | (3.1)%   |
| Average noninterest-bearing deposits as a percent of total average deposits | 28.8 %           | D        | 33.9 %      | (510) bps       |          |
| Total average deposits as a percent of total average liabilities            | 92.3 %           | Ď        | 93.2 %      | (90) bps        |          |
|   | Nine Months Er   | ıded Sej | ptember 30, |                 |          |
|   | <br>2023         |          | 2022        | Change          | % Change |
| Average interest-earning assets   | \$<br>11,142,780 | \$       | 11,550,887  | \$<br>(408,107) | (3.5)%   |
| Average interest-bearing liabilities  | 7,748,218        |          | 7,611,314   | 136,904         | 1.8 %    |
| Average noninterest-bearing deposits  | 3,082,884        |          | 3,569,562   | (486,678)       | (13.6)%  |
| Total average deposits  | 9,969,161        |          | 10,566,668  | (597,507)       | (5.7)%   |
| Total average liabilities   | 11,029,374       |          | 11,328,171  | (298,797)       | (2.6)%   |
| Average noninterest-bearing deposits as a percent of total average deposits | 30.9 %           |          | 33.8 %      | (290) bps       |          |

90.4 %

93.3 %

(290) bps

Changes in net interest income and net interest margin are summarized as follows for the periods presented (dollars in thousands):

|   | Three Months E | nded Sej | ptember 30, |        |          |          |
|---|----------------|----------|-------------|--------|----------|----------|
|   | <br>2023 2022  |          |             | Change | % Change |          |
| Net interest income   |                |          |             |        |          |          |
| Interest income, on a tax-equivalent basis <sup>1</sup>     | \$<br>123,222  | \$       | 95,958      | \$     | 27,264   | 28.4 %   |
| Interest expense  | (44,878)       |          | (9,110)     |        | (35,768) | (392.6)% |
| Net interest income, on a tax-equivalent basis <sup>1</sup> | \$<br>78,344   | \$       | 86,848      | \$     | (8,504)  | (9.8)%   |
| Net interest margin <sup>1, 2</sup>                         | 2.80 %         | •        | 3.00 %      |        | (20) bps |          |
|   | Nine Months En | ded Sep  | tember 30,  |        |          |          |
|   | <br>2023       |          | 2022        |        | Change   | % Change |
| Not interest income   |                |          |             |        |          |          |

|   | 2023          | 2022          | •  | Change   | % Change |
|---|---------------|---------------|----|----------|----------|
| Net interest income   |               |               |    |          |          |
| Interest income, on a tax-equivalent basis <sup>1</sup>     | \$<br>352,345 | \$<br>255,737 | \$ | 96,608   | 37.8 %   |
| Interest expense  | (108,355)     | (21,813)      |    | (86,542) | (396.7)% |
| Net interest income, on a tax-equivalent basis <sup>1</sup> | \$<br>243,990 | \$<br>233,924 | \$ | 10,066   | 4.3 %    |
|   |               |               |    |          |          |
| Net interest margin <sup>1, 2</sup>                         | 2.93 %        | 2.71 %        |    | 22 bps   |          |

<sup>1.</sup> Assuming a federal income tax rate of 21.0%. For a reconciliation of non-GAAP measures to the most directly comparable GAAP financial measures, see "Item 2. Management's Discussion and Analysis—Non-GAAP Financial Information" included in this Quarterly Report.

The FOMC raised rates by 25 basis points during the third quarter of 2023, and by a total of 525 basis points since the onset of the current FOMC tightening cycle that began in the first quarter of 2022. Rising rates initially have a positive impact on net interest margin, as assets, in particular commercial loans, reprice more quickly and to a greater extent than liabilities. As deposit and funding costs increase in response to the tightening rate cycle, and we experience deposit migration into higher cost offerings and funding alternatives, some of the net interest margin expansion is reversed.

Net interest spread represents the difference between the average rate earned on earning assets and the average rate paid on interest-bearing liabilities, and is presented in the table below for the periods indicated:

|                                  | Three Months Ende | ed September 30, | Nine Months Ende | ed September 30, |  |
|----------------------------------|-------------------|------------------|------------------|------------------|--|
|                                  | 2023              | 2022             | 2023             | 2022             |  |
| Net interest spread <sup>1</sup> | 2.13 %            | 2.83 %           | 2.36 %           | 2.58 %           |  |

<sup>1.</sup> Calculated on a tax-equivalent basis

The net interest margin discussion above is based upon the results and average balances for the three and nine months ended September 30, 2023, and 2022. Annualized net interest margins for the quarterly periods indicated were as follows:

|                | 2023   | 2022   |
|----------------|--------|--------|
| First Quarter  | 3.13 % | 2.45 % |
| Second Quarter | 2.86 % | 2.68 % |
| Third Quarter  | 2.80 % | 3.00 % |
| Fourth Quarter |        | 3.24 % |

Management attempts to mitigate the effects of an unpredictable interest-rate environment through effective portfolio management, prudent loan underwriting and pricing discipline, and operational efficiencies. For a description of accounting policies underlying the recognition of interest income and expense, refer to the <u>Notes to Consolidated Financial Statements</u> in <u>Busey's 2022 Annual Report</u>.

<sup>2.</sup> Net interest income expressed as a percentage of average earning assets, stated on a tax-equivalent basis.

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# Noninterest Income

Changes in noninterest income are summarized as follows for the periods presented ( $dollars\ in\ thousands$ ):

|   | Three Months En | ıded | September 30, |             |           |
|---|-----------------|------|---------------|-------------|-----------|
|   | 2023            |      | 2022          | Change      | % Change  |
| Noninterest income  |                 |      |               |             |           |
| Wealth management and payment technology income:              |                 |      |               |             |           |
| Wealth management fees  | \$<br>14,235    | \$   | 12,508        | \$<br>1,727 | 13.8 %    |
| Payment technology solutions                                  | 5,226           |      | 5,080         | 146         | 2.9 %     |
| Combined, wealth management fees and payment technology       |                 |      |               |             |           |
| solutions   | 19,461          |      | 17,588        | 1,873       | 10.6 %    |
|   |                 |      |               |             |           |
| Fees for customer services                                    | 7,502           |      | 7,627         | (125)       | (1.6)%    |
| Mortgage revenue  | 311             |      | 438           | (127)       | (29.0)%   |
| Income on bank owned life insurance                           | 1,001           |      | 958           | 43          | 4.5 %     |
|   |                 |      |               |             |           |
| Securities income:  |                 |      |               |             |           |
| Realized net gains (losses) on securities                     | (33)            |      | (74)          | 41          | 55.4 %    |
| Unrealized net gains (losses) recognized on equity securities | (252)           |      | 78            | (330)       | (423.1)%  |
| Net securities gains (losses)                                 | (285)           |      | 4             | (289)       | (7225.0)% |
|   |                 |      |               |             |           |
| Other income  | 3,018           |      | 4,318         | (1,300)     | (30.1)%   |
| Total noninterest income                                      | \$<br>31,008    | \$   | 30,933        | \$<br>75    | 0.2 %     |

|   | Nine Months End  | ded S | September 30, |               |          |
|---|------------------|-------|---------------|---------------|----------|
|   | 2023             |       | 2022          | Change        | % Change |
| Noninterest income  |                  |       |               |               |          |
| Wealth management and payment technology solutions income:        |                  |       |               |               |          |
| Wealth management fees  | \$<br>43,594     | \$    | 42,422        | \$<br>1,172   | 2.8 %    |
| Payment technology solutions                                      | 15,772           |       | 15,045        | 727           | 4.8 %    |
| Combined, wealth management fees and payment technology solutions | 59,366           |       | 57,467        | 1,899         | 3.3 %    |
| Fees for customer services  | 21,560           |       | 26,122        | (4,562)       | (17.5)%  |
| Mortgage revenue  | 871              |       | 1,697         | (826)         | (48.7)%  |
| Income on bank owned life insurance                               | 3,682            |       | 2,716         | 966           | 35.6 %   |
| Securities income:  |                  |       |               |               |          |
| Realized net gains (losses) on securities                         | (207)            |       | 52            | (259)         | (498.1)% |
| Unrealized net gains (losses) recognized on equity securities     | (2,753)          |       | (2,376)       | (377)         | (15.9)%  |
| Net securities gains (losses)                                     | (2,960)          |       | (2,324)       | (636)         | (27.4)%  |
| Other income  | 8,349            |       | 12,046        | (3,697)       | (30.7)%  |
| Total noninterest income  | \$<br>90,868     | \$    | 97,724        | \$<br>(6,856) | (7.0)%   |
| Assets under care as of period end                                | \$<br>11,547,697 | \$    | 10,748,756    | \$<br>798,941 | 7.4 %    |

Total noninterest income was \$31.0 million for the three months ended September 30, 2023, an increase of 0.2% from the comparable period in 2022, and was \$90.9 million for the nine months ended September 30, 2023, a decrease of 7.0% from the comparable period in 2022. Combined, revenues from wealth management fees and payment technology solutions represented 62.8% and 65.3% of Busey's noninterest income for the three and nine months ended September 30, 2023, respectively, providing a complement to spread-based revenue from traditional banking activities. On a combined basis, revenue from these two critical operating areas was \$19.5 million for the three months ended September 30, 2023, a 10.6% increase from the comparable period in 2022, and was \$59.4 million for the nine months ended September 30, 2023, a 3.3% increase from the comparable period in 2022.

Wealth management fees were \$14.2 million for the three months ended September 30, 2023, a 13.8% increase from the comparable period in 2022, and were \$43.6 million for the nine months ended September 30, 2023, a 2.8% increase from the comparable period for 2022. Busey's Wealth Management division ended the third quarter of 2023 with \$11.5 billion in assets under care, an increase of 7.4% compared to the balance on September 30, 2022. Our portfolio management team continues to produce solid results in the face of volatile markets.

Payment technology solutions revenue relates to our payment processing company, FirsTech. Payment technology solutions revenue was \$5.2 million for the three months ended September 30, 2023, a 2.9% increase from the comparable period in 2022, and was \$15.8 million for the nine months ended September 30, 2023, a 4.8% increase from the comparable period in 2022. Increased merchant processing, lockbox processing, and online bill payment income drove the increases, which were partially offset by reductions in agent and programming income.

Fees for customer services were \$7.5 million for the three months ended September 30, 2023, a 1.6% decrease from the comparable period in 2022, and were \$21.6 million for the nine months ended September 30, 2023, a 17.5% decrease from the comparable period in 2022. Beginning on July 1, 2022, we became subject to the Durbin Amendment of the Dodd-Frank Act. The Durbin Amendment required the Federal Reserve to establish a maximum permissible interchange fee for many types of debit transactions, which resulted in a reduction in fee income. Year-over-year declines are attributable primarily to the impact of the Durbin Amendment and modifications implemented to overdraft and non-sufficient funds fee structures.

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Mortgage revenue was \$0.3 million for the three months ended September 30, 2023, a 29.0% decrease from the comparable period in 2022, and was \$0.9 million for the nine months ended September 30, 2023, a 48.7% decrease from the comparable period in 2022. Decreases primarily resulted from declines in mortgage origination and sold-loan mortgage volume. General economic conditions and interest rate volatility may impact fees in future quarters.

Income on bank owned life insurance was \$1.0 million for the three months ended September 30, 2023, a 4.5% increase from the comparable period in 2022, and was \$3.7 million for the nine months ended September 30, 2023, a 35.6% increase from the comparable period in 2022. Year to date increases resulted from \$0.8 million earnings on death proceeds and a \$0.2 million increase in the cash surrender value of the insurance policies.

Net securities losses were \$0.3 million for the three months ended September 30, 2023, compared to an insignificant amount of net securities gains during the three months ended September 30, 2023, were comprised primarily of unrealized net losses recognized on equity securities. Net securities losses were \$3.0 million for the nine months ended September 30, 2023, a 27.4% increase from the comparable period in 2022, and were comprised of \$0.2 million of realized net losses on securities and \$2.8 million of unrealized net losses recognized on equity securities.

Other income was \$3.0 million for the three months ended September 30, 2023, a 30.1% decrease from the comparable period in 2022, and was \$8.3 million for the nine months ended September 30, 2023, a 30.7% decrease from the comparable period in 2022. Primary drivers of the fluctuation in other income during the three and nine months ended September 30, 2023, included lower income recognized on venture capital investments, reduced gains on commercial loan sales, and declines in swap origination fees, partially offset by increased dividend income on FHLB stock. In addition, gains on fixed asset disposals were lower for the nine months ended September 30, 2023.

### Noninterest Expense

Interchange expense

Total noninterest expense

Effective income tax rate

Adjusted efficiency ratio<sup>1</sup>

FDIC insurance

Other expense

Income taxes

Efficiency ratio<sup>1</sup>

Changes in noninterest expense are summarized as follows for the periods presented (dollars in thousands):

2023 2022 Change % Change Noninterest expense Salaries, wages, and employee benefits \$ 39,677 \$ 39,762 \$ (85)(0.2)% Data processing 5,930 5,447 483 8.9 % Premises expenses: 4,705 Net occupancy expense of premises 4,594 (111)(2.4)%1,799 Furniture and equipment expenses 1,638 (161)(8.9)%Combined, net occupancy expense of premises and furniture and equipment expenses 6,232 6,504 (272)(4.2)% Professional fees 1,542 1,579 (2.3)% (37)Amortization of intangible assets 2,555 2,871 (316)(11.0)%

1,786

1,475

11,748

70,945

6,824

18.2 %

62.4 %

62.3 %

\$

\$

\$

\$

1,574

12,117

70,736

8,477

19.2 %

57.6 %

56.8 %

882

\$

\$

212

593

(369)

209

(1,653)

(100) bps

480 bps

550 bps

13.5 %

67.2 %

(3.0)%

0.3 %

(19.5)%

Three Months Ended September 30,

The efficiency ratio and adjusted efficiency ratio are non-GAAP financial measures. For a reconciliation of non-GAAP measures to the most directly comparable financial GAAP measures, see "<u>Item 2. Management's Discussion and Analysis—Non-GAAP Financial Information</u>" included in this Quarterly Report.

|  | Nine Months En | ded Se | ptember 30, |        |          |          |  |
|--|----------------|--------|-------------|--------|----------|----------|--|
|  | 2023           |        | 2022        | Change |          | % Change |  |
| Noninterest expense  |                |        |             |        |          |          |  |
| Salaries, wages, and employee benefits   | \$<br>119,867  | \$     | 117,226     | \$     | 2,641    | 2.3 %    |  |
| Data processing  | 17,472         |        | 15,800      |        | 1,672    | 10.6 %   |  |
| Premises expenses:   |                |        |             |        |          |          |  |
| Net occupancy expense of premises  | 13,896         |        | 14,492      |        | (596)    | (4.1)%   |  |
| Furniture and equipment expenses   | 5,065          |        | 5,874       |        | (809)    | (13.8)%  |  |
| Combined, net occupancy expense of premises and furniture and equipment expenses | 18,961         |        | 20,366      |        | (1,405)  | (6.9)%   |  |
|  |                |        |             |        |          |          |  |
| Professional fees  | 4,573          |        | 4,693       |        | (120)    | (2.6)%   |  |
| Amortization of intangible assets  | 7,953          |        | 8,833       |        | (880)    | (10.0)%  |  |
| Interchange expense  | 5,509          |        | 4,606       |        | 903      | 19.6 %   |  |
| FDIC insurance   | 4,483          |        | 3,108       |        | 1,375    | 44.2 %   |  |
| Other expense  | 31,735         |        | 35,572      |        | (3,837)  | (10.8)%  |  |
| Total noninterest expense  | \$<br>210,553  | \$     | 210,204     | \$     | 349      | 0.2 %    |  |
| Income taxes   | \$<br>23,873   | \$     | 22,121      | \$     | 1,752    | 7.9 %    |  |
| Effective income tax rate  | 19.8 %         |        | 19.1 %      |        | 70 bps   |          |  |
| Efficiency ratio <sup>1</sup>  | 60.0 %         |        | 60.3 %      |        | (30) bps |          |  |
| Adjusted efficiency ratio <sup>1</sup>   | 60.0 %         |        | 59.7 %      |        | 30 bps   |          |  |
| Full-time equivalent associates as of period-end                                 | 1,484          |        | 1,513       |        | (29)     | (1.9)%   |  |

<sup>1.</sup> The efficiency ratio and adjusted efficiency ratio are non-GAAP financial measures. For a reconciliation of non-GAAP measures to the most directly comparable financial GAAP measures, see "Item 2. Management's Discussion and Analysis—Non-GAAP Financial Information" included in this Quarterly Report.

Total noninterest expense was \$70.9 million for the three months ended September 30, 2023, a 0.3% increase from the comparable period in 2022, and was \$210.6 million for the nine months ended September 30, 2023, a 0.2% increase from the comparable period in 2022. During a time of decades-high inflation, we have effectively managed our noninterest expense, and have been purposeful in our efforts to rationalize our expense base given our economic outlook and our view on the future of banking.

Salaries, wages, and employee benefits were \$39.7 million for the three months ended September 30, 2023, a 0.2% decrease from the comparable period in 2022, and were \$119.9 million for the nine months ended September 30, 2023, a 2.3% increase from the comparable period in 2022. Our total associate base consisted of 1,484 full-time equivalents as of September 30, 2023, compared to 1,513 at September 30, 2022. Current trends continue to reflect a competitive labor market, maintaining pressure on costs related to attracting and maintaining our skilled workforce.

Data processing expense was \$5.9 million for the three months ended September 30, 2023, a 8.9% increase from the comparable period in 2022, and was \$17.5 million for the nine months ended September 30, 2023, a 10.6% increase from the comparable period in 2022. Increases were primarily attributable to Company-wide investments in technology enhancements, as well as inflation-driven price increases.

Combined, net occupancy expense of premises and furniture and equipment expense totaled \$6.2 million for the three months ended September 30, 2023, a 4.2% decrease from the comparable period in 2022, and \$19.0 million for the nine months ended September 30, 2023, a 6.9% decrease from the comparable period in 2022. Decreases were primarily attributable to declines in depreciation expense, lease costs, and taxes.

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Professional fees were \$1.5 million for the three months ended September 30, 2023, a 2.3% decrease from the comparable period in 2022. The decrease was primarily attributable to reduced consulting fees during the quarter, partially offset by increased legal and payroll service fees. Professional fees were \$4.6 million for the nine months ended September 30, 2023, a 2.6% decrease from the comparable period in 2022. The decrease was primarily attributable to a recapture of legal expenses related to the payoff of a large classified asset in the second quarter of 2023, partially offset by increases in payroll service and audit fees.

Amortization of intangible assets was \$2.6 million for the three months ended September 30, 2023, an 11.0% decrease from the comparable period in 2022, and \$8.0 million for the nine months ended September 30, 2023, a 10.0% decrease from the comparable period for 2022, due to the use of an accelerated amortization methodology.

Interchange expense was \$1.8 million for the three months ended September 30, 2023, a 13.5% increase from the comparable period in 2022, and was \$5.5 million for the nine months ended September 30, 2023, a 19.6% increase from the comparable period in 2022. Fluctuations in interchange expense were primarily the result of increased payment and volume activity at FirsTech.

FDIC insurance expense was \$1.5 million for the three months ended September 30, 2023, a 67.2% increase from the comparable period in 2022, and \$4.5 million for the nine months ended September 30, 2023, a 44.2% increase from the comparable period in 2022. Increases were the result of an FDIC final rule to increase the initial base deposit insurance assessment rate applicable to all depository institutions by two basis points beginning in 2023.

Other expense was \$11.7 million for the three months ended September 30, 2023, a 3.0% decrease from the comparable period in 2022, and was \$31.7 million for the nine months ended September 30, 2023, a 10.8% decrease from the comparable period in 2022. Decreases were across multiple expense categories as a result of expense discipline.

The efficiency ratio<sup>2</sup>, which is a measure commonly used by management and the banking industry, measures the amount of expense incurred to generate a dollar of revenue. Our efficiency ratio was 62.4% for the three months ended September 30, 2023, compared to 57.6% for the same period in 2022, and was 60.0% for the nine months ended September 30, 2023, compared to 60.3% for the same period in 2022.

Our adjusted efficiency ratio<sup>2</sup> was 62.3% for the three months ended September 30, 2023, compared to 56.8% for the same period in 2022, and was 60.0% for the nine months ended September 30, 2023, compared to 59.7% for the same period in 2022.

#### **Taxes**

Effective income tax rates of 18.2% and 19.8% for the three and nine months ended September 30, 2023, respectively, were lower than the combined federal and state statutory rate of approximately 28.0% due to tax exempt interest income, such as municipal bond interest and bank owned life insurance income, and investments in various tax credits. We continue to monitor evolving federal and state tax legislation and its potential impact on operations on an ongoing basis. As of September 30, 2023, we were not under examination by any tax authority; however, we have received an inquiry from the State of Illinois regarding our prior franchise tax filings. In the event the Company is required to amend our prior franchise tax filings, we could incur additional expenses.

<sup>&</sup>lt;sup>2</sup> The efficiency ratio and adjusted efficiency ratio are non-GAAP financial measures. For a reconciliation of non-GAAP measures to the most directly comparable GAAP financial measures, see "<u>Item 2. Management's Discussion and Analysis—Non-GAAP Financial Information</u>" included in this Quarterly Report.

#### FINANCIAL CONDITION

#### **Balance Sheet**

Changes in significant items included in our Consolidated Balance Sheets (Unaudited) are summarized as follows as of each of the dates indicated (dollars in thousands):

|   | As                        | s of |                      |                 |          |
|---|---------------------------|------|----------------------|-----------------|----------|
|   | <br>September 30,<br>2023 |      | December 31,<br>2022 | Change          | % Change |
| Assets  |                           |      |                      |                 |          |
| Debt securities available for sale                    | \$<br>2,182,841           | \$   | 2,461,393            | \$<br>(278,552) | (11.3)%  |
| Debt securities held to maturity                      | 882,614                   |      | 918,312              | (35,698)        | (3.9)%   |
| Portfolio loans, net of ACL                           | 7,764,450                 |      | 7,634,094            | 130,356         | 1.7 %    |
| Total assets  | \$<br>12,258,250          | \$   | 12,336,677           | \$<br>(78,427)  | (0.6)%   |
|   |                           |      |                      |                 |          |
| Liabilities   |                           |      |                      |                 |          |
| Deposits:   |                           |      |                      |                 |          |
| Noninterest-bearing                                   | \$<br>2,918,574           | \$   | 3,393,666            | \$<br>(475,092) | (14.0)%  |
| Interest-bearing                                      | 7,413,788                 |      | 6,677,614            | 736,174         | 11.0 %   |
| Total deposits  | 10,332,362                |      | 10,071,280           | 261,082         | 2.6 %    |
| Securities sold under agreements to repurchase        | 183,702                   |      | 229,806              | (46,104)        | (20.1)%  |
| Short-term borrowings                                 | 12,000                    |      | 351,054              | (339,054)       | (96.6)%  |
| Subordinated notes, net of unamortized issuance costs | 222,666                   |      | 222,038              | 628             | 0.3 %    |
| Total liabilities                                     | \$<br>11,068,092          | \$   | 11,190,700           | \$<br>(122,608) | (1.1)%   |
|   |                           |      |                      |                 |          |
| Stockholders' equity                                  | \$<br>1,190,158           | \$   | 1,145,977            | \$<br>44,181    | 3.9 %    |

### Portfolio Loans

We believe that making sound and profitable loans is a necessary and desirable means of employing funds available for investment. Busey maintains lending policies and procedures designed to focus lending efforts on the types, locations, and duration of loans most appropriate for its business model and markets. While not specifically limited, we attempt to focus our lending on short to intermediate-term (0-10 years) loans in geographic areas within 125 miles of our lending offices. Loans originated outside of these areas are generally to existing customers of Busey Bank. We attempt to utilize government-assisted lending programs, such as the SBA and U.S. Department of Agriculture lending programs, when prudent. Generally, loans are collateralized by assets, primarily real estate, and guaranteed by individuals. Loans are expected to be repaid primarily from cash flows of the borrowers or from proceeds from the sale of selected assets of the borrowers.

Management reviews and approves Busey Bank's lending policies and procedures on a regular basis. Management routinely (at least quarterly) reviews the ACL in conjunction with reports related to loan production, loan quality, concentrations of credit, loan delinquencies, non-performing loans, and potential problem loans. Our underwriting standards are designed to encourage relationship banking rather than transactional banking. Relationship banking implies a primary banking relationship with the borrower that includes, at a minimum, an active deposit banking relationship in addition to the lending relationship. Significant underwriting factors, in addition to location, duration, a sound and profitable cash flow basis, and the borrower's character, include the quality of the borrower's financial history, the liquidity of the underlying collateral, and the reliability of the valuation of the underlying collateral.

Busey Bank maintains a well-diversified loan portfolio and, as a matter of policy and practice, limits concentration exposure in any particular loan segment.

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At no time is a borrower's total borrowing relationship permitted to exceed Busey Bank's regulatory lending limit. We generally limit such relationships to amounts substantially less than the regulatory limit. Loans to related parties, including executive officers and directors of First Busey Corporation and its subsidiaries, are reviewed for compliance with regulatory guidelines.

Busey maintains an independent loan review department that reviews loans for compliance with our loan policy on a periodic basis. In addition, the loan review department reviews risk assessments made by our credit department, lenders, and loan committees. Results of these reviews are presented to management and the audit committee at least quarterly.

Busey Bank's lending activities can be summarized into two primary categories: commercial and retail. Lending is further classified into five primary areas: commercial loans, commercial real estate loans, real estate construction loans, retail real estate loans, and retail other loans. A description of each of the five primary areas can be found in <a href="Busey's 2022 Annual Report">Busey's 2022 Annual Report</a>. A significant majority of our portfolio lending activity occurs in the Illinois and Missouri markets, with the remainder in the Florida and Indiana markets.

Geographic distributions of portfolio loans, based on originations, by category and class were as follows (dollars in thousands):

|                             |    |           |                 | S  | eptember 30, 2023 |               |                 |
|-----------------------------|----|-----------|-----------------|----|-------------------|---------------|-----------------|
|                             |    | Illinois  | Missouri        |    | Florida           | Indiana       | Total           |
| Commercial loans            |    |           | _               |    |                   |               |                 |
| Commercial                  | \$ | 1,486,278 | \$<br>384,978   | \$ | 26,368            | \$<br>45,825  | \$<br>1,943,449 |
| Commercial real estate      |    | 2,269,230 | 692,680         |    | 222,827           | 169,016       | 3,353,753       |
| Real estate construction    |    | 318,865   | 90,541          |    | 59,477            | 58,715        | 527,598         |
| Total commercial loans      |    | 4,074,373 | 1,168,199       |    | 308,672           | 273,556       | <br>5,824,800   |
| Retail loans                |    |           | _               |    |                   | _             | _               |
| Retail real estate          |    | 1,278,795 | 228,397         |    | 128,646           | 79,607        | 1,715,445       |
| Retail other                |    | 311,326   | 1,877           |    | 1,367             | 1,345         | 315,915         |
| Total retail loans          |    | 1,590,121 | 230,274         |    | 130,013           | 80,952        | <br>2,031,360   |
| Total portfolio loans       | \$ | 5,664,494 | \$<br>1,398,473 | \$ | 438,685           | \$<br>354,508 | \$<br>7,856,160 |
| ACL                         | -  |           |                 |    |                   |               | (91,710)        |
| Portfolio loans, net of ACL |    |           |                 |    |                   |               | \$<br>7,764,450 |

|                             | December 31, 2022 |    |           |    |         |    |         |    |           |
|-----------------------------|-------------------|----|-----------|----|---------|----|---------|----|-----------|
|                             | Illinois          |    | Missouri  |    | Florida |    | Indiana |    | Total     |
| Commercial loans            |                   |    |           |    |         |    |         |    |           |
| Commercial                  | \$<br>1,401,165   | \$ | 466,904   | \$ | 52,925  | \$ | 53,160  | \$ | 1,974,154 |
| Commercial real estate      | 2,180,767         |    | 680,532   |    | 220,939 |    | 179,635 |    | 3,261,873 |
| Real estate construction    | 326,154           |    | 131,782   |    | 31,212  |    | 41,321  |    | 530,469   |
| Total commercial loans      | 3,908,086         |    | 1,279,218 |    | 305,076 |    | 274,116 |    | 5,766,496 |
| Retail loans                |                   |    |           |    |         |    |         |    |           |
| Retail real estate          | 1,253,069         |    | 210,048   |    | 122,397 |    | 71,568  |    | 1,657,082 |
| Retail other                | 296,719           |    | 2,565     |    | 1,788   |    | 1,052   |    | 302,124   |
| Total retail loans          | 1,549,788         |    | 212,613   |    | 124,185 |    | 72,620  |    | 1,959,206 |
| Total portfolio loans       | \$<br>5,457,874   | \$ | 1,491,831 | \$ | 429,261 | \$ | 346,736 | \$ | 7,725,702 |
| ACL                         |                   |    |           |    |         |    |         |    | (91,608)  |
| Portfolio loans, net of ACL |                   |    |           |    |         |    |         | \$ | 7,634,094 |

Busey generated \$130.5 million, or 1.7%, in net loan growth during the nine months ended September 30, 2023. Reported loan growth figures over that period have been dampened by a \$146.6 million decline in line utilization, consistent with trends seen across the industry, as well as a \$47.5 million reduction in classified assets achieved by Busey over the same period. Changes in portfolio loan balances were as follows (dollars in thousands):

|                             | As                    | of |                      |             |          |
|-----------------------------|-----------------------|----|----------------------|-------------|----------|
|                             | September 30,<br>2023 |    | December 31,<br>2022 | Change      | % Change |
| Commercial loans            |                       |    |                      |             |          |
| Commercial                  | \$<br>1,943,449       | \$ | 1,974,154            | \$ (30,705) | (1.6)%   |
| Commercial real estate      | 3,353,753             |    | 3,261,873            | 91,880      | 2.8 %    |
| Real estate construction    | 527,598               |    | 530,469              | (2,871)     | (0.5)%   |
| Total commercial loans      | 5,824,800             |    | 5,766,496            | 58,304      | 1.0 %    |
| Retail loans                |                       |    |                      |             |          |
| Retail real estate          | 1,715,445             |    | 1,657,082            | 58,363      | 3.5 %    |
| Retail other                | 315,915               |    | 302,124              | 13,791      | 4.6 %    |
| Total retail loans          | <br>2,031,360         |    | 1,959,206            | 72,154      | 3.7 %    |
| Total portfolio loans       | 7,856,160             |    | 7,725,702            | 130,458     | 1.7 %    |
| ACL                         | (91,710)              |    | (91,608)             | (102)       | (0.1)%   |
| Portfolio loans, net of ACL | \$<br>7,764,450       | \$ | 7,634,094            | \$ 130,356  | 1.7 %    |

Excluding the amortized cost of PPP loans, changes in commercial loan balances were as follows (dollars in thousands):

|   | As of |                       |    |                      |    |        |          |
|---|-------|-----------------------|----|----------------------|----|--------|----------|
|   |       | September 30,<br>2023 |    | December 31,<br>2022 |    | Change | % Change |
| Total commercial loans                        | \$    | 5,824,800             | \$ | 5,766,496            | \$ | 58,304 | 1.0 %    |
| Less: PPP loans amortized cost                |       | (598)                 |    | (845)                |    | 247    | 29.2 %   |
| Commercial loan balances, excluding PPP loans | \$    | 5,824,202             | \$ | 5,765,651            | \$ | 58,551 | 1.0 %    |

As has been our practice, we remain steadfast in our conservative approach to underwriting and disciplined approach to pricing, particularly given our outlook for the economy in the coming quarters. This posture will continue to impact loan growth, which we expect to remain modest over the next several quarters.

## Allowance and Provision for Credit Losses

The ACL is a significant estimate in our unaudited consolidated financial statements, affecting both earnings and capital. The methodology adopted influences, and is influenced by, Busey Bank's overall credit risk management processes. The ACL is recorded in accordance with GAAP to provide an adequate reserve for expected credit losses that is reflective of management's best estimate of what is expected to be collected. Estimates of credit losses are based on a careful consideration of all significant factors affecting collectability as of the evaluation date. The ACL is established through the provision for credit loss expense charged to income. Provision expenses were recorded as follows for each of the periods indicated (dollars in thousands):

|                             | Three Mor | Three Months Ended September 30, |       |          | Nine Months Ended September 30, |       |  |
|-----------------------------|-----------|----------------------------------|-------|----------|---------------------------------|-------|--|
|                             | 2023      |                                  | 2022  | 2023     |                                 | 2022  |  |
| Provision for credit losses | \$        | 364 \$                           | 2,364 | \$ 1,944 | \$                              | 3,764 |  |

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The ACL and the ratio of ACL to portfolio loan balances is presented below by loan category and class, as of each of the dates indicated (dollars in thousands):

|   |                          |    |                 | As o | f September 30, 202 | 23                                 |    |                 | As | of December 31, 2022 |                                    |
|---|--------------------------|----|-----------------|------|---------------------|------------------------------------|----|-----------------|----|----------------------|------------------------------------|
|   |                          | F  | Portfolio Loans |      | ACL                 | Ratio of ACL to<br>Portfolio Loans |    | Portfolio Loans |    | ACL                  | Ratio of ACL to<br>Portfolio Loans |
|   | Commercial               |    |                 |      |                     |                                    |    |                 |    |                      |                                    |
|   | Commercial               | \$ | 1,943,449       | \$   | 22,633              | 1.16 %                             | \$ | 1,974,154       | \$ | 23,860               | 1.21 %                             |
|   | Commercial real estate   |    | 3,353,753       |      | 34,691              | 1.03 %                             |    | 3,261,873       |    | 38,299               | 1.17 %                             |
|   | Real estate construction |    | 527,598         |      | 5,206               | 0.99 %                             |    | 530,469         |    | 6,457                | 1.22 %                             |
|   | Total commercial         |    | 5,824,800       |      | 62,530              | 1.07 %                             |    | 5,766,496       |    | 68,616               | 1.19 %                             |
| 1 | Retail                   |    |                 |      |                     |                                    |    |                 |    |                      |                                    |
|   | Retail real estate       |    | 1,715,445       |      | 25,333              | 1.48 %                             |    | 1,657,082       |    | 18,193               | 1.10 %                             |
|   | Retail other             |    | 315,915         |      | 3,847               | 1.22 %                             |    | 302,124         |    | 4,799                | 1.59 %                             |
|   | Total retail             |    | 2,031,360       |      | 29,180              | 1.44 %                             | _  | 1,959,206       |    | 22,992               | 1.17 %                             |
| , | Total                    | \$ | 7,856,160       | \$   | 91,710              | 1.17 %                             | \$ | 7,725,702       | \$ | 91,608               | 1.19 %                             |
|   |                          |    |                 |      |                     |                                    |    |                 |    |                      |                                    |

As of September 30, 2023, management believed the level of the ACL to be appropriate based upon the information available. However, additional losses may be identified in our loan portfolio as new information is obtained. The ongoing impacts of CECL will be dependent upon changes in economic conditions and forecasts, originated and acquired loan portfolio composition, prepayment speeds, credit performance trends, portfolio duration, and other factors.

#### Non-Performing Loans and Non-Performing Assets

Loans are considered past due if the required principal or interest payments have not been received as of the date such payments were due. Loans are placed on non-accrual status when, in management's opinion, the borrower may be unable to meet payment obligations as they become due, as well as when required by regulatory guidelines. Loans may be placed on non-accrual status regardless of whether or not such loans are considered past due. Loans are returned to accrual status when all principal and interest amounts contractually due are brought current and future payments are reasonably assured.

Typically, loans are secured by collateral. When a loan is classified as non-accrual and determined to be collateral dependent, it is appropriately reserved or charged down through the ACL to the fair value of our interest in the underlying collateral less estimated costs to sell. Our loan portfolio is collateralized primarily by real estate.

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The following table sets forth information concerning non-performing loans and performing restructured loans, as of each of the dates indicated *(dollars in thousands)*:

|  | As of |                       |    |                      |    |            |          |
|--|-------|-----------------------|----|----------------------|----|------------|----------|
|  |       | September 30,<br>2023 |    | December 31,<br>2022 | _  | Change     | % Change |
| Portfolio loans  | \$    | 7,856,160             | \$ | 7,725,702            | \$ | 130,458    | 1.7 %    |
| Loans 30 – 89 days past due  |       | 5,934                 |    | 6,548                |    | (614)      | (9.4)%   |
| Total assets   |       | 12,258,250            |    | 12,336,677           |    | (78,427)   | (0.6)%   |
| Non-performing assets  |       |                       |    |                      |    |            |          |
| Non-performing loans:  |       |                       |    |                      |    |            |          |
| Non-accrual loans  | \$    | 11,298                | \$ | 15,067               | \$ | (3,769)    | (25.0)%  |
| Loans 90+ days past due and still accruing                                     |       | 709                   |    | 673                  |    | 36         | 5.3 %    |
| Total non-performing loans   |       | 12,007                |    | 15,740               |    | (3,733)    | (23.7)%  |
| OREO and other repossessed assets  |       | 96                    |    | 850                  |    | (754)      | (88.7)%  |
| Total non-performing assets  |       | 12,103                |    | 16,590               |    | (4,487)    | (27.0)%  |
| Substandard (excludes 90+ days past due)                                       |       | 47,518                |    | 90,489               |    | (42,971)   | (47.5)%  |
| Classified assets  | \$    | 59,621                | \$ | 107,079              | \$ | (47,458)   | (44.3)%  |
| ACL  | \$    | 91,710                | \$ | 91,608               | \$ | 102        | 0.1 %    |
| Bank Tier 1 Capital  |       | 1,356,565             |    | 1,306,716            |    | 49,849     | 3.8 %    |
| Ratios   |       |                       |    |                      |    |            |          |
| ACL to portfolio loans   |       | 1.17 %                |    | 1.19 %               |    | (2) bps    |          |
| ACL to non-accrual loans   |       | 811.74 %              |    | 608.00 %             |    | 20,374 bps |          |
| ACL to non-performing loans  |       | 763.80 %              |    | 582.01 %             |    | 18,179 bps |          |
| ACL to non-performing assets   |       | 757.75 %              |    | 552.19 %             |    | 20,556 bps |          |
| Non-accrual loans to portfolio loans   |       | 0.14 %                |    | 0.20 %               |    | (6) bps    |          |
| Non-performing loans to portfolio loans  |       | 0.15 %                |    | 0.20 %               |    | (5) bps    |          |
| Non-performing assets to total assets  |       | 0.10 %                |    | 0.13 %               |    | (3) bps    |          |
| Non-performing assets to portfolio loans and OREO and other repossessed assets |       | 0.15 %                |    | 0.21 %               |    | (6) bps    |          |
| Classified assets to Bank Tier 1 Capital and ACL                               |       | 4.12 %                |    | 7.66 %               |    | (354) bps  |          |
|  |       |                       |    |                      |    |            |          |

Asset quality remains strong by both historical and current industry trends, and our operating mandate and focus have been on emphasizing credit quality over asset growth. Non-performing loan balances decreased by 23.7% to \$12.0 million as of September 30, 2023, compared to \$15.7 million as of December 31, 2022. We saw a 44.3% decline in classified assets from \$107.1 million as of December 31, 2022 to \$59.6 million as of September 30, 2023. Classified assets represented 4.1% of the Busey Bank's Tier 1 Capital and reserves at September 30, 2023, down from 7.7% at December 31, 2022. Continued disciplined credit management resulted in non-performing loans as a percentage of portfolio loans of 0.15% as of September 30, 2023, compared to 0.20% as of December 31, 2022. Meanwhile, non-performing assets declined to 0.10% of total assets at September 30, 2023, from 0.13% at December 31, 2022. Our allowance for credit losses provided 757.7% coverage of our non-performing assets at September 30, 2023, up from 552.2% at December 31, 2022.

Asset quality metrics remain dependent upon market-specific economic conditions, and specific measures may fluctuate from period to period. If economic conditions were to deteriorate, we would expect the credit quality of our loan portfolio to decline and loan defaults to increase.

#### Potential Problem Loans

Potential problem loans are loans classified as substandard which are not individually evaluated, non-accrual, or 90+ days past due, but where current information indicates that the borrower may not be able to comply with loan repayment terms. Management assesses the potential for loss on such loans and considers the effect of any potential loss in determining its provision for expected credit losses. Potential problem loans decreased to \$47.5 million as of September 30, 2023, compared to \$89.2 million as of December 31, 2022. Management continues to monitor these loans and anticipates that restructurings, guarantees, additional collateral, or other planned actions will result in full repayment of the debts. As of September 30, 2023, management identified no other loans that represent or result from trends or uncertainties which would be expected to materially impact future operating results, liquidity, or capital resources.

#### **COVID-19 Modifications**

To alleviate some of the financial hardships faced as a result of COVID-19, Busey offered a Financial Relief Program to qualifying customers. The program included options for short-term loan payment deferrals and certain fee waivers. We had no commercial or retail loans remaining in the program as of September 30, 2023. In comparison, we had eight payment deferred commercial loans totaling \$20.6 million that were on interest-only payment terms, and one payment deferred retail loans totaling \$0.1 million as of December 31, 2022.

#### **Deposits**

Total deposits increased by 2.6% to \$10.3 billion as of September 30, 2023, compared to \$10.1 billion as of December 31, 2022. Growth in our deposit base coupled with cash flows from our securities portfolio allows us to fund loan growth while limiting our reliance on higher cost wholesale funding alternatives. We focus on deepening our relationships with customers to maintain and protect our strong core deposit<sup>3</sup> franchise. As of September 30, 2023, our average customer tenure was 16.4 years for retail customers and 12.3 years for commercial customers. Core deposits include non-brokered transaction accounts, money market and savings deposit accounts, and time deposits of \$250,000 or less. Core deposits represented 96.6% of total deposits as of September 30, 2023, compared to 98.8% as of December 31, 2022.

#### Liquidity

Liquidity management is the process by which we ensure that adequate liquid funds are available to meet the present and future cash flow obligations arising in the daily operations of our business. These financial obligations consist of needs for funds to meet commitments to borrowers for extensions of credit, fund capital expenditures, honor withdrawals by customers, pay dividends to stockholders, and pay operating expenses. Our most liquid assets are cash and due from banks, interest-bearing bank deposits, and federal funds sold. Balances of these assets are dependent on our operating, investing, lending, and financing activities during any given period. Average liquid assets are summarized in the table below (dollars in thousands):

|  | Three Months Ended September 30, |         |        |         |    | Nine Months Ended September 30, |    |         |  |
|--|----------------------------------|---------|--------|---------|----|---------------------------------|----|---------|--|
|  |                                  | 2023    |        | 2022    |    | 2023                            |    | 2022    |  |
| Average liquid assets                                      | ·                                |         |        |         |    |                                 |    |         |  |
| Cash and due from banks                                    | \$                               | 119,874 | \$     | 123,480 | \$ | 117,977                         | \$ | 123,881 |  |
| Interest-bearing bank deposits                             |                                  | 132,856 |        | 207,917 |    | 119,393                         |    | 331,664 |  |
| Total average liquid assets                                | \$                               | 252,730 | \$     | 331,397 | \$ | 237,370                         | \$ | 455,545 |  |
|  |                                  |         |        |         |    |                                 |    |         |  |
| Average liquid assets as a percent of average total assets |                                  | 2.1 %   | ,<br>) | 2.6 %   | ó  | 1.9 %                           | )  | 3.6 %   |  |

<sup>&</sup>lt;sup>3</sup> Core deposits is a non-GAAP financial measure. For a reconciliation of non-GAAP measures to the most directly comparable GAAP financial measures, see "Item 2. Management's Discussion and Analysis—Non-GAAP Financial Information" included in this Quarterly Report.

Cash and unencumbered securities on our Consolidated Balance Sheets (Unaudited) are summarized as follows (dollars in thousands):

|  | As of                 |           |    |                      |  |
|--|-----------------------|-----------|----|----------------------|--|
|  | September 30,<br>2023 |           |    | December 31,<br>2022 |  |
| Cash and unencumbered securities                         |                       |           |    |                      |  |
| Total cash and cash equivalents                          | \$                    | 337,919   | \$ | 227,164              |  |
| Debt securities available for sale                       |                       | 2,182,841 |    | 2,461,393            |  |
| Debt securities available for sale pledged as collateral |                       | (621,740) |    | (746,675)            |  |
| Cash and unencumbered securities                         | \$                    | 1,899,020 | \$ | 1,941,882            |  |

Busey's primary sources of funds consist of deposits, investment maturities and sales, loan principal repayments, and capital funds. Additional liquidity is provided by the ability to borrow from the FHLB, the Federal Reserve, and our revolving credit facility, as summarized in the table below (dollars in thousands):

|   |    | As of                |                      |           |
|---|----|----------------------|----------------------|-----------|
|   | Se | eptember 30,<br>2023 | December 31,<br>2022 |           |
| Additional borrowing capacity available from: |    | _                    |                      |           |
| FHLB  | \$ | 1,785,012            | \$                   | 1,765,388 |
| Federal Reserve Bank                          |    | 710,198              |                      | 659,680   |
| Federal funds purchased                       |    | 482,500              |                      | 482,500   |
| Revolving credit facility                     |    | 40,000               |                      | 40,000    |
| Additional borrowing capacity                 | \$ | 3,017,710            | \$                   | 2,947,568 |
|   |    |                      |                      |           |

Further, the company could utilize brokered deposits as additional sources of liquidity, as needed.

As of September 30, 2023, management believed that adequate liquidity existed to meet all projected cash flow obligations. We seek to achieve a satisfactory degree of liquidity by actively managing both assets and liabilities. Asset management guides the proportion of liquid assets to total assets, while liability management monitors future funding requirements and prices liabilities accordingly.

#### **Off-Balance-Sheet Arrangements**

Busey Bank routinely enters into commitments to extend credit and standby letters of credit in the normal course of business to meet the financing needs of its customers. The balance of commitments to extend credit represents future cash requirements and some of these commitments may expire without being drawn upon.

The following table summarizes our outstanding commitments and reserves for unfunded commitments (dollars in thousands):

|  | As of |                       |    |                      |
|--|-------|-----------------------|----|----------------------|
|  |       | September 30,<br>2023 |    | December 31,<br>2022 |
| Outstanding loan commitments and standby letters of credit | \$    | 2,167,785             | \$ | 2,024,777            |
| Reserve for unfunded commitments                           |       | 6,244                 |    | 6,601                |

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The following table summarizes our provision for unfunded commitments expenses (releases) for the periods presented (dollars in thousands):

|  | 7  | Three Months Ended September 30, |    |       |    | Nine Months Ended September 30, |      |   |  |
|--|----|----------------------------------|----|-------|----|---------------------------------|------|---|--|
|  |    | 2023                             |    | 2022  | 20 | )23                             | 2022 | _ |  |
| Provision for unfunded commitments expense (release) | \$ | 13                               | \$ | (320) | \$ | (357) \$                        | 52   | 5 |  |

We anticipate we will have sufficient funds available to meet current loan commitments, including loan applications received and in process prior to the issuance of firm commitments.

#### **Capital Resources**

Our capital ratios are in excess of those required to be considered "well-capitalized" pursuant to applicable regulatory guidelines. The Federal Reserve Board uses capital adequacy guidelines in its examination and regulation of bank holding companies and their subsidiary banks. Risk-based capital ratios are established by allocating assets and certain off-balance-sheet commitments into risk-weighted categories. These balances are then multiplied by the factor appropriate for that risk-weighted category. In order to refrain from restrictions on dividends, equity repurchases, and discretionary bonus payments, banking institutions must maintain capital in excess of regulatory minimum capital requirements. The table below presents minimum capital ratios that include the capital conservation buffer in comparison to the capital ratios for First Busey and Busey Bank as of September 30, 2023:

|  | Minimum Capital                     | As of September | 30, 2023      |
|--|-------------------------------------|-----------------|---------------|
|  | Requirements with<br>Capital Buffer | First<br>Busey  | Busey<br>Bank |
| Common Equity Tier 1 Capital to Risk Weighted Assets | 7.00 %                              | 12.52 %         | 14.89 %       |
| Tier 1 Capital to Risk Weighted Assets               | 8.50 %                              | 13.33 %         | 14.89 %       |
| Total Capital to Risk Weighted Assets                | 10.50 %                             | 16.72 %         | 15.81 %       |
| Leverage Ratio of Tier 1 Capital to Average Assets   | 6.50 %                              | 10.08 %         | 11.26 %       |

For further discussion of capital resources and requirements, see "Note 7: Regulatory Capital."

## NON-GAAP FINANCIAL INFORMATION

This Quarterly Report contains certain financial information determined by methods other than in accordance with GAAP. Management uses these non-GAAP financial measures and non-GAAP ratios, together with the related GAAP financial measures, in analysis of Busey's performance and in making business decisions, as well as for comparison to Busey's peers. We believe the adjusted measures are useful for investors and management to understand the effects of certain non-core and non-recurring noninterest items and provide additional perspective on our performance over time.

Non-GAAP disclosures have inherent limitations and are not audited. They should not be considered in isolation or as a substitute for the results reported in accordance with GAAP, nor are they necessarily comparable to non-GAAP performance measures that may be presented by other companies. Tax effected numbers included in these non-GAAP disclosures are based on estimated statutory rates and effective rates as appropriate.

A listing of Busey's non-GAAP financial measures and ratios are shown in the table below, together with the related GAAP financial measures.

| <b>GAAP Financial Measures</b>                             | Related Non-GAAP Financial Measures                              | Related Non-GAAP Ratios                              |  |  |  |  |  |
|--|--|--|--|--|--|--|--|
| Net interest income<br>Total noninterest income            | Pre-provision net revenue  | Pre-provision net revenue to average assets          |  |  |  |  |  |
| Net security gains and losses<br>Total noninterest expense | Adjusted pre-provision net revenue                               | Adjusted pre-provision net revenue to average assets |  |  |  |  |  |
|  |  | Adjusted diluted earnings per share                  |  |  |  |  |  |
| Net income   | Adjusted net income  | Adjusted return on average assets                    |  |  |  |  |  |
|  |  | Adjusted return on average tangible common equity    |  |  |  |  |  |
| Avarage common aguity                                      | Average tangible common equity                                   | Return on average tangible common equity             |  |  |  |  |  |
| Average common equity                                      | Average taligible collinion equity                               | Adjusted return on average tangible common equity    |  |  |  |  |  |
| Not interest income  | Tax-equivalent net interest income                               | Net interest margin                                  |  |  |  |  |  |
| Net interest income  | Adjusted net interest income                                     | Adjusted net interest margin                         |  |  |  |  |  |
| Net interest income  |  | Efficiency ratio                                     |  |  |  |  |  |
| Total noninterest income                                   | Tax-equivalent revenue   | Adjusted efficiency ratio                            |  |  |  |  |  |
| Net security gains and losses                              |  | Adjusted core efficiency ratio                       |  |  |  |  |  |
| Total noninterest expense                                  | Non-interest expense excluding amortization of intangible assets | Efficiency ratio                                     |  |  |  |  |  |
| Amortization of intangible assets                          | Adjusted noninterest expense                                     | Adjusted efficiency ratio                            |  |  |  |  |  |
|  | Adjusted core expense  | Adjusted core efficiency ratio                       |  |  |  |  |  |
| Total noninterest expense                                  | Noninterest expense, excluding non-operating adjustments         |  |  |  |  |  |  |
| Total assets<br>Goodwill and other intangible assets, net  | Tangible assets  | Tangible common equity to tangible assets            |  |  |  |  |  |
| Total stockholders' equity                                 | Tangible common equity   | Tangible common equity to tangible assets            |  |  |  |  |  |
| Goodwill and other intangible assets, net                  | Tangible book value  | Tangible book value per common share                 |  |  |  |  |  |
| Portfolio loans  | Core loans   | Core loans to portfolio loans                        |  |  |  |  |  |
| FOLHORIO (OddiS  | Core loans   | Core loans to core deposits                          |  |  |  |  |  |
| Total deposits   | Care deposits  | Core deposits to total deposits                      |  |  |  |  |  |
| Total deposits   | Core deposits  | Core loans to core deposits                          |  |  |  |  |  |

A reconciliation of non-GAAP financial measures to what management believes to be the most directly comparable GAAP financial measures appears below.

## Pre-Provision Net Revenue, Adjusted Pre-Provision Net Revenue, Pre-Provision Net Revenue to Average Assets, and Adjusted Pre-Provision Net Revenue to Average Assets

|   |       | Three Months Ended September 30, |            |    |            |    | Nine Months Ended September 30, |          |            |  |
|---|-------|----------------------------------|------------|----|------------|----|---------------------------------|----------|------------|--|
|   |       |                                  | 2023       |    | 2022       |    | 2023                            |          | 2022       |  |
| PRE-PROVISION NET REVENUE   |       |                                  |            |    |            |    |                                 |          |            |  |
| Net interest income   |       | \$                               | 77,791     | \$ | 86,305     | \$ | 242,318                         | \$       | 232,289    |  |
| Total noninterest income  |       |                                  | 31,008     |    | 30,933     |    | 90,868                          |          | 97,724     |  |
| Net security (gains) losses   |       |                                  | 285        |    | (4)        |    | 2,960                           |          | 2,324      |  |
| Total noninterest expense   |       |                                  | (70,945)   |    | (70,736)   |    | (210,553)                       |          | (210,204)  |  |
| Pre-provision net revenue   |       |                                  | 38,139     |    | 46,498     |    | 125,593                         |          | 122,133    |  |
| Non-GAAP adjustments:   |       |                                  |            |    |            |    |                                 |          |            |  |
| Acquisition and other restructuring expenses                              |       |                                  | 79         |    | 957        |    | 91                              |          | 2,095      |  |
| Provision for unfunded commitments  |       |                                  | 13         |    | (320)      |    | (357)                           |          | 525        |  |
| Amortization of New Markets Tax Credits                                   |       |                                  | 2,260      |    | 1,665      |    | 6,740                           |          | 4,668      |  |
| Adjusted pre-provision net revenue  |       | \$                               | 40,491     | \$ | 48,800     | \$ | 132,067                         | \$       | 129,421    |  |
|   |       |                                  |            |    |            |    |                                 |          |            |  |
| Pre-provision net revenue, annualized                                     | [a]   | \$                               | 151,312    | \$ | 184,476    | \$ | 167,917                         | \$       | 163,291    |  |
| Adjusted pre-provision net revenue, annualized                            | [b]   |                                  | 160,644    |    | 193,609    |    | 176,573                         |          | 173,035    |  |
| Average total assets  | [c]   |                                  | 12,202,783 |    | 12,531,856 |    | 12,225,232                      |          | 12,547,816 |  |
| <b>Reported:</b> Pre-provision net revenue to average assets <sup>1</sup> | [a÷c] |                                  | 1.24 %     |    | 1.47 %     |    | 1.37 %                          | <b>/</b> | 1.30 %     |  |
| <b>Adjusted:</b> Pre-provision net revenue to average assets <sup>1</sup> | [b÷c] |                                  | 1.32 %     |    | 1.54 %     |    | 1.44 %                          |          | 1.38 %     |  |
| Annualized measure.   |       |                                  |            |    |            |    |                                 |          |            |  |

<sup>1.</sup> Annualized measure.

Adjusted Net Income, Adjusted Diluted Earnings Per Share, Adjusted Return on Average Assets, Average Tangible Common Equity, Return on Average Tangible Common Equity, and Adjusted Return on Average Tangible Common Equity

(dollars in thousands, except per share amounts)

|  |       | Three Months Er | ded S | eptember 30, | Nine Months Ended September 30, |    |            |
|--|-------|-----------------|-------|--------------|---------------------------------|----|------------|
|  |       | 2023            |       | 2022         | 2023                            |    | 2022       |
| NET INCOME ADJUSTED FOR NON-<br>OPERATING ITEMS                        |       |                 |       |              |                                 |    |            |
| Net income   | [a]   | \$<br>30,666    | \$    | 35,661       | \$<br>96,816                    | \$ | 93,924     |
| Non-GAAP adjustments:  |       |                 |       |              |                                 |    |            |
| Acquisition expenses:  |       |                 |       |              |                                 |    |            |
| Salaries, wages, and employee benefits                                 |       | _               |       | _            | _                               |    | 587        |
| Data processing  |       | _               |       | _            | _                               |    | 214        |
| Professional fees, occupancy, and other                                |       | 79              |       | 4            | 91                              |    | 242        |
| Other restructuring expenses:  |       |                 |       |              |                                 |    |            |
| Loss on leases or fixed asset impairment                               |       | _               |       | 877          | _                               |    | 976        |
| Professional fees, occupancy, and other                                |       | _               |       | 76           | _                               |    | 76         |
| Related tax benefit <sup>1</sup>                                       |       | (15)            |       | (183)        | (18)                            |    | (399)      |
| Adjusted net income  | [b]   | \$<br>30,730    | \$    | 36,435       | \$<br>96,889                    | \$ | 95,620     |
| DILUTED EARNINGS PER SHARE   |       |                 |       |              |                                 |    |            |
| Diluted average common shares outstanding                              | [c]   | 56,315,492      |       | 56,073,164   | 56,230,624                      |    | 56,123,756 |
| Reported: Diluted earnings per share                                   | [a÷c] | \$<br>0.54      | \$    | 0.64         | \$<br>1.72                      | \$ | 1.67       |
| Adjusted: Diluted earnings per share                                   | [b÷c] | \$<br>0.55      | \$    | 0.65         | \$<br>1.72                      | \$ | 1.70       |
| RETURN ON AVERAGE ASSETS   |       |                 |       |              |                                 |    |            |
| Net income, annualized   | [d]   | \$<br>121,664   | \$    | 141,481      | \$<br>129,443                   | \$ | 125,576    |
| Adjusted net income, annualized  | [e]   | 121,918         |       | 144,552      | 129,540                         |    | 127,844    |
| Average total assets   | [f]   | 12,202,783      |       | 12,531,856   | 12,225,232                      |    | 12,547,816 |
| <b>Reported:</b> Return on average assets <sup>2</sup>                 | [d÷f] | 1.00 %          |       | 1.13 %       | 1.06 %                          |    | 1.00 %     |
| <b>Adjusted:</b> Return on average assets <sup>2</sup>                 | [e÷f] | 1.00 %          |       | 1.15 %       | 1.06 %                          |    | 1.02 %     |
| RETURN ON AVERAGE TANGIBLE COMMON EQUITY                               | I     |                 |       |              |                                 |    |            |
| Average common equity  |       | \$<br>1,208,407 | \$    | 1,181,448    | \$<br>1,195,858                 | \$ | 1,219,645  |
| Average goodwill and other intangible assets, net                      |       | (358,025)       |       | (368,981)    | (360,654)                       |    | (371,873)  |
| Average tangible common equity   | [g]   | \$<br>850,382   | \$    | 812,467      | \$<br>835,204                   | \$ | 847,772    |
| <b>Reported:</b> Return on average tangible common equity <sup>2</sup> | [d÷g] | 14.31 %         |       | 17.41 %      | 15.50 %                         |    | 14.81 %    |
| <b>Adjusted:</b> Return on average tangible common equity <sup>2</sup> | [e÷g] | 14.34 %         |       | 17.79 %      | 15.51 %                         |    | 15.08 %    |

<sup>1.</sup> The year-to-date tax benefits were calculated by multiplying year-to-date acquisition expenses and other restructuring expenses by the effective tax rates for the year-to-date periods. The annual effective tax rates used in this calculation were 19.8% for the nine months ended September 30, 2023, and 19.1% for the nine months ended September 30, 2022. Quarterly tax benefits were calculated as the year-to-date amounts less the sum of amounts applied to previous quarters.

<sup>2.</sup> Annualized measure.

# Adjusted Net Interest Income and Adjusted Net Interest Margin

|   |       | Three Months E | ıded Se | ptember 30, | Nine Months Ended September 30, |            |    |            |
|---|-------|----------------|---------|-------------|---------------------------------|------------|----|------------|
|   |       | 2023           |         | 2022        |                                 | 2023       |    | 2022       |
| Net interest income   |       | \$<br>77,791   | \$      | 86,305      | \$                              | 242,318    | \$ | 232,289    |
| Non-GAAP adjustments:   |       |                |         |             |                                 |            |    |            |
| Tax-equivalent adjustment <sup>1</sup>                        |       | 553            |         | 543         |                                 | 1,672      |    | 1,635      |
| Tax-equivalent net interest income                            |       | <br>78,344     |         | 86,848      |                                 | 243,990    |    | 233,924    |
| Purchase accounting accretion related to busines combinations | SS    | (277)          |         | (830)       |                                 | (1,093)    |    | (2,588)    |
| Adjusted net interest income                                  |       | \$<br>78,067   | \$      | 86,018      | \$                              | 242,897    | \$ | 231,336    |
|   |       |                |         |             |                                 |            |    |            |
| Tax-equivalent net interest income, annualized                | [a]   | \$<br>310,821  | \$      | 344,560     | \$                              | 326,214    | \$ | 312,756    |
| Adjusted net interest income, annualized                      | [b]   | 309,722        |         | 341,267     |                                 | 324,752    |    | 309,295    |
| Average interest-earning assets                               | [c]   | 11,118,167     |         | 11,497,783  |                                 | 11,142,780 |    | 11,550,887 |
|   |       |                |         |             |                                 |            |    |            |
| <b>Reported:</b> Net interest margin <sup>2</sup>             | [a÷c] | 2.80 %         |         | 3.00 %      |                                 | 2.93 %     | 1  | 2.71 %     |
| <b>Adjusted:</b> Net interest margin <sup>2</sup>             | [b÷c] | 2.79 %         |         | 2.97 %      |                                 | 2.91 %     | 1  | 2.68 %     |

<sup>1.</sup> The tax-equivalent adjustments were calculated using an estimated federal income tax rate of 21%, applied to non-taxable interest income on investments and loans.

2. Annualized measure.

# Noninterest Expense Excluding Amortization of Intangible Assets, Adjusted Noninterest Expense, Adjusted Core Expense, Noninterest Expense Excluding Non-operating Adjustments, Efficiency Ratio, Adjusted Efficiency Ratio, and Adjusted Core Efficiency Ratio

|  |       | Three Months E | nded Sej | ptember 30, Nine Months Ended Sept |    |         | tember 30, |          |
|--|-------|----------------|----------|------------------------------------|----|---------|------------|----------|
|  |       | <br>2023       |          | 2022                               |    | 2023    |            | 2022     |
| Net interest income  |       | \$<br>77,791   | \$       | 86,305                             | \$ | 242,318 | \$         | 232,289  |
| Non-GAAP adjustments:  |       |                |          |                                    |    |         |            |          |
| Tax-equivalent adjustment <sup>1</sup>                           |       | 553            |          | 543                                |    | 1,672   |            | 1,635    |
| Tax-equivalent net interest income                               |       | 78,344         |          | 86,848                             |    | 243,990 |            | 233,924  |
|  |       |                |          |                                    |    |         |            |          |
| Total noninterest income   |       | 31,008         |          | 30,933                             |    | 90,868  |            | 97,724   |
| Non-GAAP adjustments:  |       |                |          |                                    |    |         |            |          |
| Net security (gains) losses                                      |       | 285            |          | (4)                                |    | 2,960   |            | 2,324    |
| Noninterest income excluding net securities gains and            | d     |                |          |                                    |    |         |            |          |
| losses   |       | 31,293         |          | 30,929                             |    | 93,828  |            | 100,048  |
|  |       |                |          |                                    |    |         |            |          |
| Tax-equivalent revenue   | [a]   | \$<br>109,637  | \$       | 117,777                            | \$ | 337,818 | \$         | 333,972  |
|  |       |                |          |                                    |    |         |            |          |
| Total noninterest expense  |       | \$<br>70,945   | \$       | 70,736                             | \$ | 210,553 | \$         | 210,204  |
| Non-GAAP adjustments:  |       |                |          |                                    |    |         |            |          |
| Amortization of intangible assets                                | [b]   | <br>(2,555)    |          | (2,871)                            |    | (7,953) |            | (8,833)  |
| Non-interest expense excluding amortization of intangible assets | [c]   | 68,390         |          | 67,865                             |    | 202,600 |            | 201,371  |
| Non-operating adjustments:                                       |       |                |          |                                    |    |         |            |          |
| Salaries, wages, and employee benefits                           |       | _              |          | _                                  |    | _       |            | (587)    |
| Data processing  |       | _              |          | _                                  |    | _       |            | (214)    |
| Lease or fixed asset impairment                                  |       |                |          | (877)                              |    | _       |            | (976)    |
| Professional fees and other                                      |       | (79)           |          | (80)                               |    | (91)    |            | (318)    |
| Adjusted noninterest expense                                     | [f]   | <br>68,311     |          | 66,908                             |    | 202,509 |            | 199,276  |
| Provision for unfunded commitments                               |       | (13)           |          | 320                                |    | 357     |            | (525)    |
| Amortization of New Markets Tax Credits                          |       | (2,260)        |          | (1,665)                            |    | (6,740) |            | (4,668)  |
| Adjusted core expense  | [g]   | \$<br>66,038   | \$       | 65,563                             | \$ | 196,126 | \$         | 194,083  |
| Noninterest expense, excluding non-operating adjustments         | [f-b] | \$<br>70,866   | \$       | 69,779                             | \$ | 210,462 | \$         | 208,109  |
| Reported: Efficiency ratio                                       | [c÷a] | 62.38 %        |          | 57.62 %                            | )  | 59.97 % | ,<br>)     | 60.30 %  |
| Adjusted: Efficiency ratio                                       | [f÷a] | 62.31 %        |          | 56.81 %                            |    | 59.95 % | ,          | 59.67 %  |
| Adjusted: Core efficiency ratio                                  | [g÷a] | 60.23 %        |          | 55.67 %                            |    | 58.06 % |            | 58.11 %  |
| J  | [0 -1 | 22.23 /        |          |                                    |    | 22.23 / |            | 30.22 70 |

<sup>1.</sup> The tax-equivalent adjustments were calculated using an estimated federal income tax rate of 21%, applied to non-taxable interest income on investments and loans.

# Tangible Book Value and Tangible Book Value Per Common Share

(dollars in thousands, except per share amounts)

|  |       | As of |                       |                      |            |  |
|--|-------|-------|-----------------------|----------------------|------------|--|
|  |       | -     | September 30,<br>2023 | December 31,<br>2022 |            |  |
| Total stockholders' equity                 |       | \$    | 1,190,158             | \$                   | 1,145,977  |  |
| Goodwill and other intangible assets, net  |       |       | (356,343)             |                      | (364,296)  |  |
| Tangible book value                        | [a]   | \$    | 833,815               | \$                   | 781,681    |  |
| Ending number of common shares outstanding | [b]   |       | 55,342,017            |                      | 55,279,124 |  |
| Tangible book value per common share       | [a÷b] | \$    | 15.07                 | \$                   | 14.14      |  |

# Tangible Assets, Tangible Common Equity, and Tangible Common Equity to Tangible Assets

|  |       | As of |                       |    |                      |
|--|-------|-------|-----------------------|----|----------------------|
|  |       |       | September 30,<br>2023 |    | December 31,<br>2022 |
| Total assets   |       | \$    | 12,258,250            | \$ | 12,336,677           |
| Non-GAAP adjustments:                                  |       |       |                       |    |                      |
| Goodwill and other intangible assets, net              |       |       | (356,343)             |    | (364,296)            |
| Tax effect of other intangible assets <sup>1</sup>     |       |       | 7,354                 |    | 8,847                |
| Tangible assets <sup>2</sup>                           | [a]   | \$    | 11,909,261            | \$ | 11,981,228           |
|  |       |       |                       |    |                      |
| Total stockholders' equity                             |       | \$    | 1,190,158             | \$ | 1,145,977            |
| Non-GAAP adjustments:                                  |       |       |                       |    |                      |
| Goodwill and other intangible assets, net              |       |       | (356,343)             |    | (364,296)            |
| Tax effect of other intangible assets <sup>1</sup>     |       |       | 7,354                 |    | 8,847                |
| Tangible common equity <sup>2</sup>                    | [b]   | \$    | 841,169               | \$ | 790,528              |
|  |       |       |                       |    |                      |
| Tangible common equity to tangible assets <sup>2</sup> | [b÷a] |       | 7.06%                 |    | 6.60%                |

Net of estimated deferred tax liability, calculated using the estimated statutory tax rate of 28%.
 Tax-effected measure.

# Core Loans, Core Loans to Portfolio Loans, Core Deposits, Core Deposits to Total Deposits, and Core Loans to Core Deposits

|                                    |       | As of                     |    |                      |  |
|------------------------------------|-------|---------------------------|----|----------------------|--|
|                                    |       | <br>September 30,<br>2023 |    | December 31,<br>2022 |  |
| Portfolio loans                    | [a]   | \$<br>7,856,160           | \$ | 7,725,702            |  |
| Non-GAAP adjustments:              |       |                           |    |                      |  |
| PPP loans amortized cost           |       | (598)                     |    | (845)                |  |
| Core loans                         | [b]   | \$<br>7,855,562           | \$ | 7,724,857            |  |
|                                    |       | <br>                      |    |                      |  |
| Total deposits                     | [c]   | \$<br>10,332,362          | \$ | 10,071,280           |  |
| Non-GAAP adjustments:              |       |                           |    |                      |  |
| Brokered transaction accounts      |       | (6,055)                   |    | (1,303)              |  |
| Time deposits of \$250,000 or more |       | (350,276)                 |    | (120,377)            |  |
| Core deposits                      | [d]   | \$<br>9,976,031           | \$ | 9,949,600            |  |
|                                    |       |                           |    |                      |  |
| RATIOS                             |       |                           |    |                      |  |
| Core loans to portfolio loans      | [b÷a] | 99.99%                    |    | 99.99%               |  |
| Core deposits to total deposits    | [d÷c] | 96.55%                    |    | 98.79%               |  |
| Core loans to core deposits        | [b÷d] | 78.74%                    |    | 77.64%               |  |

#### FORWARD-LOOKING STATEMENTS

Statements made in this document, other than those concerning historical financial information, may be considered forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 with respect to Busey's financial condition, results of operations, plans, objectives, future performance, and business. Forward-looking statements, which may be based upon beliefs, expectations, and assumptions of Busey's management, and on information currently available to management, are generally identifiable by the use of words such as "believe," "expect," "anticipate," "plan," "intend," "estimate," "may," "will," "would," "could," "should," or other similar expressions. Additionally, all statements in this document, including forwardlooking statements, speak only as of the date they are made, and we undertake no obligation to update any statement in light of new information or future events. A number of factors, many of which are beyond our ability to control or predict, could cause actual results to differ materially from those in our forward-looking statements. These factors include, among others, the following: (i) the strength of the local, state, national, and international economy (including effects of inflationary pressures and supply chain constraints); (ii) the economic impact of any future terrorist threats or attacks, widespread disease or pandemics (including the Coronavirus Disease 2019 pandemic), or other adverse external events that could cause economic deterioration or instability in credit markets (including Russia's invasion of Ukraine and the Israeli-Palestinian conflict); (iii) changes in state and federal laws, regulations, and governmental policies concerning Busey's general business (including changes in response to the recent failures of other banks); (iv) changes in accounting policies and practices (v) changes in interest rates and prepayment rates of Busey's assets (including the impact of the LIBOR phase-out and the recent and potential additional rate increases by the Federal Reserve); (vi) increased competition in the financial services sector (including from non-bank competitors such as credit unions and fintech companies) and the inability to attract new customers; (vii) changes in technology and the ability to develop and maintain secure and reliable electronic systems; (viii) the loss of key executives or associates; (ix) changes in consumer spending; (x) unexpected results of current and/or future acquisitions, which may include failure to realize the anticipated benefits of any acquisition and the possibility that transaction costs may be greater than anticipated; (xi) unexpected outcomes of existing or new litigation involving Busey; (xii) fluctuations in the value of securities held in our securities portfolio; (xiii) concentrations within our loan portfolio, large loans to certain borrowers, and large deposits from certain clients; (xiv) the concentration of large deposits from certain clients who have balances above current FDIC insurance limits and may withdraw deposits to diversify their exposure; (xv) the level of non-performing assets on our balance sheets; (xvi) interruptions involving our information technology and communications systems or third-party servicers; (xvii) breaches or failures of our information security controls or cybersecurity-related incidents; and (xviii) the economic impact of exceptional weather occurrences such as tornadoes, hurricanes, floods, blizzards, and droughts. These risks and uncertainties should be considered in evaluating forward-looking statements and undue reliance should not be placed on such statements. Additional information concerning Busey and our business, including additional factors that could materially affect our financial results, is included in our filings with the SEC.

#### CRITICAL ACCOUNTING ESTIMATES

Busey has established various accounting policies that govern the application of GAAP in the preparation of its unaudited consolidated financial statements. Significant accounting policies are described in "Note 1. Significant Accounting Policies" of Busey's 2022 Annual Report.

Critical accounting estimates are those that are critical to the portrayal and understanding of Busey's financial condition and results of operations and require management to make assumptions that are difficult, subjective, or complex. These estimates involve judgments, assumptions, and uncertainties that are susceptible to change. In the event that different assumptions or conditions were to prevail, and depending on the severity of such changes, the possibility of a materially different financial condition or materially different results of operations is a reasonable likelihood. Further, changes in accounting standards could impact our critical accounting estimates. Management has reviewed these critical accounting estimates and related disclosures with our Audit Committee. The following accounting policies could be deemed critical:

#### Fair Value of Debt Securities Available for Sale

Fair values of debt securities available for sale are measurements from an independent pricing service and are based on observable data that may include dealer quotes, market spreads, cash flows, the U.S. Treasury yield curve, live trading levels, trade execution data, market consensus prepayment speeds, credit information, and the security's terms and conditions, among other things. Different fair value estimates could result from the use of different judgments and estimates to determine the fair values of securities.

Realized securities gains or losses are reported in the Consolidated Statements of Income (Unaudited). The cost of securities sold is based on the specific identification method.

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A debt security available for sale is impaired if the fair value of the security declines below its amortized cost basis. To determine the appropriate accounting, we must first determine if we intend to sell the security or if it is more likely than not that we will be required to sell the security before the fair value increases to at least the amortized cost basis. If either of those selling events is expected, we will write down the amortized cost basis of the security to its fair value. This is achieved by writing off any previously recorded allowance related to the debt security, if applicable, and recognizing any incremental impairment through earnings. If we do not intend to sell the security, nor believe it more likely than not that we will be required to sell the security before the fair value recovers to the amortized cost basis, we must determine whether any of the decline in fair value has resulted from a credit loss, or if it is entirely the result of noncredit factors.

We consider the following factors in assessing whether the decline is due to a credit loss:

- Extent to which the fair value is less than the amortized cost basis;
- Adverse conditions specifically related to the security, an industry, or a geographic area (for example, changes in the financial condition of the issuer of the security, or in the case of an asset-backed debt security, in the financial condition of the underlying loan obligors);
- Payment structure of the debt security and the likelihood of the issuer being able to make payments that increase in the future;
- · Failure of the issuer of the security to make scheduled interest or principal payments; and
- Any changes to the rating of the security by a rating agency.

Impairment related to a credit loss must be measured using the discounted cash flow method. Credit loss recognition is limited to the fair value of the security. Impairment is recognized by establishing an allowance for the debt security through the provision for credit losses. Impairment related to noncredit factors is recognized in AOCI, net of applicable taxes.

#### Fair Value of Assets Acquired and Liabilities Assumed in Business Combinations

Business combinations are accounted for using the acquisition method of accounting. Under the acquisition method of accounting, assets acquired and liabilities assumed are recorded at their estimated fair value on the date of acquisition. Fair values are determined based on the definition of "fair value" defined in ASC Topic 820 "Fair Value Measurement" as "the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date."

The fair value of a loan portfolio acquired in a business combination generally requires greater levels of management estimates and judgment than other assets acquired or liabilities assumed. Acquired loans are in the scope of ASC Topic 326 "Financial Instruments—Credit Losses." However, the offset to record the allowance on acquired loans at the date of acquisition depends on whether or not the loan is classified as PCD. The allowance for PCD loans is recorded through a gross-up effect, while the allowance for acquired non-PCD loans is recorded through provision expense, consistent with originated loans. Thus, the determination of which loans are PCD and non-PCD can have a significant effect on the accounting for these loans.

#### Goodwill

Goodwill represents the excess of purchase price over the fair value of net assets acquired using the acquisition method of accounting. Determining the fair value often involves estimates based on third-party valuations, such as appraisals, or internal valuations based on discounted cash flow analyses or other valuation techniques. Goodwill is not amortized. Instead, we assess the potential for impairment on an annual basis or more frequently if events and circumstances indicate that goodwill might be impaired.

#### **Income Taxes**

Busey estimates income tax expense based on amounts expected to be owed to federal and state tax jurisdictions. Estimated income tax expense is reported in the Consolidated Statements of Income (Unaudited). Accrued and deferred taxes, as reported in other assets or other liabilities in the Consolidated Balance Sheets (Unaudited), represent the net estimated amount due to or to be received from taxing jurisdictions either currently or in the future. Management judgment is involved in estimating accrued and deferred taxes, as it may be necessary to evaluate the risks and merits of the tax treatment of transactions, filing positions, and taxable income calculations after considering tax-related statutes, regulations, and other relevant factors. Because of the complexity of tax laws and interpretations, interpretation is subject to judgment.

#### Allowance for Credit Losses

Busey calculates the ACL at each reporting date. We recognize an allowance for the lifetime expected credit losses for the amount we do not expect to collect. Measurement of expected credit losses is based on relevant information about past events, including historical experience, current conditions, and reasonable and supportable forecasts that affect the collectability of the reported book value. The calculation also contemplates that Busey may not be able to make or obtain such forecasts for the entire life of the financial assets and requires a reversion to historical credit loss information.

In determining the ACL, management relies predominantly on a disciplined credit review and approval process that extends to the full range of Busey's credit exposure. The ACL must be determined on a collective (pool) basis when similar risk characteristics exist. On a case-by-case basis, we may conclude a loan should be evaluated on an individual basis based on disparate risk characteristics.

Loans deemed uncollectible are charged against and reduce the ACL. A provision for credit losses is charged to current expense and acts to replenish the ACL in order to maintain the ACL at a level that management deems adequate. Determining the ACL involves significant judgments and assumptions by management. Because of the nature of the judgments and assumptions made by management, actual results may differ from these judgments and assumptions.

#### ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Market risk is the risk of changes in asset values due to movements in underlying market rates and prices. Interest rate risk is a type of market risk to earnings and capital arising from movements in interest rates. Interest rate risk is the most significant market risk affecting Busey as other types of market risk, such as foreign currency exchange rate risk and commodity price risk, have minimal impact or do not arise in the normal course of Busey's business activities.

Busey has an asset-liability committee, whose policy is to meet at least quarterly, to review current market conditions and to structure the Consolidated Balance Sheets (Unaudited) to optimize stability in net interest income in consideration of projected future changes in interest rates.

As interest rate changes do not impact all categories of assets and liabilities equally or simultaneously, the asset-liability committee primarily relies on balance sheet and income simulation analysis to determine the potential impact of changes in market interest rates on net interest income. In these standard simulation models, the balance sheet is projected over a one-year and a two-year time horizon and net interest income is calculated under current market rates and assuming permanent instantaneous shifts of  $\pm 1.00$ ,  $\pm 1.00$ , and  $\pm 1.00$  basis points. The model assumes immediate and sustained shifts in the federal funds rate and other market rate indices and corresponding shifts in other non-market rate indices based on their historical changes relative to changes in the federal funds rate and other market indices. Assets and liabilities are assumed to remain constant as of the measurement date; variable-rate assets and liabilities are repriced based on repricing frequency; and prepayment speeds on loans are projected for both declining and rising rate environments.

Busey's interest rate risk resulting from immediate and sustained changes in interest rates, expressed as a change in net interest income as a percentage of the net interest income calculated in the constant base model, was as follows:

|                    |          | Year-One: Basis Point Changes |         |         |       |       |       |        |  |  |  |  |
|--------------------|----------|-------------------------------|---------|---------|-------|-------|-------|--------|--|--|--|--|
|                    | -400     | -300                          | -200    | - 100   | +100  | +200  | +300  | +400   |  |  |  |  |
| September 30, 2023 | (7.11)%  | (5.45)%                       | (3.66)% | (1.87)% | 1.59% | 3.21% | 4.86% | 6.55%  |  |  |  |  |
| December 31, 2022  | (21.24)% | (14.74)%                      | (8.08)% | (3.95)% | 3.05% | 6.11% | 9.18% | 12.27% |  |  |  |  |

#### Year-Two: Basis Point Changes

|                    | -400     | -300     | -200     | - 100   | +100  | +200  | +300   | +400   |
|--------------------|----------|----------|----------|---------|-------|-------|--------|--------|
| September 30, 2023 | (10.93)% | (8.11)%  | (5.33)%  | (2.67)% | 1.90% | 3.85% | 5.86%  | 7.94%  |
| December 31, 2022  | (27.82)% | (19.56)% | (10.76)% | (5.27)% | 3.94% | 7.91% | 11.94% | 16.02% |

Interest rate risk is monitored and managed within approved policy limits and any temporary exceptions to policy in periods of rapid rate movement are approved and documented. The calculation of potential effects of hypothetical interest rate changes is based on numerous assumptions and should not be relied upon as indicative of actual results. Actual results would likely differ from simulated results due to the timing, magnitude, and frequency of interest rate changes as well as changes in market conditions and management strategies.

#### ITEM 4. CONTROLS AND PROCEDURES

#### **Evaluation of Disclosure Controls and Procedures**

An evaluation of our disclosure controls and procedures, as defined in Rule 13a-15(e) under the Exchange Act, was carried out as of September 30, 2023, under the supervision and with the participation of our Chief Executive Officer, Chief Financial Officer, and several other members of our senior management. Based on this evaluation, our Chief Executive Officer and Chief Financial Officer concluded that, as of September 30, 2023, our disclosure controls and procedures were effective in ensuring that the information we are required to disclose in the reports we file or submit under the Exchange Act was (i) accumulated and communicated to our management (including the Chief Executive Officer and Chief Financial Officer) to allow timely decisions regarding required disclosure, and (ii) recorded, processed, summarized, and reported within the time periods specified in the SEC's rules and forms.

#### **Changes in Internal Control over Financial Reporting**

During the three months ended September 30, 2023, no change occurred in our internal control over financial reporting that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

#### PART II—OTHER INFORMATION

#### ITEM 1. LEGAL PROCEEDINGS

As part of the ordinary course of business, First Busey Corporation and its subsidiaries are parties to litigation that is incidental to their regular business activities.

There is no material pending litigation, other than ordinary routine litigation incidental to its business, in which First Busey Corporation or any of its subsidiaries is involved or of which any of their property is the subject. Furthermore, there is no pending legal proceeding that is adverse to Busey in which any director, officer, or affiliate of Busey, or any associate of any such director or officer, is a party, or has a material interest.

#### ITEM 1A. RISK FACTORS

There have been no material changes to the risk factors disclosed in Part I—Item 1A of Busey's 2022 Annual Report.

#### ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES, USE OF PROCEEDS, AND ISSUER PURCHASES OF EQUITY SECURITIES

On February 3, 2015, Busey's board of directors authorized the Company to repurchase up to an aggregate of 666,667 shares of its common stock. The repurchase plan has no expiration date, and has been amended to increase the number of shares available for repurchase as follows:

- On May 22, 2019, Busey's board of directors approved an amendment to increase the authorized shares under the repurchase plan by 1,000,000 shares.
- On February 5, 2020, Busey's board of directors approved an amendment to increase the authorized shares under the repurchase plan by an additional 2,000,000 shares.
- On May 24, 2023, Busey's board of directors approved an amendment to increase the authorized shares under the repurchase plan by an additional 2,000,000 shares.

During the third quarter of 2023, Busey purchased 65,123 shares under the repurchase plan. As of September 30, 2023, the Company had 2,037,087 shares that may still be purchased under the plan.

| Period                                | Total Number of Shares<br>Purchased | Weighted Averag<br>Paid per Commo | -     | Number of Shares<br>Purchased as Part of<br>Publicly Announced Plans<br>or Programs | Maximum Number of<br>Shares That May Yet Be<br>Purchased Under the Plans<br>or Programs |
|---------------------------------------|-------------------------------------|-----------------------------------|-------|---|---|
| July 1-31, 2023                       | 9,365                               | \$                                | 19.82 | 9,365   | 2,092,845   |
| August 1-31, 2023                     | 4,194                               | \$                                | 20.01 | 4,194   | 2,088,651   |
| September 1-30, 2023                  | 51,564                              | \$                                | 19.56 | 51,564  | 2,037,087   |
| Three months ended September 30, 2023 | 65,123                              | \$                                | 19.63 | 65,123  |   |
| Nine months ended September 30, 2023  | 110,123                             | \$                                | 20.06 | 110,123   |   |

#### ITEM 3. DEFAULTS UPON SENIOR SECURITIES

None.

#### ITEM 4. MINE SAFETY DISCLOSURES

Not Applicable.

# ITEM 5. OTHER INFORMATION

During the fiscal quarter ended September 30, 2023, none of the Company's directors or executive officers adopted or terminated any contract, instruction, or written plan for the purchase or sale of Company securities that was intended to satisfy the affirmative defense conditions of Rule 10b5-1(c) or any non-Rule 10b5-1 trading arrangement.

# ITEM 6. EXHIBITS

|                   |  | Incorporated herein by reference         |      |         |             |                   |  |
|-------------------|--|--|------|---------|-------------|-------------------|--|
| Exhibit<br>Number | Description of Exhibit   | Filing Entity <sup>1</sup><br>(File No.) | Form | Exhibit | Filing Date | Filed<br>Herewith |  |
| 31.1              | Certification of Principal Executive Officer, pursuant to Rule 13a-14(a) and Rule 15d-14(a)  |  |      |         |             | X                 |  |
| 31.2              | Certification of Principal Financial Officer, pursuant to Rule 13a-14(a) and Rule 15d-14(a)  |  |      |         |             | X                 |  |
| 32.1              | Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, from First Busey's Chief Executive Officer |  |      |         |             | X                 |  |
| 32.2              | Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, from First Busey's Chief Financial Officer |  |      |         |             | X                 |  |
| 101.INS           | iXBRL Instance Document  |  |      |         |             |                   |  |
| 101.SCH           | iXBRL Taxonomy Extension Schema  |  |      |         |             |                   |  |
| 101.CAL           | iXBRL Taxonomy Extension Calculation<br>Linkbase   |  |      |         |             |                   |  |
| 101.LAB           | iXBRL Taxonomy Extension Label<br>Linkbase   |  |      |         |             |                   |  |
| 101.PRE           | iXBRL Taxonomy Extension Presentation<br>Linkbase  |  |      |         |             |                   |  |
| 101.DEF           | iXBRL Taxonomy Extension Definition<br>Linkbase  |  |      |         |             |                   |  |
| 104.0             | Cover Page Interactive Data File (formatted as inline XBRL with applicable taxonomy extension information contained in Exhibits 101)                               |  |      |         |             |                   |  |

## **SIGNATURES**

Pursuant to the requirements of the Exchange Act, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: November 2, 2023

# FIRST BUSEY CORPORATION

(Registrant)

By: /s/ VAN A. DUKEMAN

Van A. Dukeman

Chairman, President and Chief Executive Officer

(Principal Executive Officer)

By: /s/ JEFFREY D. JONES

Jeffrey D. Jones

Chief Financial Officer (Principal Financial Officer)

By: /s/ SCOTT A. PHILLIPS

Scott A. Phillips

Corporate Controller and Principal Accounting Officer

(Principal Accounting Officer)

#### CERTIFICATION OF PRINCIPAL EXECUTIVE OFFICER

- I, Van A. Dukeman, Chairman, President and Chief Executive Officer of First Busey Corporation, certify that:
- 1) I have reviewed this Quarterly Report on Form 10-Q of First Busey Corporation;
- 2) Based on my knowledge, this Quarterly Report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this Quarterly Report;
- 3) Based on my knowledge, the Financial Statements, and other financial information included in this Quarterly Report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this Quarterly Report;
- 4) The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this Quarterly Report is being prepared;
  - b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of Financial Statements for external purposes in accordance with generally accepted accounting principles;
  - c) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this Quarterly Report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this Quarterly Report based on such evaluation; and
  - d) disclosed in this Quarterly Report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an Annual Report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5) The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ VAN A. DUKEMAN

Van A. Dukeman

Chairman, President and Chief Executive Officer

#### CERTIFICATION OF PRINCIPAL FINANCIAL OFFICER

- I, Jeffrey D. Jones, Chief Financial Officer of First Busey Corporation, certify that:
- 1) I have reviewed this Quarterly Report on Form 10-Q of First Busey Corporation;
- 2) Based on my knowledge, this Quarterly Report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this Quarterly Report;
- 3) Based on my knowledge, the Financial Statements, and other financial information included in this Quarterly Report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this Quarterly Report;
- 4) The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this Quarterly Report is being prepared;
  - b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of Financial Statements for external purposes in accordance with generally accepted accounting principles;
  - c) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this Quarterly Report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this Quarterly Report based on such evaluation; and
  - d) disclosed in this Quarterly Report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an Annual Report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5) The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ JEFFREY D. JONES

Jeffrey D. Jones Chief Financial Officer

## **EXHIBIT 32.1**

The following certification is provided by the undersigned Chief Executive Officer of First Busey Corporation on the basis of such officer's knowledge and belief for the sole purpose of complying with 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

#### **CERTIFICATION**

I hereby certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that the accompanying Quarterly Report of First Busey Corporation on Form 10-Q for the quarter ended September 30, 2023, fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended, and that the information contained in such Quarterly Report fairly presents, in all material respects, the financial condition and results of operations of First Busey Corporation as of and for the periods covered by the Quarterly Report.

#### /s/ VAN A. DUKEMAN

Van A. Dukeman Chairman, President and Chief Executive Officer

## **EXHIBIT 32.2**

The following certification is provided by the undersigned Chief Financial Officer of First Busey Corporation on the basis of such officer's knowledge and belief for the sole purpose of complying with 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

## **CERTIFICATION**

I hereby certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that the accompanying Quarterly Report of First Busey Corporation on Form 10-Q for the quarter ended September 30, 2023, fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended, and that the information contained in such Quarterly Report fairly presents, in all material respects, the financial condition and results of operations of First Busey Corporation as of and for the periods covered by the Quarterly Report.

/s/ JEFFREY D. JONES

Jeffrey D. Jones Chief Financial Officer